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COVER LETTER

Amendment Section Division of Corporations

TO:

A P. ID or oth Association has	
SUBJECT: Applied Research Associates, Inc. Name of Corporation	
DOCUMENT NUMBER: F98000000099	
The enclosed Statement of Change of Registered	d Office/Agent and fee are submitted for filing.
Please return all correspondence concerning this	s matter to the following:
Theresa Rhodes	
Name of Contact Person	
Applied Research Associates, Inc.	
Firm/Company	
4300 San Mateo Blvd, NE, Suite A-220	
Address	
Albuquerque, NM 87110	
City/State and Zip Code	
trhodes@ara.com	
E-mail address: (to be used for future annua	report notification)
For further information concerning this matter, p	please call:
Theresa Rhodes	at (505)881-8074 Area Code & Daytime Telephone Number
Name of Contact Person	Area Code & Daytime Telephone Number
Enclosed is a \$35.00 check made payable to the	Department of State.
Mailing Address:	Street Address:
Amendment Section	Amendment Section

P.O. Box 6327

Division of Corporations

Tallahassee, FL 32314

Amendment Section Division of Corporations The Centre of Tallahassee 2415 N. Monroe Street. Suite 810 Tallahassee. FL 32303

CR2E045 (04/13)

STATEMENT OF CHANGE OF REGISTERED OFFICE OR REGISTERED AGENT OR BOTH FOR CORPORATIONS

statement of cha	nge is submitted for a corporation orga	02, 607.1508, or 617.1508, Florida Statutes, nized under the laws of the State of <u>New Mex</u> tered agent, or both, in the State of Florida.	
	the corporation: Applied Research Associ	-	
2. The principal Albuquerque. N	office address: 4300 San Mateo Blvd. NE	, Suite A-220	
3. The mailing a	ddress (if different):		
4. Date of incorp	poration/qualification: 12/13/1979	Document number: F9800000099	
	I street address of the current registered atment of State: (If resigned, enter resign	agent and registered office on file with the ed)	
	Lisa Kirk		202
	430 W. 5th St., Ste. 700		2021 (207-13
	Panama City, FL 32401	·	13
6. The name and (if changed):	I street address of the new registered age	ent (if changed) and /or registered office	PH 3: 08
	Laura Quaglino) æ
	430 W. 5th St., Ste. 700		
		ox NOT acceptable	
	Panama City, FL 32401		
The street address changed will	ess of its registered office and the street be identical.	t address of the business office of its registor	ered agent.
Such change wa authorized by the	as authorized by resolution duly adopte ne board, or the corporation has been no	ed by its board of directors or by an officer sotified in writing of the change.	50
CiutC	Deckereter	Curt A. Beckemeyer, Senior Vice Pre	sident
•	te of an officer of director the appointment as registered agent at	Printed or typed name and title	
I furthér agrée of my duties, an document is bei	the appointment as figure to comply with the provisions of all stand I am familiar with and accept the obing filed merely to reflect a change in the been notified in writing of this change	tutes relative to the proper and complete po ligation of my position as registered agent, he registered office address, I hereby confit	erformance Or, if this on that the
Lane	`	10/04/2021	
\mathcal{I}	nature of Registered Agent half of an entity:	Date	
Laura	M. Qualino yped or Printed Name		

* * * FILING FEE: \$35.00 * * *