

F95000002145

(Requestor's Name)

(Address)

(Address)

(City/State/Zip/Phone #)

☐ PICK-UP

☐ WAIT

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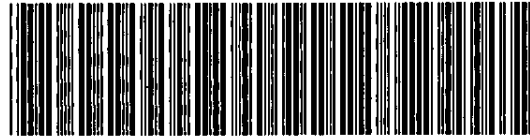
(Business Entity Name)

(Document Number)

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*Amend (Att. Law)*

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TALLAHASSEE FLORIDA

FEB 08 2012  
T. ROBERTS

## **COVER LETTER**

**TO:** Amendment Section  
Division of Corporations

**SUBJECT:** Bacardi U.S.A., Inc.

\_\_\_\_\_  
Name of Corporation

**DOCUMENT NUMBER:** F95000002145

The enclosed *Affidavit by Foreign Corporation to Change/Add Officer(s) and/or Director(s)* and fee are submitted for filing.

Please return all correspondence concerning this matter to the following:

Mari Cou-Martin

\_\_\_\_\_  
Name of Contact Person

Bacardi U.S.A., Inc.

\_\_\_\_\_  
Firm/Company

2701 Le Jeune Road

\_\_\_\_\_  
Address

Coral Gables, FL 33134

\_\_\_\_\_  
City/State and Zip Code

mcou-martin@bacardi.com

\_\_\_\_\_  
E-mail address: (to be used for future annual report notification)

For further information concerning this matter, please call:

Mari Cou-Martin

\_\_\_\_\_  
Name of Contact Person

at ( 786 ) 264-8111

\_\_\_\_\_  
Area Code & Daytime Telephone Number

Enclosed is a check made payable to the Florida Department of State for the following amount:

☒ \$35.00 Filing Fee

☐ \$43.75 Filing Fee &  
Certificate of Status

☐ \$43.75 Filing Fee &  
Certified Copy  
(Additional copy is  
enclosed)

☐ \$52.50 Filing Fee,  
Certificate of Status &  
Certified Copy  
(Additional copy is  
enclosed)

**Mailing Address:**

Amendment Section  
Division of Corporations  
P.O. Box 6327  
Tallahassee, FL 32314

**Street Address:**

Amendment Section  
Division of Corporations  
Clifton Building  
2661 Executive Center Circle  
Tallahassee, FL 32301



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FLORIDA DEPARTMENT OF STATE  
DIVISION OF CORPORATIONS

**AFFIDAVIT BY FOREIGN CORPORATION TO CHANGE/ADD OFFICER(S)  
AND/OR DIRECTOR(S)**

1. The name of the foreign corporation as it appears on the records of the Florida Department of State is:  
Bacardi U.S.A., Inc.
2. This entity was authorized to transact business in Florida on 05/02/1995 and its Florida document number is F95000002145
3. This corporation was formed under the laws of Delaware
4. The name and address of each officer and/or director is as follows:

**Title:**

Name and Address

Please see attached.

(Attach additional pages if necessary)

Signature of an officer or director

Director, SVP, Gen. Counsel & Secy  
Title of person signing

Frederick J. Wilson III

Typed or printed name of person signing

CR2E127 (10/11)

**FILING FEE \$35**

**Make checks payable to Florida Department of State and Mail to:  
Division of Corporations • PO Box 6327 • Tallahassee, FL 32314**

**OFFICER RIDER**  
**BACARDI U.S.A., INC.**

| <b>Name</b>              | <b>Title</b>  | <b>Address</b>                               |
|--------------------------|---|--|
| Robert Furniss-Roe       | DIRECTOR<br>President & Chief Executive<br>Officer              | 2701 Le Jeune Road<br>Coral Gables, FL 33134 |
| Frederick J. Wilson, III | DIRECTOR<br>Sr. Vice President, General<br>Counsel & Secretary  | 2701 Le Jeune Road<br>Coral Gables, FL 33134 |
| Michael Misiorski        | DIRECTOR<br>Sr. Vice President &<br>Chief Financial Officer     | 2701 Le Jeune Road<br>Coral Gables, FL 33134 |
| Scott Kriss              | DIRECTOR<br>Assistant Secretary                                 | 2701 Le Jeune Road<br>Coral Gables, FL 33134 |
| Hector Ortiz             | Sr. Vice President Strategic<br>Planning                        | 2701 Le Jeune Road<br>Coral Gables, FL 33134 |
| Juan Rovira              | Sr. Vice President & Chief<br>Marketing Officer                 | 2701 Le Jeune Road<br>Coral Gables, FL 33134 |
| Derek Hopkins            | Sr. Vice President National Sales<br>Director                   | 2701 Le Jeune Road<br>Coral Gables, FL 33134 |
| Digno Caballero          | Sr. Vice President<br>Project Management Office                 | 2701 Le Jeune Road<br>Coral Gables, FL 33134 |
| Douglas Watson           | Sr. Vice President & Chief<br>Information Officer               | 2701 Le Jeune Road<br>Coral Gables, FL 33134 |
| Martin Voke              | Vice President, Deputy General<br>Counsel & Assistant Secretary | 2701 Le Jeune Road<br>Coral Gables, FL 33134 |