Note: Please print this page and use it as a cover sheet. Type the fax audit number (shown below) on the top and bottom of all pages of the document.

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Division of Componations

Fax Number : (850)617-6383

÷ com;

Account Name : MERIAN CORPORATE SERVICES, INC.

Account Number : 120730000158 Phone : (720)318-8456 Fax Number : (480)771-3338

Enter the email address for this business entity to be used for future aroual report mailings. Enter only one email address please.

Email Address: Merian financial agmail. com

SECRETARSEE FLORID

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FOREIGN PROFIT/NONPROFIT CORPORATION Outliers Consulting Solutions, Inc.

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Corporate Filing Menu

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COVER LETTER

	egistration Section Division of Corporations				
SUBJEC	T: Outliers Consulting Solutions.	Inc.			
	Name of	corporation -	must include suffix		
Dear Sir oi	r Madam:				
"Certificati	sed "Application by Foreign Corp e of Existence," or "Certificate o renced foreign corporation to tra	f Good Stand	ing" and check are subj	t Business in Florida." nitted to register the	
Please retu	irn all correspondence concerning	g this matter t	o the following:		
Samantha Ja					
		Name of P			
	rporate Services, Inc.				
		Firm/Comp			
PO Box 525	5××				
		Addres	8	*** ******************	
Mesa AZ 85	5208				
		City/State an			
meramfina	ncial@gmail.com				
	E-mail address:	(to be used fo	r future annual report n	otification)	
For further	information concerning this ma	tter, please ça	If:		
Samantha J	ackson a	720 U	318.8456		
N	ame of Person	Area Code	Daytime Teleph	none Number	
Re Di Th 24	REET/COURIER ADDRESS: egistration Section vision of Corporations the Centre of Tallahassee 15 N. Monroe Street, Soite 810 that the street is the street of the street is t	:	MAILING AI Registration So Division of Co P.O. Box 6327 Tallahassee, F	ection orporations ;	
Enclosed is Please make © \$70,00	s a check for the following amous e check payable to: FLORIDA DEI Filing Fee	PARTMENT : Fee & 💢	OF STATE \$78.75 Filing Fee & Certified Copy	S87.50 Filing Fee. Certificate of Status & Certified Copy	

H240003739583

APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.

(Enter name of a	corporation; must include "INCORPORATED," " 'orp," "Inc," "Co," or "Corp ")	COMPANY," "CORPORATION.	
(If name unavai	lable in Florida, enter alternate corporate name ado	opted for the purpose of transacting	business in Florida)
North Carolina	•		
(State or count	ry under the law of which it is incorporated)	(FEI number, if appl	icable)
April 18, 2019	5.		
(Date	e of incorporation)	(Date of duration, if other than perpetual)	
12 17600 1 44	y Ste 200 Fort Myers FL 33916 (Principal office	street address)	ro
	Current mailing a	ddress, if different)	SECRETAR TALLAHASS
Name and <u>stre</u> Name:	et address of Florida registered agent: (P.O. I Shilan Patham	Box <u>NOT</u> acceptable)	
ffice Address:	4415 Metro Pkwy Ste 200		FLORID
	Fort Myers	, Florida <u>33916</u>	
	(('i;v)	(Zip code)	

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

(Registered agent's signature)

10. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

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A. DIRECTORS	i		
l. Chairman	Name: Shilan Parham	L.I.Chairman	Name:
€ Vice Chairman	Address: 4415 Metro Pkwy Ste 200	DVice Chairman	Address:
Director	Fort Myers FL 33916	.lDirector	
≠ President		. President	
⊖Vice President		El Vice President	
第Secretary	□ Treasure:	ElSecretary	D'Treasurer
l .Other	lOther	[10ther	1-Other 72
ШChairman	Name;	DC'hanman	Name:
C Vice Chairman	Address:	OVice Chairman	Address: SS 2
CDirector		DDirector	76 5
ElPresident		L3President	22 Dallo
ELVice President		LIVice President	
[[Secretary	[]Treasurer	Disecretary	E Treasurer
[[Other]	Othe:	[IOther	
L.Charman	Name:	UChairman	Name:
L Vice Chairman	Address:	ElVice Chairman	Address:
ElDacetor		⁷ IDucctor	
l President		1 1President	
fl. Vice President		El Vice President	
IDSceretary	□'Treasurer	ElSecretary	C Treasurer
Other	. ¡Other	[lOther	L-Other
individuals may be	Use an attachment to report more than six (6). The attachment to report more than six (6). The attachment to the index when filing your Florida Departm	ent of State Annual Re	eport form
	Signature of Director	or Officer	
	ctor signing this document (and who is listed in mimb ilse information submitted in a document to the Depar		

2020000

(Typed or printed name and enpacity of person signing application)

Shilan Parham, President



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NORTH CAROLINA Department of the Secretary of State

CERTIFICATE OF EXISTENCE

I, ELAINE F. MARSHALL, Secretary of State of the State of North Carolina, do hereby certify that

OUTLIERS CONSULTING SOLUTIONS, INC.

is a corporation duly incorporated under the laws of the State of North Carolina, having been incorporated on the 18th day of April, 2019, with its period of duration being Perpetual.

I FURTHER certify that, as of the date set forth hereunder, the said corporation's articles of incorporation are not suspended for failure to comply with the Revenue Act of the State of North Carolina; that the said corporation is not administratively dissolved for failure to comply with the provisions of the North Carolina Business Corporation Act; that its most recent annual report required by N.C.G.S. 55-16-22 has been delivered to the Secretary of State; and that the said corporation has not filed articles of dissolution as of the date of this certificate.

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IN WITNESS WHEREOF, I have hereunto set my hand and affixed my official seal at the City of Raleigh, this 10th day of November, 2024.

Elaine I Marshall

Secretary of State