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1-3

PROFIT
CORPORATION
ANNUAL REPORT
• 1996



FLORIDA DEPARTMENT OF STATE
Sandra B. Mortham
Secretary of State
DIVISION OF CORPORATIONS

DOCUMENT # F94000001554 (4)

1. Corporation Name

MCDUGAL LITTELL INC.



Principal Place of Business

1560 SHERMAN AVE.
EVANSTON IL 60201

Mailing Address

222 BERKELEY ST
BOSTON MA 02116
US

2. Principal Place of Business

21

Suite, Apt. #, etc.

22

City & State

23

Zip

Country

2a. Mailing Address

26

Suite, Apt. #, etc.

27

City & State

28

Zip

Country

24

25

29

30

g. Name and Address of Current Registered Agent

CT CORPORATION SYSTEM
1200 SOUTH PINE ISLAND ROAD
PLANTATION FL 33324

3. Date Incorporated or Qualified

03/28/1994

3a. Date of Last Report

05/01/1995

4. FEI Number

36-2722075

Applied For

Not Applicable

5. Certificate of Status Desired

☐

\$8.75 Additional
Fee Required

6. Election Campaign Financing
Trust Fund Contribution

☐

\$5.00 May Be
Added to Fees

8. This corporation has liability for intangible tax under s. 199.032,
Florida Statutes ☐ Yes ☐ No

10. Name and Address of New Registered Agent

81 Name

82 Street Address (P.O. Box Number is Not Acceptable)

83

84 City

FL

85 Zip Code

11. Pursuant to the provisions of Sections 607.0502 and 607.1508, Florida Statutes, the above named corporation submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. Such change was authorized by the corporation's board of directors. Thereby accept the appointment as registered agent. I am familiar with, and accept the obligations of, Section 607.0505, Florida Statutes.

SIGNATURE

Signature typed or printed name of registered agent and then it applies

Each Registered Agent signature required when reappointing

DATE

12. OFFICERS AND DIRECTORS

TITLE ☐ DELETE

NAME P
MC GEE, JULIE
STREET ADDRESS 1211 MICHIGAN
CITY - ST - ZIP EVANSTON IL 60202

TITLE ☐ DELETE

NAME SAT
NOVOTNY, LOIS M.
STREET ADDRESS 222 BERKELEY ST
CITY - ST - ZIP BOSTON MA

TITLE ☐ DELETE

NAME T
LINDGREN, MICHAEL J.
STREET ADDRESS 222 BERKELEY ST
CITY - ST - ZIP BOSTON MA

TITLE ☐ DELETE

NAME D
MERRILL, RICHARD T
STREET ADDRESS 740 GLENDEVON DR.
CITY - ST - ZIP NAPLES FL 33999

TITLE ☐ DELETE

NAME D
WEAVER, PAUL D.
STREET ADDRESS 222 BERKELEY ST
CITY - ST - ZIP BOSTON MA

TITLE ☐ DELETE

NAME D
WISNESKI, WILLIAM J.
STREET ADDRESS 222 BERKELEY ST
CITY - ST - ZIP BOSTON MA

13. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 12

1.1 TITLE ☐ Change ☐ Addition

1.2 NAME

1.3 STREET ADDRESS

1.4 CITY - ST - ZIP

2.1 TITLE ☐ Change ☐ Addition

2.2 NAME

2.3 STREET ADDRESS

2.4 CITY - ST - ZIP

3.1 TITLE ☐ Change ☐ Addition

3.2 NAME

3.3 STREET ADDRESS

3.4 CITY - ST - ZIP

4.1 TITLE ☐ Change ☐ Addition

4.2 NAME

4.3 STREET ADDRESS

4.4 CITY - ST - ZIP

5.1 TITLE ☐ Change ☐ Addition

5.2 NAME

5.3 STREET ADDRESS

5.4 CITY - ST - ZIP

6.1 TITLE ☐ Change ☐ Addition

6.2 NAME

6.3 STREET ADDRESS

6.4 CITY - ST - ZIP

14. I do hereby certify that the information supplied with this filing is voluntarily furnished and does not qualify for the exemption stated in Section 119.07(3)(k), Florida Statutes. I further certify that the information indicated on this annual report or supplemental annual report is true and accurate and that my signature shall have the same legal effect as if made under oath, that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes, and that my name appears in Block 12 or Block 13 if changed, or on an attachment with an address.

SIGNATURE:

SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR

Michael Lindgren

4/23/96

(617) 351-5280

CR2E034 (12/95)

F94000001554

**OFFICERS OF McDUGAL LITTELL, INC.
BUSINESS ADDRESSES
FEI#: 36-2722075
APRIL 1996**

PRESIDENT:

Julie A. McGee, McDougal Littell Inc., 1560 Sherman Avenue, IL 60201

VICE PRESIDENTS:

Karen Patterson Bush, McDougal Littell Inc., 1560 Sherman Avenue, IL 60201
Morton I. Cohen, McDougal Littell Inc., 1560 Sherman Avenue, IL 60201
Thomas E. Deming, McDougal Littell Inc., 1560 Sherman Avenue, IL 60201
Sari G. Factor, McDougal Littell Inc., 1560 Sherman Avenue, IL 60201
Larry S. Hoce, McDougal Littell Inc., 1560 Sherman Avenue, IL 60201
Jerome H. Koering, McDougal Littell Inc., 1560 Sherman Avenue, IL 60201
Rita Helen Schaefer, McDougal Littell Inc., 1560 Sherman Avenue, IL 60201
Susan D. Schaffrath, McDougal Littell Inc., 1560 Sherman Avenue, IL 60201
Dana D. Smith, McDougal Littell Inc., 1560 Sherman Avenue, IL 60201
Gary F. Watkins, McDougal Littell Inc., 1560 Sherman Avenue, IL 60201
Paul D. Weaver, Houghton Mifflin Company, 222 Berkeley Street, Boston, MA 02116

TREASURER:

Michael J. Lindgren, Houghton Mifflin Company, 222 Berkeley Street, Boston, MA 02116

ASSISTANT TREASURER:

Morton I. Cohen, McDougal Littell Inc., 1560 Sherman Avenue, IL 60201

SECRETARY:

Lois M. Novotny, Houghton Mifflin Company, 222 Berkeley Street, Boston, MA 02116

ASSISTANT SECRETARY:

Kathy Mattox, McDougal Littell/Houghton Mifflin, P.O. Box 1667, Evanston, IL 60204

Formally: McDougal Littell/Houghton Mifflin, Inc. - Effective date of name change 2/21/95

O&D - McDO
DISK #13

**DIRECTORS OF McDUGAL LITTELL INC.
BUSINESS ADDRESSES
FEI#: 36-2722075
NOVEMBER 1995**

Nader F. Darehshori, Chairman & Chief Executive Officer, Houghton Mifflin Company,
222 Berkeley Street, Boston, MA 02116

Julie A. McGee, Executive Vice President, Houghton Mifflin Company, 222 Berkeley Street,
Boston, MA 02116

Paul D. Weaver, Senior Vice President, Houghton Mifflin Company, 222 Berkeley Street,
Boston, MA 02116

Formally: McDougal Littell/Houghton Mifflin, Inc. - Effective date of name change 2/21/95

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DISK # 13