Page 1 of 2

Division of Corporations Electronic Filing Cover Sheet

Note: Please print this page and use it as a cover sheet. Type the fax audit number (shown below) on the top and bottom of all pages of the document.

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To:

RE-SUBMIT

Division of Corporations
Fax Number (850) 617-6380 Please retain original filing C T CORPORATION TO SUBMISSION 7

From:

Account Name

Account Number : FCA000000023.

(850)222-1092

Fax Number

: (850)878-5368

**Enter the email address for this business entity to be used for annual report mailings. Enter only one email address please.

Email Address:

MERGER OR SHARE EXCHANGE UNIVERSAL MUSICA, INC

Certificate of Status	0
Certified Copy	0
Page Count	09/10
Estimated Charge	\$70.00



July 8, 2010

FLORIDA DEPARTMENT OF STATE Division of Corporations

UNIVERSAL MUSICA, INC. C/O UNIVERSAL MUSIC GROUP 800 THIRD AVE/TAX DEPT NEW YORK, NY 10022-7699US

SUBJECT: UNIVERSAL MUSICA, INC.

REF: F54074

We received your electronically transmitted document. However, the document has not been filed. Please make the following corrections and refax the complete document, including the electronic filing cover sheet.

Please fill in the date of adoption by the merged corporation. See paragraph 6.

If you have any questions concerning the filing of your document, please call (850) 245-6907.

Annette Ramsey Regulatory Specialist II FAX Aud. #: H10000156679 Letter Number: 210A00016596

RECEIVED
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SECRETARY OF STATE
TALLAHASSEE. FLORIO

COVER LETTER

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<u>ARTICLES OF MERGER</u>

(Profit Corporations)

SECRETARY OF STATE

The following articles of merger are submitted in accordance with the Florida Business Corporation Act, pursuant to section 607.1105, Florida Statutes.

Name '	Jurisdiction .	Document Number (If known/applicable)
Universal Musice, Inc.	rersal Musica, Inc. Plorida	
Second: The name and jurisdiction	n of each merging corporation:	
<u>Name</u>	<u>Jurisdiction</u>	Document Number (If lown/applicable)
Panomusic, Inc.	California	1774065
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Third. The Disc of Mouranie of	ched	1
Fourth: The merger shall become		of Merger are filed with the Florida
Fourth: The merger shall become Department of State. OR / / (Enter	effective on the date the Articles	of Merger are filed with the Florida
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Department of State. OR / / (Enterthal that that the state of Merger by sure the state of Merger was adopted by The Plan of Merger was adopte	effective on the date the Articles or a specific date. NOTE: An effective of 90 days after merger file date.) reliving corporation - (COMPLETE y the shareholders of the surviving archolder approval was not require traing corporation(s) (COMPLETE)	tate cannot be prior to the date of filing or not consider the date of filing or not c

(Attach additional sheets if necessary):

Seventh: SIGNATURES FOR EACH CORPORATION

Name of Corporation	Signature of an Officer or Director	Typed or Printed Name of Individual & Titl					
Ponomusic, Inc.	Wille.	Michael Ostroff, Ex. V.P. & General Counsel					
Universal Musica, Inc.	Miller	Michael Ostroff, Ex. V.P. & General Counsel					
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	*						
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AGREEMENT OF MERGER

AGREEMENT OF MERGER, dated as of May 1, 2010 (this "Agreement"), among: Fonovisa, Inc., a California corporation (the Fonomusic Parent"); UMG Recordings, Inc., a Delaware corporation (the "UMG Parent"), Fonomusic, Inc., a California corporation and wholly owned subsidiary of the Fonomusic Parent (Fonomusic"); and Universal Musica, Inc., a Florida corporation and a wholly owned subsidiary of the UMG Parent (UMusica").

RECITALS

WHEREAS, the Board of Directors and the sole shareholder of UMusica and the Board of Directors and the sole shareholder of Fonomusic have approved the merger of Fonomusic with and into UMusica (the Merger), upon the terms and subject to the conditions set forth in this Agreement and declared the Merger advisable; and

WHEREAS, the Fonomusic Parent, the UMG Parent, Fonomusic and UMusica desire to set forth the terms of the consummation of the Merger.

NOW THEREFORE, in consideration of the premises and of the mutual covenants and agreements hereinafter set forth, the parties hereto agree as follows:

AGREEMENT

ARTICLE 1. THE MERGER.

