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May 11, 1999 8:00 am
Secretary of State

05-11-1999 90046 031 ***150.00

PROFIT
CORPORATION
ANNUAL REPORT
1999



FLORIDA DEPARTMENT OF STATE
Katherine Harris
Secretary of State
DIVISION OF CORPORATIONS

DOCUMENT # F94000004703

1. Corporation Name
MERCER MANAGEMENT CONSULTING, INC.

Principal Place of Business
1166 AVENUE OF THE AMERICAS
NEW YORK NY 10036

Mailing Address
1166 AVENUE OF THE AMERICAS
NEW YORK NY 10036

DO NOT WRITE IN THIS SPACE

3. Date Incorporated or Qualified

09/12/1994

4. FEI Number

52-1066481

Applied For

Not Applicable

5. Certificate of Status Desired ☐

\$8.75 Additional
Fee Required

6. Election Campaign Financing
Trust Fund Contribution ☐

\$5.00 May Be
Added to Fees

8. This corporation owes the current year Intangible
Personal Property Tax. ☐ Yes ☐ No

2. Principal Place of Business

21 Suite, Apt. #, etc.

22 City & State

23 Zip Country

24

2a. Mailing Address

26 Suite, Apt. #, etc.

27 City & State

28 Zip Country

29

30

9. Name and Address of Current Registered Agent

**C T CORPORATION SYSTEM
1200 SOUTH PINE ISLAND ROAD
PLANTATION FL 33324**

10. Name and Address of New Registered Agent

81 Name

82 Street Address (P.O. Box Number is Not Acceptable)

83

84 City

FL

85 Zip Code

11. Pursuant to the provisions of Sections 607.0502 and 607.1508, Florida Statutes, the above-named corporation submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. Such change was authorized by the corporation's board of directors. I hereby accept the appointment as registered agent. I am familiar with, and accept the obligations of, Section 607.0505, Florida Statutes.

SIGNATURE

Signature, typed or printed name of registered agent and title if applicable.

(NOTE: Registered Agent signature required when reinstating)

DATE

12. OFFICERS AND DIRECTORS

TITLE AS ☐ DELETE
NAME DINAPOLI, LEONARD F JR
STREET ADDRESS 1166 AVENUE OF THE AMERICAS
CITY-ST-ZIP NEW YORK NY 10036

TITLE CD ☐ DELETE
NAME COSTER, PETER
STREET ADDRESS 1166 AVENUE OF THE AMERICAS
CITY-ST-ZIP NEW YORK NY 10036

TITLE CFOV ☐ DELETE
NAME ~~ROBERT, JOSEPH B~~
STREET ADDRESS 1166 AVENUE OF THE AMERICAS
CITY-ST-ZIP NEW YORK NY 10036

TITLE S ☐ DELETE
NAME FAGAN, WILLIAM C
STREET ADDRESS 1166 AVENUE OF THE AMERICAS
CITY-ST-ZIP NEW YORK NY

TITLE VC ☐ DELETE
NAME DOWN, JAMES W
STREET ADDRESS 33 HAYDEN AVENUE
CITY-ST-ZIP LEXINGTON MA 02173

TITLE D ☐ DELETE
NAME ALMQUIST, ERIC
STREET ADDRESS 33 HAYDEN AVENUE
CITY-ST-ZIP LEXINGTON MA 02173

13. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 12

1.1 TITLE ☐ Change ☐ Addition
1.2 NAME
1.3 STREET ADDRESS
1.4 CITY-ST-ZIP

2.1 TITLE ☐ Change ☐ Addition
2.2 NAME
2.3 STREET ADDRESS
2.4 CITY-ST-ZIP

3.1 TITLE ☒ Change ☐ Addition
3.2 NAME **Rotberg, Joseph B.**
3.3 STREET ADDRESS
3.4 CITY-ST-ZIP

4.1 TITLE ☐ Change ☐ Addition
4.2 NAME
4.3 STREET ADDRESS
4.4 CITY-ST-ZIP

5.1 TITLE ☐ Change ☐ Addition
5.2 NAME
5.3 STREET ADDRESS
5.4 CITY-ST-ZIP

6.1 TITLE ☐ Change ☐ Addition
6.2 NAME
6.3 STREET ADDRESS
6.4 CITY-ST-ZIP

14. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this annual report or supplemental annual report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 12 or Block 13 if changed, or on an attachment with an address, with all other like empowered.

SIGNATURE: **John D. Blawie**

SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR

7/2/99

Date

(212) 345-7330

Daytime Phone #

CR2E034 (11/98)

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MERCER MANAGEMENT CONSULTING, INC.

(Delaware)

Incorporated September 9, 1976

Directors (Continued):

Name

Business Address

Peter Baumgartner

Stefan-George Ring 2
81929 Munich, Germany

Scott M. Birnbaum

1166 Avenue of the Americas
New York, NY 10036

Jacques Cesar

1 Grosvenor Place
London, SW1X7HJ, England

R. Duane Dickson

10 South Wacker Drive
Chicago, IL 60606

James W. Down

33 Hayden Avenue
Lexington, MA 02173

Robert C. Fox, Jr.

33 Hayden Avenue
Lexington, MA 02173

Jean-Pierre Gaben

69, rue de Monceau
75008 Paris, France

Hugh L. Randall

2300 N Street, NW
Washington, DC 20037

Kenneth J. Roberts

1166 Avenue of the Americas
New York, NY 10036

Joseph D. Salerno

1166 Avenue of the Americas
New York, NY 10036

Scott Setrakian

Three Embarcadero Center
San Francisco, CA 94111

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MERCER MANAGEMENT CONSULTING, INC.
(Delaware)
Incorporated September 9, 1976

Officers:

<u>Name</u>	<u>Title</u>	<u>Business Address</u>
Peter Coster	Chairman/ Director	1166 Avenue of the Americas New York, NY 10036
James W. Down	Vice Chairman (Ops.)/Director	33 Hayden Avenue Lexington, MA 02173
James A. Quella	Vice Chairman (Mkt. Dev.)/ Director	1166 Avenue of the Americas New York, NY 10036
Joseph B. Rotberg	Vice President, & Chief Financial Officer	1166 Avenue of the Americas New York, NY 10036
William C. Fagan	Secretary	1166 Avenue of the Americas New York, NY 10036
Leonard F. DiNapoli, Jr.	Assistant Secretary	1166 Avenue of the Americas New York, NY 10036
John D. Blauvelt	Assistant Treasurer	2 World Trade Center New York, NY 10048

Directors:

Eric Almquist	33 Hayden Avenue Lexington, MA 02173
P. William Bane	2300 N Street NW Washington, DC 20037-1122
João Baptista	1 Grosvenor Place London, SW1X7HJ, England