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: (850)222-10

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## MERGER OR SHARE EXCHANGE UNIVERSAL MUSICA, INC.

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### **COVER LETTER**

TO:	Amendment Section Division of Corporations					
SUBJ	ECT:U	niversal Musics,	Inc.			
	Name of Su	uviving Corporation	On On		<del></del>	
The e	nclosed Articles of Merger and fee an	e submitted fo	x filing	•		
Picaso	return all correspondence concerning	g this matter t	o follov	ving:		
	Liz Rolando					
	Contact Person					
	Universal Music Group					
	Firm/Company					
10 U	niversal City Plaza, 111 Universal Hollywood	1 Drive, Stc. 215	0_	į		
	Address					
	Universal City, CA 91608					
	City/State and Zip Code					
E	-mail address: (to be used for future annual r	sport notification	n)			
For fu	rther information concerning this mat	ter, please cal	II:			
	Liz Rolando	At (	818		286-6935 e & Daytime Telephone Number	_
	Name of Contact Person			Area Cod	e & Daytime Telephone Number	
	Certified copy (optional) \$8.75 (Flease	send an additio	nal copy	of your d	ocument If a certified copy is req	nested)
	STREET ADDRESS:				ADDRESS:	
Amendment Section		Amendment Section				
Division of Corporations			Division of Corporations			
	Clifton Building			Box 63		
	2661 Executive Center Circle Tallahassee, Florida 32301		i alla	inassee,	Florida 32314	



June 2, 2010

PLORIDA DEPARTMENT OF STATE
Division of Corporations

UNIVERSAL MUSICA, INC. C/O UNIVERSAL MUSIC GROUP 800 THIRD AVE/TAX DEPT NEW YORK, NY 10022-7699US

SUBJECT: UNIVERSAL MUSICA, INC.

REF: F54074

We received your electronically transmitted document. However, the document has not been filed. Please make the following corrections and refax the complete document, including the electronic filing cover sheet.

For each corporation, the document must contain the date of adoption of the plan of merger or share exchange by the shareholders or by the board of directors when no vote of the shareholders is required.

The document submitted does not meet legibility requirements for electronic filing. Please do not attempt to refax this document until the quality has been improved.

If you have any questions concerning the filing of your document, please call (850) 245-6964.

Trene Albritton
Regulatory Specialist II

FAX Aud. #: H10000127481 Letter Number: 110A00013670

ZOID JUN -2 AM 8: 06
SECRETARY OF STATE

# **ARTICLES OF MERGER**

(Profit Corporations)

The following articles of merger are submitted in accordance with the Florida Business Corporation Act, pursuant to section 607.1105, Florida Statutes.

First: The name and jurisdiction of the sur	viviag corporation:	
Name	<u>Jurisdiction</u>	Document Number (If known/ applicable)
Universal Musica, Inc.	Florida	F54074
Second: The name and jurisdiction of each	merging corporation:	
Name	Jurisdiction	Document Number (If known/applicable)
Songs of Univision, Inc.	Delaware	3442991
	·	
Third: The Plan of Merger is attached.		
Fourth: The merger shall become effective Department of State.	on the date the Articles of Merg	er are filed with the Florida
	date. NOTE: An effective date canno for merger file date.)	t be prior to the date of filing or more
Fifth: Adoption of Merger by surviving or The Plan of Merger was adopted by the shan		
The Plan of Merger was adopted by the boar 5/1/2010 and shareholder	d of directors of the surviving co approval was not required.	orporation on
Sixth: Adoption of Merger by merging cor The Plan of Merger was adopted by the share		
The Plan of Merger was adopted by the boar 5/1/2010 and shareholder	d of directors of the merging cor approval was not required.	poration(s) on

(Attach additional sheets if necessary)

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## Seventh: SIGNATURES FOR EACH CORPORATION

Name of Corporation	Signature of an Officer or Director	Typed or Printed Name of Individual & Title
Songs of Univision, Inc.	Mell	Michael Ostroff, Bx. V.P. & General Counsel
Universal Musica, Inc.	Melle	Michael Ostroff, Ex. V.P. & General Counsel
<u> </u>		
	·	

#### AGREEMENT OF MERGER

AGREEMENT OF MERGER, dated as of May 1, 2010 (this "Agreement"), among: UMG Latin Music LLC, a Delaware limited liability company (the "Songs of Univision Parent"); UMG Recordings, Inc., a Delaware corporation (the "UMG Parent"), Songs of Univision, Inc., a Delaware corporation and wholly owned subsidiary of the Songs of Univision Parent ("Songs of Univision"); and Universal Musica, Inc., a Florida corporation and a wholly owned subsidiary of the UMG Parent ("UMusica").

#### RECITALS

WHEREAS, the Board of Directors and the sole shareholder of UMusica and the Board of Directors and the sole shareholder of Songs of Univision have approved the merger of Songs of Univision with and into UMusica (the "Merger"), upon the terms and subject to the conditions set forth in this Agreement and declared the Merger advisable; and

WHEREAS, the Songs of Univision Parent, the UMG Parent, Songs of Univision and UMusica desire to set forth the terms of the consummation of the Merger.

