2003 FOR PROFIT CORPORATION

FILED May 01, 2003 8:00 am Secretary of State **UNIFORM BUSINESS REPORT (UBR** F97000003079 DOCUMENT # 1. Entity Name 05-01-2003 90205 022 ***150.00 BORDERS BOOKS & MUSIC, INC. Principal Place of Business Mailing Address 100 PHOENIX DR PO BOX 7069 ANN ARBOR MI 48107 ANN ARBOR MI 48107 2. Principal Place of Business 3. Mailing Address Suite, Apt. #, etc. Suite, Apt. #, etc. ☐ CHECK HERE IF MAKING CHANGES City & State 4. FEI Number Applied For City & State 38-2104285 Not Applicable Zip Country Zip Country \$8.75 Additional 5. Certificate of Status Desired Fee Required 7. Name and Address of New Registered Agent 6. Name and Address of Current Registered Agent C T CORPORATION SYSTEM Street Address (P.O. Box Number is Not Acceptable) 1200 SOUTH PINE ISLAND ROAD PLANTATION FL 33324 City Zip Code 8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. I am familiar with, and accept the obligations of registered agent SIGNATURE Signature, typed or printed name of registered agent and title if applicable. (NOTE: Registered Agent signature required when reinstating) DATE FILE NOW!!! FEE IS \$150.00 9. Election Campaign Financing \$5.00 May Be After May 1, 2003 Fee will be \$550.00 Trust Fund Contribution. Added to Fees Make Check Payable to Florida Department of State ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11 OFFICERS AND DIRECTORS 10. 11. PRESIDENT ☐ Addition Delete TITLE Change Change TITLE TAMARA L. HEIM JOSEFOWICZ, GREGORY NAME NAME 100 PHOENIX DRIVE STREET ADDRESS 100 PHEONIX DR STREET ADDRESS CITY-ST-7IP ANN ARBOR MI 48108 CITY-ST-ZIP ANN ARBOR MI 48108 ☐ Change ☐ Addition TITLE TITLE Delete See Attached list NAME NAME HEIM, TAMARA L STREET ADDRESS STREET ADDRESS 100 PHOENIX DR CITY-ST-ZIP CITY-ST-ZIP ANN ARBOR MI 48108 TITLE ☐ Delete TITLE Change ☐ Addition NAME WILHELM, EDWARD W NAME STREET ADDRESS 100 PHOENIX DR. STREET ADDRESS CITY-ST-ZIP CITY-ST-ZIP ANN ARBOR MI 48108 ☐ Detete TITLE ☐ Change ☐ Addition TITLE NAME spinozzi, Michael G NAME STREET ADDRESS STREET ADDRESS 100 PHOENIX DRIVE CITY-ST-ZIP CITY-ST-ZIP ann arbor mi 48108 ☐ Delete TITLE Change ☐ Addition TITLE NAME NAME CARNEY, THOMAS STREET ADDRESS STREET ADDRESS 100 PHOENIX DR CITY-ST-ZIP CITY-ST-ZIP ann arbor mi 48108

12. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or instead to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 10 or Block 11 if of the corporation or the receiver or the changed, or on an attachment with a address, with a

TITLE

NAME

STREET ADDRESS CITY-ST-ZIP

SIGNATURE:

TITLE NAME

STREET ADDRESS

CITY-ST-ZIP

IG OFFICER OR DIRECTOR

Delete

フぇ4) 4つつー川00

Addition



OFFICERS & DIRECTORS

Officers/Directors/Title	Business Address
Gregory P. Josefowicz	100 Phoenix Drive
Chairman, Director	Ann Arbor, MI 48108
Tamara L. Heim	100 Phoenix Drive
President	Ann Arbor, MI 48108
Michael G. Spinozzi Executive Vice President	100 Phoenix Drive Ann Arbor, MI 48108
Stephen D. Davis	100 Phoenix Drive
Sr. Vice President	Ann Arbor, MI 48108
Edward W. Wilhelm Sr. Vice President, Treasurer, Assistant Secretary	100 Phoenix Drive Ann Arbor, MI 48108
Gregg R. Bodnar	100 Phoenix Drive
Vice President	Ann Arbor, MI 48108
Leonard F. Cosimano Vice President	100 Phoenix Drive Ann Arbor, MI 48108
Anne M. Kubek	100 Phoenix Drive
Vice President	Ann Arbor, MI 48108
Alex J. Lelli, Jr.	100 Phoenix Drive
Vice President	Ann Arbor, MI 48108
Steven O. McAlexander Vice President	100 Phoenix Drive Ann Arbor, MI 48108
Phillip C. Ollila Vice President	100 Phoenix Drive Ann Arbor, MI 48108
Mark Palmucci	100 Phoenix Drive
Vice President	Ann Arbor, MI 48108
Marilyn D. Slankard	100 Phoenix Drive
Vice President	Ann Arbor, MI 48108
Michael A. Zipser	100 Phoenix Drive
Vice President	Ann Arbor, MI 48108

Affachment <u>90116629</u> F9700000 3079 <u>BORDERS, INC.</u>

OFFICERS & DIRECTORS

Officers/Directors/Title	Business Address
Edward J. Jackson Vice President, Asst. Treasurer, Assistant Secretary	100 Phoenix Drive Ann Arbor, MI 48108
Thomas D. Carney Secretary	100 Phoenix Drive Ann Arbor, MI 48108
Margaret Dearden Petersen Assistant Secretary	100 Phoenix Drive Ann Arbor, M! 48108
James M. Toner Assistant Secretary	100 Phoenix Drive Ann Arbor, MI 48108