

SECOND NOTICE: CORPORATION WILL BE DISSOLVED ON OR AFTER SEPTEMBER 17, 1997.  
AMOUNT DUE ON OR BEFORE 9/17/97: \$550 (IF DISSOLVED, MINIMUM AMOUNT DUE TO REINSTATE: \$750.)

PROFIT  
CORPORATION  
ANNUAL REPORT  
1997



FLORIDA DEPARTMENT OF STATE  
Sandra B. Mortham  
Secretary of State  
DIVISION OF CORPORATIONS

FILED  
Aug 13 1997 8:00am  
Secretary of State

DOCUMENT # F96000006857 (4)

1. Corporation Name  
LUBY'S MANAGEMENT, INC.

Principal Place of Business  
PO BOX 33069  
SAN ANTONIO TX 78265-3069

Mailing Address  
PO BOX 33069  
SAN ANTONIO TX 78265-3069

DO NOT WRITE IN THIS SPACE

3. Date Incorporated or Qualified 12/30/1996	3a. Date of Last Report
4. FEI Number 74-2802655	Applied For Not Applicable
5. Certificate of Status Desired <input type="checkbox"/>	\$8.75 Additional Fee Required
6. Election Campaign Financing Trust Fund Contribution <input type="checkbox"/>	\$5.00 May Be Added to Fees
8. This corporation owes or has paid the current year Intangible Personal Property Tax due June 30. <input type="checkbox"/> Yes <input type="checkbox"/> No	

2. Principal Place of Business	2a. Mailing Address
21 Suite, Apt. #, etc.	26 Suite, Apt. #, etc.
22 City & State	27 City & State
23 Zip	28 Zip
24 Country	29 Country
25	30

9. Name and Address of Current Registered Agent

C T CORPORATION SYSTEM  
1200 SOUTH PINE ISLAND ROAD  
PLANTATION FL 33324

10. Name and Address of New Registered Agent

81 Name
82 Street Address (P.O. Box Number is Not Acceptable)
83
84 City
FL 85 Zip Code

11. Pursuant to the provisions of Sections 607.0502 and 607.1508, Florida Statutes, the above-named corporation submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. Such change was authorized by the corporation's board of directors. I hereby accept the appointment as registered agent. I am familiar with, and accept the obligations of, Section 607.0505, Florida Statutes.

SIGNATURE

Signature, typed or printed name of registered agent and title if applicable.

(NOTE: Registered Agent signature required when reinstating)

DATE

12. OFFICERS AND DIRECTORS		13. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 12	
TITLE	PD	1.1 TITLE	CD
NAME	CURTIS, JOHN E JR	1.2 NAME	John B. Lahourcade
STREET ADDRESS	2211 NE LOOP 410	1.3 STREET ADDRESS	2211 NE Loop 410
CITY-ST-ZIP	SAN ANTONIO TX 78217	1.4 CITY-ST-ZIP	San Antonio, TX 78217
TITLE	VD	2.1 TITLE	
NAME	ROBSON, WILLIAM E	2.2 NAME	
STREET ADDRESS	2211 NE LOOP 410	2.3 STREET ADDRESS	
CITY-ST-ZIP	SAN ANTONIO TX 78217	2.4 CITY-ST-ZIP	
TITLE	DC	3.1 TITLE	
NAME	ERBEN, RALPH	3.2 NAME	
STREET ADDRESS	2211 NE LOOP 410	3.3 STREET ADDRESS	
CITY-ST-ZIP	SAN ANTONIO TX 78217	3.4 CITY-ST-ZIP	
TITLE	VT	4.1 TITLE	
NAME	RIEMENSCHNEIDER, RONALD E	4.2 NAME	
STREET ADDRESS	2211 NE LOOP 410	4.3 STREET ADDRESS	
CITY-ST-ZIP	SAN ANTONIO TX 78217	4.4 CITY-ST-ZIP	
TITLE	S	5.1 TITLE	
NAME	HALE, JAMES R	5.2 NAME	
STREET ADDRESS	2211 NE LOOP 410	5.3 STREET ADDRESS	
CITY-ST-ZIP	SAN ANTONIO TX 78217	5.4 CITY-ST-ZIP	
TITLE		6.1 TITLE	See Statement 1
NAME		6.2 NAME	
STREET ADDRESS		6.3 STREET ADDRESS	
CITY-ST-ZIP		6.4 CITY-ST-ZIP	

14. I do hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this annual report or supplemental annual report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 12 or Block 13 if changed, or on an attachment with an address.

SIGNATURE

August 5, 1997

210/654-9000

CR2E034 (4/97)

**Luby's Management, Inc.  
LISTING OF OFFICERS**

**Schedule 1**

<b><u>Officers</u></b>	<b><u>Title</u></b>
John B. Lahourcade	Chairman of the Board
David B. Daviss	Acting Chief Executive Officer
William E. Robson	Executive Vice President-Operations
Laura M. Bishop	Senior Vice President and Chief Financial Officer
Robert P. Burke	Senior Vice President-Marketing
Raymond C. Gabrysch	Senior Vice President-Human Resources
Clyde C. Hays III	Senior Vice President-Operations
Jimmy W. Woliver	Senior Vice President-Operations
Janet L. Duckham	Vice President-Food and Service Development
Gerald K. Ferris, Jr.	Vice President-Risk Management
Patti J. Oakes	Vice President-Strategic Development Studies
Carolyn M. Palitz	Vice President and Controller
Ronald E. Riemenschneider	Vice President and Treasurer
J. Patrick Sheehy	Vice President-Equipment
Wayne R. Shirley	Vice President-Management Training
Thomas B. Van Buskirk	Vice President-Construction
Jerry M. Adams	Area Vice President
Danny L. Benedetti, Jr.	Area Vice President
Janet C. Booth	Area Vice President
Gerald F. Coffey	Area Vice President
Edward Davis	Area Vice President
Harold D. Day, Jr.	Area Vice President
James I. Dove	Area Vice President
Jerry Eldredge	Area Vice President
James M. Erben	Area Vice President
Thomas R. Gatlin	Area Vice President
Keith Martin	Area Vice President
A. Malcolm McKay	Area Vice President
William P. Snyder III	Area Vice President
J. Kent Weaver	Area Vice President
Ronald K. Wright	Area Vice President
James R. Hale	Secretary
Susan L. Beggs	Asst. Vice President-Shareholder Relations & Asst. Sec.
Janet C. Irwine	Asst. Vice President-Internal Audit
Patricia F. Speck	Asst. Vice President-Profit Sharing Administration & Asst. Sec.
George H. Wenglein, Jr.	Asst. Vice President-Management Recruitment
Debra L. Wainscott	Assistant Secretary

Address for all of the above:

2211 Northeast Loop 410  
P. O. Box 33069  
San Antonio, Texas 78265-3069  
210/654-9000