NOW THEREFORE, in consideration of the premises and of the mutual covenants and agreements hereinafter set forth, the parties hereto agree as follows:

#### **AGREEMENT**

#### ARTICLE I. THE MERGER.

- 1.1 The Merger. At the Effective Date (as defined in Section 1.2 hereof), in accordance with this Agreement, the Delaware General Corporation Law (the "DGCL"), and the Florida Business Organizations Code (the "FBOC"), Songs of Univision shall be merged with and into UMusica in the Merger, the separate existence of Songs of Univision shall cease (except as may be continued by operation of law), and UMusica shall continue as the surviving corporation (the "Surviving Corporation"). From and after the Effective Date, the Surviving Corporation shall possess all the rights, privileges, immunities and franchises, of a public as well as a private nature, and shall be subject to all liabilities, obligations and penalties of Songs of Univision and UMusica all with the effect set for in the DGCL and the FBOC.
- 1.2 Filing of Certificates of Merger. As soon as practicable on or after the date hereof, the parties hereto shall deliver to the Secretary of State of the State of Delaware and the Secretary of State of the State of Florida, respectively, the appropriate merger related documents required under applicable law and shall make all other filings or recordings as may be required under the DGCL, the FBOC, and any other applicable law in connection with the Merger. The Merger shall be effective (the "Effective Date") as of the date the certificate of merger is filed with the Secretary of State of the State of Florida, or, if and only to the extent required by the provisions of the DGCL, the FBOC or any other applicable law, as of such later date as provided by the DGCL, the FBOC or any other applicable law.

Name. The certificate of incorporation and By-Laws: Directors and Officers:

Name. The certificate of incorporation and by-laws of UMusica as in effect immediately prior to the filing of the certificate of merger with the Secretary of State of the State of Florida shall be the certificate of incorporation and by-laws of the Surviving Corporation. The directors of UMusica immediately prior to the Effective Date shall be the directors of the Surviving Corporation, and the officers of UMusica immediately prior to the Effective Date shall be the officers of the Surviving Corporation, in each case until his or her successor is duly elected and qualified, or until his or her earlier death, resignation or removal in accordance with the Surviving Corporation's certificate of incorporation and by-laws. The name of the Surviving Corporation shall be "Universal Musica, Inc."

#### ARTICLE II. STATUS AND CONVERSION OF SHARES AND PAYMENT THEREFOR.

- 2.1 Conversion of Shares. (a) At the Effective Date, all shares of common stock, \$ 0.01 par value per share, of Univision issued and outstanding immediately prior to the Effective Date (collectively, the "Songs of Univision Stock") shall by virtue of the Merger and without any action on the part of the holder thereof be converted into and thereafter evidence, fifty-two (52) validly issued, fully paid and nonassessable shares of Common Stock, par value \$1.00 per share, of UMusica (the "Merger Consideration").
- (b) Upon or around the occurrence of the Effective Date, the Songs of Univision Parent shall deliver all certificates representing Songs of Univision Stock in exchange for a certificate representing Merger Consideration. Until so delivered and exchanged, the certificates representing Songs of Univision Stock shall represent solely the right to receive the Merger Consideration, and the holder of such certificates previously evidencing shares of Songs of Univision Stock outstanding immediately prior to the Effective Date will cease to have any rights with respect to the Songs of Univision Stock, except as otherwise provided herein or by law.

#### ARTICLE III. TERMINATION, AMENDMENT AND WAIVER.

- 3.1 <u>Termination</u>. This Agreement may be terminated at any time prior to the Effective Date by mutual consent of each of the parties hereto.
- 3.2 <u>Amendment</u>. This Agreement may be amended by the parties hereto, but may not be amended except by an instrument or instruments in writing signed and delivered on behalf of each of the parties hereto.
- 3.3 Extension: Waiver. At any time prior to the Effective Date, any party hereto that is entitled to the benefits hereof may (a) extend the time for the performance of any of the obligations or other acts of any of the other parties hereto or (b) waive compliance with any of the agreements or conditions contained herein. Any agreement on the part of a party hereto to any extension or waiver shall be valid if set forth in an instrument in writing signed and delivered on behalf of such party.

#### ARTICLE IV. OTHER PROVISIONS.

- 4.1 Successors and Assigns. This Agreement shall be binding upon, inure to the benefit of and be enforceable by the parties and their respective successors and assigns.
- 4.2 <u>Governing Law.</u> This Agreement shall be governed by and construed in accordance with the law of the State of Florida without regard to principles of conflicts of law.
- 4.3 <u>Counterparts.</u> This Agreement may be executed in one or more counterparts, all of which shall be considered one and the same agreement and will become effective when two or more counterparts have been signed by each of the parties and delivered to the other parties, it being understood that all parties need not sign the same counterpart.

[Remainder of page intentionally left blank]

IN WITNESS WHEREOF, the parties hereto have caused this Agreement to be signed by their respective officers thereunto authorized, all as of the date first written above.

SONGS OF DENISION, INC.

By:

Charles C. Ciongoli

Executive Vice President & Chief Financial Officer – North America

By:

Michael Ostroff

Executive Vice President & General Counsel

UNIVERSAL MUSICA, INC.

By:

Charles C. Ciongoli

Executive Vice President & Chief Financial Officer – North America

By:

Michael Ostroff

Executive Vice President & General Counsel