- 1.1 The Merger. At the Effective Date (as defined in Section 1.2 hereof), in accordance with this Agreement, the California Corporations Code (the CCC), and the Florida Business Organizations Code (the FBOC), Fonomusic shall be merged with and into UMusica in the Merger, the separate existence of Fonomusic shall cease (except as may be continued by operation of law), and UMusica shall continue as the surviving corporation (the Surviving Corporation). From and after the Effective Date, the Surviving Corporation shall possess all the rights, privileges, immunities and franchises, of a public as well as a private nature, and shall be subject to all liabilities, obligations and penalties of Fonomusic and UMusica all with the effect set for in the CCC and the FBOC.
- date hereof, the parties hereto shall deliver to the Secretary of State of the State of California and the Secretary of State of the State of Florida, respectively, the appropriate merger related documents required under applicable law and shall make all other filings or recordings as may be required under the CCC, the FBOC, and any other applicable law in connection with the Merger. The Merger shall be effective (the Effective Date) as of the date the certificate of merger is filed with the Secretary of State of the State of Florida, or, if and only to the extent required by the provisions of the CCC, the FBOC or any other applicable law, as of such later date as provided by the CCC, the FBOC or any other applicable law.

Name. The certificate of incorporation and by-laws of UMusica as in effect immediately prior to the filing of the certificate of merger with the Secretary of State of the State of Florida shall be the certificate of incorporation and by-laws of the Surviving Corporation. The directors of UMusica immediately prior to the Effective Date shall be the directors of the Surviving Corporation, and the officers of UMusica immediately prior to the Effective Date shall be the officers of the Surviving Corporation, in each case until his or her successor is duly elected and qualified, or until his or her earlier death, resignation or removal in accordance with the Surviving Corporation's certificate of incorporation and by-laws. The name of the Surviving Corporation shall be "Universal Musica, Inc."

ARTICLE II. STATUS AND CONVERSION OF SHARES AND PAYMENT THEREFOR.

- 2.1 Conversion of Shares. (a) At the Effective Date, all shares of common stock, \$0.01 par value per share, of Fonomusic issued and outstanding immediately prior to the Effective Date (collectively, the Fonomusic Stock) shall by virtue of the Merger and without any action on the part of the holder thereof be converted into and thereafter evidence, one (1) validly issued, fully paid and nonassessable share of Common Stock, par value \$1.00 per share, of Umusica (the Merger Consideration).
- (b) Upon or around the occurrence of the Effective Date, the Fonomusic Parent shall deliver all certificates representing Fonomusic Stock in exchange for a certificate representing the Merger Consideration. Until so delivered and exchanged, the certificates representing Fonomusic Stock shall represent solely the right to receive the Merger Consideration, and the holder of such certificates previously evidencing shares of Fonomusic Stock outstanding immediately prior to the Effective Date will cease to have any rights with respect to the Fonomusic Stock, except as otherwise provided herein or by law.

ARTICLE III. TERMINATION, AMENDMENT AND WAIVER.

- 3.1 <u>Termination</u>. This Agreement may be terminated at any time prior to the Effective Date by mutual consent of each of the parties hereto.
- 3.2 <u>Amendment.</u> This Agreement may be amended by the parties hereto, but may not be amended except by an instrument or instruments in writing signed and delivered on behalf of each of the parties hereto.
- 3.3 Extension: Waiver. At any time prior to the Effective Date, any party hereto that is entitled to the benefits hereof may (a) extend the time for the performance of any of the obligations or other acts of any of the other parties hereto or (b) waive compliance with any of the agreements or conditions contained herein. Any agreement on the part of a party hereto to any extension or waiver shall be valid if set forth in an instrument in writing signed and delivered on behalf of such party.

ARTICLE IV. OTHER PROVISIONS.

- 4.1 Successors and Assigns. This Agreement shall be binding upon, inure to the benefit of and be enforceable by the parties and their respective successors and assigns.
- 4.2 <u>Governing Law.</u> This Agreement shall be governed by and construed in accordance with the law of the State of Florida without regard to principles of conflicts of law.
- 4.3 <u>Counterparts</u>. This Agreement may be executed in one or more counterparts, all of which shall be considered one and the same agreement and will become effective when two or more counterparts have been signed by each of the parties and delivered to the other parties, it being understood that all parties need not sign the same counterpart.

[Remainder of page intentionally left blank, signature(s) on next page.]

IN WITNESS WHEREOF, the parties hereto have caused this Agreement to be signed by their respective officers thereunto authorized, all as of the date first written above.

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ONOVISA, INC

By:

Michael Ostroff

Executive Vice President & General Counsel

By:

Charles Ciongoli

Executive Vice President &

Chief Financial Officer-North America

[Remaining signature on next page.]

UMG RECORDINGS, INC.

Michael Ostroff
Executive Vice President & Beneral Counsel

Charles Ciongoli
Executive Vice President &
Chief Financial Officer-North America