#### **2004 FOR PROFIT CORPORATION ANNUAL REPORT** DOCUMENT # F97000003079 1. Entity Name BORDERS BOOKS & MUSIC, INC. Principal Place of Business Mailing Address 100 PHOENIX DR PO BOX 7069 ANN ARBOR, MI 48107 ANN ARBOR, MI 48107

**FILED** Apr 19, 2004 8:00 am Secretary of State

04-19-2004 90272 001 \*\*\*150.00

94054200



# DO NOT WRITE IN THIS SPACE

an address, with all other like empowered.

CR2E034 (10/03) 03292004 No Chg-P Applied For 4. FEI Number 38-2104285 Not Applicable

5. Certificate of Status Desired

\$8.75 Additional Fee Required

Daytime Phone #

6. Name and Address of Current Registered Agent

C T CORPORATION SYSTEM 1200 SOUTH PINE ISLAND ROAD PLANTATION, FL 33324

changed, or on an attachment,

SIGNATURE:

-		1		INTE	IIS SPACE	
the obligati	named entity submits this statement for the pulions of registered agent.	rpose of changing its registere	d office or regis	stered agent, or both, in	the State of Florida. I am famil	ar with, and accept
SIGNATURE_	Signature, typed or printed name of registered agent and title if	applicable. (NOTE: Registered	Agent signature requ	ired when reinstating)	DATE	
	E NOW!!! FEE IS \$150.00 ay 1, 2004 Fee will be \$550.00	Election Campaign Finan     Trust Fund Contribution.	~ — *	55.00 May Be dded to Fees		
10.	OFFICERS AND DIRECT	TORS		+ 45		
, TITLE NAME STREET ADDRESS CITY-ST-ZIP	CD JOSEFOWICZ, GREGORY 100 PHEONIX DR ANN ARBOR, MI 48108	,	7			
TITLE NAME STREET ADDRESS CITY-ST-ZIP	PD HEIM, TAMARA L 100 PHOENIX DR ANN ARBOR, MI 48108					
TITLE NAME STREET ADDRESS= CITY-ST-ZIP	VT WILHELM, EDWARD W ≧100 PHOENIX DR. ANN ARBOR, MI 48108	* • &s		DO N	OT WRITE	
TITLE NAME STREET ADDRESS CHY-ST-ZIP	V SPINOZZI, MICHAEL G 100 PHOENIX DRIVE ANN ARBOR, MI 48108			IN TH	IIS SPACE	
TITLE NAME STREET ADDRESS CITY-ST-ZIP	S CARNEY, THOMAS 100 PHOENIX DR ANN ARBOR, MI 48108					
NAME STREET ADDRESS CITY-ST-ZIP	SVP DAVIS, STEPHEN D 100 PHOENIX DR ANN ARBOR, MI 48108			5, 4, 7		
12. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver of ustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 10 or Block 11 if						

F-97000003079

## **BORDERS, INC.**

## **OFFICERS & DIRECTORS**

Officers/Directors/Title	<u>Business Address</u>
Gregory P. Josefowicz	100 Phoenix Drive
Chairman	Ann Arbor, Mf 48108
<b>Tamara L. Heim</b>	100 Phoenix Drive
President	Ann Arbor, MI 48108
Michael G. Spinozzi Executive Vice President	100 Phoenix Drive Ann Arbor, MI 48108
Stephen D. Davis Sr. Vice President	100-Phoenix-Drive
Edward W. Wilhelm Sr. Vice President, Treasurer, Assistant Secretary	100 Phoenix Drive Ann Arbor, MI 48108
Mark A. Bierley	100 Phoenix Drive
Vice President	Ann Arbor, MI 48108
Gregg R. Bodnar	100 Phoenix Drive
Vice President	Ann Arbor, MI 48108
Peter T. Faricy Vice President	100 Phoenix Drive Ann Arbor, MI 48108
Linda A. Jones	100 Phoenix Drive
Vice President	Ann Arbor, MI 48108
Anne M. Kubek	100 Phoenix Drive
Vice President	Ann Arbor, Mi 48108
Alex J. Lelli, Jr. Vice President	100 Phoenix Drive
Steven O. McAlexander	100 Phoenix Drive
Vice President	Ann Arbor, MI 48108
William B. Nasshan	100 Phoenix Drive
Vice President	Ann Arbor, MI 48108
Phillip C. Ollila	100 Phoenix Drive
Vice President	Ann Arbor, MI 48108
Michael J. Oprins	100 Phoenix Drive
Vice President	Ann Arbor, MI 48108

#### **BORDERS, INC.**

F 9700000 3079

#### **OFFICERS & DIRECTORS**

Officers/Directors/Title	Business Address
Mark Palmucci	100 Phoenix Drive
Vice President	Ann Arbor, MI 48108
Michael A. Zipser	100 Phoenix Drive
Vice President	Ann Arbor, MI 48108
Edward J. Jackson	100 Phoenix Drive
Vice President, Asst. Treasurer, Assistant Secretary	Ann Arbor, MI 48108
Thomas D. Carney	100 Phoenix Drive
Secretary	Ann Arbor, MI 48108
Margaret Dearden Petersen	100 Phoenix Drive
Assistant Secretary	Ann Arbor, MI 48108
James M. Toner	100 Phoenix Drive
Assistant Secretary	Ann Arbor, MI 48108