

ROSEN ASSOCIATES  
A DIVISION OF NORAL, INC.

ROSEN  
Real Estate - Development

000000000033

December 3, 1999

Via Airborne Express  
Airbill No. 57328053650

Registration Section  
Division of Corporations  
409 East Gaines Street  
Tallahassee, Florida 32399  
Tel 850.487.6051

400003080384--1  
-12/27/99-01082-016  
\*\*\*160.00 \*\*\*160.00

Re: Formation of Noric/Cordova LLC

Dear Sir or Madam:

I would like to form the following limited liability company under Florida law:

- Noric/Cordova LLC.

Enclosed herewith, please find the original and one copy of the Articles of Organization to be filed. Please send me a certified copy of the Articles of Organization and a Certificate of Status. I have enclosed a check in the amount of \$160.00 (\$100.00 for the filing fee, \$25.00 for designation of registered agent, \$30.00 for the certified copy and \$5.00 for the Certificate of Status) made payable to the "Division of Corporations".

My return address is:

Mary Ann Y. David, Esquire  
c/o Rosen Associates  
2333 Brickell Avenue, Suite D-1  
Miami, Florida 33129  
(305) 859-4900

Kindly use the enclosed pre-addressed Airborne Express pouch for an expedited return to me.

Should you have any questions, please call me directly. Thank you very much.

Sincerely,

*Mary Ann Y. David*  
Mary Ann Y. David

Enclosures

FILED  
DEC 3 1999  
TALLAHASSEE, FLORIDA

|                |                    |
|----------------|--------------------|
| Name           | <i>[Signature]</i> |
| Availability   | <i>[Signature]</i> |
| Dr. Verity     | <i>[Signature]</i> |
| Ext. Verity    | <i>[Signature]</i> |
| Under Verity   | <i>[Signature]</i> |
| Acknowledgment | <i>[Signature]</i> |
| W. P. Verity   | <i>[Signature]</i> |

ARTICLES OF ORGANIZATION FOR  
NORIC/CORDOVA LLC

FILED  
DEC 27 PM 5:09  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

ARTICLE I

Name

The name of the Limited Liability Company is **Noric/Cordova LLC**.

ARTICLE II

Address

The mailing address and street address of the principal office of the Limited Liability Company is 2333 Brickell Avenue, Suite D-1, Miami, Florida 33129.

ARTICLE III

Registered Agent, Registered Office & Registered Agent's Signature

The name and the Florida street address of the registered agent are:

Mary Ann Y. David, Esquire  
2333 Brickell Avenue, Suite D-1  
Miami, Florida 33129

*Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.*

  
\_\_\_\_\_  
Registered Agent's Signature

ARTICLE IV

Management (Check if applicable)

\_\_\_\_\_ The Limited Liability Company is to be managed by one manager or more managers and is, therefore, a manager - managed company.

Mary Ann Y. David

Signature of an authorized representative of a member.

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

Mary Ann Y. David

Typed or printed name of signee

FILED  
DEC 27 PM 5:00  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA