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PLEASE READ ALL INSTRUCTIONS BEFORE COMPLETING THIS FORM.

FILED

06 JUN 14 PM 3:20

STATE OF FLORIDA
TALLAHASSEE

**CORPORATION
REINSTATEMENT**



FLORIDA DEPARTMENT OF STATE
Secretary of State
DIVISION OF CORPORATIONS

DOCUMENT # 198000002697

1. Corporation Name

Independence Healthcare Management, Inc.

2. Principal Office Address

1901 Market St.

Suite, Apt. #, etc.

City & State

Philadelphia, PA

Zip

19103-1480

Country

Philadelphia

3. Mailing Office Address

1901 Market St., 36th Fl.

Suite, Apt. #, etc.

Subsidiary Board Administrator

City & State

Philadelphia, PA

Zip

19103-1480

Country

Philadelphia

REINSTATEMENT

CR2E081 (12/05)

04-06

4. Date Incorporated or Qualified
To Do Business in Florida

05/12/1998

5. FEI Number

232671650

Applied For

Not Applicable

6. CERTIFICATE OF STATUS DESIRED ☒

\$8.75 Additional Fee required
for a Certificate of Status

7. Name and Address of Current Registered Agent

Name

C T Corporation System

Street Address (P.O. Box Number is Not Acceptable)

1203 Governors Square Blvd

Suite, Apt. #, Etc.

Suite 101

City

Tallahassee

000076388850
05/20/06
State FL Zip Code 32301

8. I, being appointed the registered agent of the above named corporation, am familiar with the provisions of section 607.0505 or 617.0503, F.S.

Signature of
Registered Agent

[Signature]

Assistant Vice President

Date June 13, 2006

REGISTERED AGENT MUST SIGN

9. Names and Street Addresses of Each Officer and/or Director (Florida nonprofit corporations must list at least 3 directors) PLEASE SEE ATTACHED.

Titles	Name of Officers and/or Directors	Street Address of Each Officer and/or Director	City / State / Zip
D/C/P/CEO	Joseph A. Frick	1901 Market St.	Philadelphia, PA 19103-1480
D/EVP/COO	Christopher D. Butler	1901 Market St.	Philadelphia, PA 19103-1480
D/SVP	John A. Daddis	1901 Market St.	Philadelphia, PA 19103-1480
D/CFOT	John G. Foos	1901 Market St.	Philadelphia, PA 19103-1480
SVP/GC/S	Paul A. Tufano, Esq.	1901 Market St.	Philadelphia, PA 19103-1480
SVP	Kathleen A. McEndy	1901 Market St.	Philadelphia, PA 19103-1480

10. I certify that I am an officer or director or the receiver or trustee empowered to execute this application as provided for in chapter 607 or 617, F.S. I further certify that when filing this reinstatement application, the reason for dissolution has been eliminated, the corporate name satisfies the requirements of section 607.0401 or 617.0401, F.S., that all fees owed by the corporation have been paid and the names of individuals listed on this form do not qualify for an exemption contained in Chapter 119, F.S. The information indicated on this application is true and accurate, and my signature shall have the same legal effect as if made under oath.

SIGNATURE:

[Signature]

John A. Daddis, SVP, Subsidiary Operations

215.241.2400

SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR

Date

Daytime Phone #

B Mitchell JUN 15 2006

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Independence Healthcare Management, Inc.

All Directors and Officers share the street address:

1901 Market St.
Philadelphia, PA 19103-1480
215.241.2400

Directors:

Joseph A. Frick
Christopher D. Butler
John A. Daddis
John G. Foos

Officers:

Joseph A. Frick	Chairman, President and Chief Executive Officer
Christopher D. Butler	Executive Vice President and Chief Operating Officer
John A. Daddis	Senior Vice President, Subsidiary Operations
Christopher Cashman	Senior Vice President, Corporate & Public Affairs
John G. Foos	Chief Financial Officer and Treasurer
Allan B. Goldstein, MD	Vice President and Regional Medical Director
Kathleen A. McEndy	Senior Vice President, Human Resources and Administration
Robert A. McKeown	Senior Vice President, Provider Contracting and Services
Donna O. Moore	Senior Vice President, Provider Contracting and Networks
Gary M. Owens, MD	Vice President, Medical Management and Policy
Richard L. Snyder, MD	Vice President, Quality Management
Paul A. Tufano, Esq.	Senior Vice President, General Counsel and Corporate Secretary
I. Steven Udvarhelyi, MD	Senior Vice President & Chief Medical Officer
Paul Urick	Vice President, Pharmacy Services

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INDEPENDENCE HEALTHCARE MANAGEMENT, INC.

1901 Market St.
Philadelphia, PA 19103-1480
215.241.2400

June 13, 2006

Division of Corporations
Clifton Building
2661 Executive Center Circle
Tallahassee, FL 32301

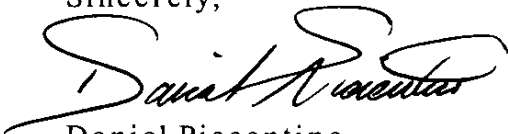
To Whom It May Concern:

Please accept the enclosed check, issued in the amount of \$458.75, as payment for the Annual Report filing fees owed by Independence Healthcare Management, Inc., a Pennsylvania Corporation, and note that the check includes the \$8.75 fee for a Certificate of Status. Also enclosed for your convenience is a prepaid, FedEx return envelope.

In accordance with the filing instructions, please waive the reinstatement fee; the Annual Report Form for 2004 was never received.

Thank you for your kind consideration.

Sincerely,



Daniel Piacentino
Subsidiary Board Administrator
Independence Blue Cross Family of Companies

215.241.3781 – Office
215.241-3824 – Fax
daniel.piacentino@ibx.com

enclosures