


PLEASE READ ALL INSTRUCTIONS BEFORE COMPLETING THIS FORM

1003

**CORPORATION REINSTATEMENT**



FLORIDA DEPARTMENT OF STATE  
**Katherine Harris**  
 Secretary of State  
 DIVISION OF CORPORATIONS

**FILED**

00 SEP 25 AM 10: 25

SECRETARY OF STATE  
 TALLAHASSEE, FLORIDA

**DOCUMENT # F97000001991**

1. Corporation Name  
 SHANDWICK USA, INC. (Doc.#F97000001991)

2. Principal Office Address 8400 Normandale Lake Blvd.		3. Mailing Office Address 8400 Normandale Lake Blvd.	
Suite, Apt. #, etc. Suite 500		Suite, Apt. #, etc. Suite 500, Attn.: Deb Nichols	
City & State Minneapolis, MN		City & State Minneapolis, MN	
Zip 55437	Country USA	Zip 55437	Country USA

**REINSTATEMENT** 98-00

4. Date Incorporated or Qualified To Do Business in Florida 4/16/97

5. FEI Number 13-2768711 Applied For Not Applicable

6. CERTIFICATE OF STATUS DESIRED  \$8.75 Additional Fee required for a Certificate of Status

7. Name and Address of Current Registered Agent

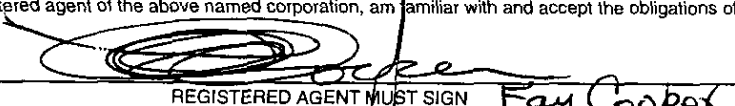
Name Corporation Service Company 200003402052 -- 7

Street Address (P.O. Box Number is Not Acceptable) 1201 Hays Street

Suite, Apt. #, Etc.

City Tallahassee State FL Zip Code 32301

8. I, being appointed the registered agent of the above named corporation, am familiar with and accept the obligations of section 607.0505 or 617.0503, F.S.

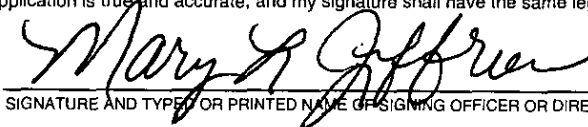
Signature of Registered Agent  Date 9/21/2000

REGISTERED AGENT MUST SIGN

9. Names and Street Addresses of Each Officer and/or Director (Florida nonprofit corporations must list at least 3 directors)

Titles	Name of Officers and/or Directors	Street Address of Each Officer and/or Director	City / State / Zip
D/P	Scott D. Meyer	622 Third Avenue	New York, NY 10017
D/V/S	Mary L. Jeffries	8400 Normandale Lake Blvd.	Minneapolis, MN 55437
T	Russell Brown	8400 Normandale Lake Blvd.	Minneapolis, MN 55437
D	Michael Murphy	10 Queen Street	London EC4N 1TX UK
D	Gerald Cassidy	700 13th St., NW, Suite 1000	Washington, DC 20005
	See attached rider.		

10. I certify that I am an officer or director or the receiver or trustee empowered to execute this application as provided for in chapter 607 or 617, F.S. I further certify that when filing this reinstatement application, the reason for dissolution has been eliminated, the corporate name satisfies the requirements of section 607.0401 or 617.0401, F.S., that all fees owed by the corporation have been paid and the names of individuals listed on this form do not qualify for an exemption under section 119.07(3)(i), F.S. The information indicated on this application is true and accurate, and my signature shall have the same legal effect as if made under oath.

**SIGNATURE:**  9/14/00

SIGNATURE AND TYPE OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR Date Daytime Phone #

CR2E081 (9/99)

SHANDWICK USA, INC.

Rider to the Corporation Reinstatement Form

ADDITIONAL COMPANY DIRECTORS

Att.  
F9 7/20/01/991  
20/3

<u>Title</u>	<u>Name</u>	<u>Street Address</u>
D	Thomas A. Tardio	1888 Century Park East, Suite 920 Los Angeles, CA 90067
D	Alison J. Clarke	9 Temasek Blvd., #14-02 Tower Two Suntec City, Singapore 03898
D	Lutz Meyer	Meckenhimer Allee 67-69 D-53115, Bonn, Germany