

JUN. 13. 2008 3:25PM

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NO. 480

P. 2

FILED

08 JUN 13 PM 3:25

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

PLEASE READ ALL INSTRUCTIONS BEFORE C

CORPORATION
REINSTATEMENTFLORIDA DEPARTMENT OF STATE
Secretary of State
DIVISION OF CORPORATIONS

DOCUMENT # F97000000769

1. Corporation Name

Fortune Brands, Inc.

REINSTATEMENT

07-08

CR2E081 (12/07)

2. Principal Office Address - No P.O. Box #

2711 Centerville Road

Suite, Apt. #, etc.

Suite 400

City & State

Wilmington, DE

Zip
19808Country
USA

3. Mailing Office Address

2711 Centerville Road

Suite, Apt. #, etc.

Suite 400

City & State

Wilmington, DE

Zip
19808Country
USA4. Date Incorporated or Qualified
To Do Business in Florida

02/12/1997

5. FEI Number
880885641Applied For
Not Applicable6. CERTIFICATE OF STATUS DESIRED ☐\$8.75 Additional Fee required
for a Certificate of Status

7. Name and Address of Current Registered Agent

Name

Corporation Service Company

Street Address (P.O. Box Number is Not Acceptable)

1201 Hays Street

Suite, Apt. #, Etc.

City

Tallahassee

State

FL

Zip Code

32301

☒ The reinstatement fee is imposed, except in circumstances which the entity did not receive the prior notices. By checking this box, you are certifying the prior notices were not received and requesting the reinstatement fee be waived.

8. I, being appointed the registered agent of the above named corporation, am familiar with and accept the obligations of section 607.0505 or 617.0503, F.S.

Signature of
Registered Agent

REGISTERED AGENT MUST SIGN

Carol Dolor, Assistant VP

Date 06/10/2008

9. Names and Street Addresses of Each Officer and/or Director (Florida nonprofit corporations must list at least 3 directors)

Title	Name of Officers and/or Directors	Street Address of Each Officer and/or Director	City / State / Zip
	see attached		

10. I certify that I am an officer or director or the receiver or trustee empowered to execute this application as provided for in chapter 607 or 617, F.S. I further certify that when filing this reinstatement application, the reason for dissolution has been eliminated, the corporate name satisfies the requirements of section 607.0401 or 617.0401, F.S., that all fees owed by the corporation have been paid and the names of individuals listed on this form do not qualify for an exemption contained in Chapter 119, F.S. The information indicated on this application is true and accurate, and my signature shall have the same legal effect as if made under oath.

SIGNATURE:

Lisa G. Mulligan, VP

6/10/08

302-636-5400

SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR

Date

Daytime Phone #

H08000151486 3

Fortune Brands, Inc.

Names and addresses of all officers & directors

Name	Title	Address
George A. Massih III	Director President & Treasurer	2711 Centerville Road Wilmington, DE 19808
Mark Radel	Director Vice President & Secretary	2711 Centerville Road Wilmington, DE 19808
Mary T. Drummond	Vice President & Assistant Secretary	2711 Centerville Road Wilmington, DE 19808
Lisa G. Mulligan	Vice President & Assistant Secretary	2711 Centerville Road Wilmington, DE 19808
John H. Pelletier	Vice President & Assistant Secretary	1133 Avenue of Americas Suite 3100 New York, NY 10036

Florida Department of State
Division of Corporations
Public Access System

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Note: Please print this page and use it as a cover sheet. Type the fax audit number (shown below) on the top and bottom of all pages of the document.

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To:

Division of Corporations
Fax Number : (850) 617-6384

From:

Account Name : CORPORATION SERVICE COMPANY
Account Number : I20000000195
Phone : (850) 521-1000
Fax Number : (850) 558-1575

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CORPORATION REINSTATEMENT

FORTUNE BRANDS, INC.

Certificate of Status	0
Certified Copy	0
Page Count	023
Estimated Charge	\$1,500.00

900.00