

PLEASE READ ALL INSTRUCTIONS BEFORE COMPLETING THIS FORM.

**CORPORATION  
REINSTATEMENT**



FLORIDA DEPARTMENT OF STATE

Secretary of State

DIVISION OF CORPORATIONS

DOCUMENT # F 97000000769

**1. Corporation Name**

FORTUNE BRANDS, INC.

**2. Principal Office Address**

2711 CENTERVILLE ROAD

Suite, Apt. #, etc.

SUITE 400

City & State

WILMINGTON, DE

Zip

19808

Country

USA

**3. Mailing Office Address**

2711 CENTERVILLE ROAD

Suite, Apt. #, etc.

SUITE 400

City & State

WILMINGTON, DE

Zip

19808

Country

USA

**4. Date Incorporated or Qualified  
To Do Business in Florida**

02/12/97

**5. FEI Number**

860865641

Applied For

Not Applicable

**6. CERTIFICATE OF STATUS DESIRED** ☐

\$8.75 Additional Fee required  
for a Certificate of Status

**7. Name and Address of Current Registered Agent**

Name

CORPORATION SERVICE COMPANY

Street Address (P.O. Box Number is Not Acceptable)

1201 HAYS STREET

Suite, Apt. #, Etc.

City

TALLAHASSEE

State

FL

Zip Code

32301

**8. I, being appointed the registered agent of the above named corporation, am familiar with and accept the obligations of section 607.0505 or 617.0503, F.S.**

Signature of  
Registered Agent

*Deborah D. Skipper*

Deborah D. Skipper  
Asst. V. Pres.

Date

12/3/2002

REGISTERED AGENT MUST SIGN

**9. Names and Street Addresses of Each Officer and/or Director (Florida nonprofit corporations must list at least 3 directors)**

Titles	Name of Officers and/or Directors	Street Address of Each Officer and/or Director	City / State / Zip
President/ Director	GEORGE A. MASSIH, III	2711 CENTERVILLE ROAD, SUITE 400	WILMINGTON, DE 19808
VP/ Director	MARK RADEL	2711 CENTERVILLE ROAD, SUITE 400	WILMINGTON, DE 19808
VP/ Asst. Sec.	MARGARET A. PIKE	700 S. SECOND ST.	SPRINGFIELD, IL 62704
VP/ Asst. Sec.	MARY T. MESSINA	2711 CENTERVILLE ROAD, SUITE 400	WILMINGTON, DE 19808
VP/ Asst. Sec.	LISA G. MULLIGAN	2711 CENTERVILLE ROAD, SUITE 400	WILMINGTON, DE 19808
VP/ Asst. Sec.	JOHN H. PELLETIER	1177 AVENUE OF THE AMERICAS-17TH FL	NEW YORK, NY 10036

**10.** I certify that I am an officer or director or the receiver or trustee empowered to execute this application as provided for in chapter 607 or 617, F.S. I further certify that when filing this reinstatement application, the reason for dissolution has been eliminated, the corporate name satisfies the requirements of section 607.0401 or 617.0401, F.S., that all fees owed by the corporation have been paid and the names of individuals listed on this form do not qualify for an exemption under section 119.07(3)(i), F.S. The information indicated on this application is true and accurate, and my signature shall have the same legal effect as if made under oath.

SIGNATURE:

*Margaret A. Pike*

VICE PRESIDENT & ASST. SECRETARY 11/12/02

800-877-2556

SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR

Date

Daytime Phone #

202



ACCOUNT NO. : 072100000032  
REFERENCE : 838673 5029133  
AUTHORIZATION : Patricia Figue  
COST LIMIT : \$ 900.00

ORDER DATE : December 2, 2002  
ORDER TIME : 10:19 AM  
ORDER NO. : 838673-005  
CUSTOMER NO: 5029133  
CUSTOMER: Ms. Margaret Pike  
Corporation Service Company -  
700 South Second Street  
Springfield, IL 62704

REINSTATEMENT

NAME: FORTUNE BRANDS, INC.

RECEIVED  
02 DEC -13 AM 11:28  
DEPARTMENT OF STATE  
DIVISION OF CORPORATIONS  
TALLAHASSEE, FLORIDA

XX REINSTATEMENT

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

- CERTIFIED COPY
- XX PLAIN STAMPED COPY
- CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Susie Knight EX 1156  
EXAMINER'S INITIALS \_\_\_\_\_