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SECRETARY OF STATE
TALLAHASSEE, FL

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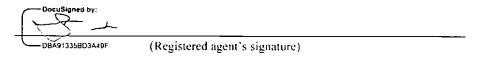
TO:	Registration Section Division of Corporations		_	
SUBJI	FCT: Mayo Collaborative Services,	Inc.		
0000		of corporation	- must include suffix	
Dear Si	ir or Madam:			
"Certif	closed "Application by Foreign Co icate of Existence," or "Certificate referenced foreign corporation to tr	of Good Stand	ling" and check are subn	
Please	return all correspondence concerni	ng this matter	to the following:	
Teri Alo	cott			
	 	Name of P	erson	<u> </u>
Mayo C	Tinic, Legal Dept			
		Firm/Comp	pany	
200 Firs	st Street SW			
		Addres	SS	
Rochest	ter, MN 55905			
		City/State an	d Zip code	·
legalcor	rporate@mayo.edu			
	E-mail address	: (to be used fo	or future annual report no	otification)
For furt	ther information concerning this m	atter, please ca	II:	
Teri Alcott at (507) 284-2990				
	Name of Person	Area Code	Daytime Teleph	one Number
	STREET/COURIER ADDRESS Registration Section Division of Corporations The Centre of Tallahassee 2415 N. Monroe Street, Suite 810 Tallahassee, FL 32303	S:	MAILING AI Registration Se Division of Co P.O. Box 6327 Tallahassee, FI	ection rporations
Please n	ed is a check for the following amo nake check payable to: FLORIDA DE 00 Filing Fee	PARTMENT (g Fee &	OF STATE \$78.75 Filing Fee & Certified Copy	S87.50 Filing Fee. Certificate of Status & Certified Copy

APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.

(Enter name of "Inc.," "Co.," "C	corporation: must include "INCORPORATEI lorp," "Inc," "Co," or "Corp.")	D," "COMPANY," "CORPORATION,"
(If name unavai	lable in Florida, enter alternate corporate nam	e adopted for the purpose of transacting business in Florida)
Delaware		41-1346366
(State or count	ry under the law of which it is incorporated)	(FEI number, if applicable)
1/1/2023	5	Perpetual
(Dat	e of incorporation)	(Date of duration, if other than perpetual)
3050 Superior D	(SEE SECTIONS 607.1501 & 607. rive NW, Rochester, MN 55905	in Florida, if prior to registration) 1502, F.S., to determine penalty liability)
3050 Superior D	(SEE SECTIONS 607.1501 & 607. rive NW, Rochester, MN 55905	1502, F.S., to determine penalty liability) ffice street address)
3050 Superior D	(SEE SECTIONS 607.1501 & 607. rive NW, Rochester, MN 55905 (Principal of Current mail	1502, F.S., to determine penalty liability) ffice street address)
	(SEE SECTIONS 607.1501 & 607. rive NW, Rochester, MN 55905 (Principal of Current mail) et address of Florida registered agent: (P	1502, F.S., to determine penalty liability) ffice street address)
	(SEE SECTIONS 607.1501 & 607. rive NW, Rochester, MN 55905 (Principal of Current mail	1502, F.S., to determine penalty liability) ffice street address)
Name and stre Name:	(SEE SECTIONS 607.1501 & 607. rive NW, Rochester, MN 55905 (Principal of Current mail) et address of Florida registered agent: (P	1502, F.S., to determine penalty liability) ffice street address)
3050 Superior D Name and stre	(SEE SECTIONS 607.1501 & 607. rive NW, Rochester, MN 55905 (Principal of Current mail et address of Florida registered agent: (P Sally Anne Brown 4500 San Pablo Road	1502, F.S., to determine penalty liability) ffice street address) ing address, if different)

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.



10. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

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■Director □President	Name:	□Chairman □Vice Chairman ■Director □President □Vice President □Secretary □Other	Scottsdale, AZ 85259
■ Director □ President	Dennis E. Dahlen 200 First Street SW Address: Rochester. MN 55905 Treasurer Other	□Chairman □Vice Chairman ■Director □President □Vice President □Secretary □Other	Name: 200 First Street SW Address: 200 First Street SW Rochester, MN 55905 □ Treasurer □ Other
□ Director □ President □ Vice President □ Secretary □ Other	Gianrico Farrugia Name: 200 First Street SW Address: Rochester, MN 55905 Treasurer Other Use an attachment to report more than six (6). The a cadded to the index when filing your Florida Depart	■ Director □ President □ Vice President □ Secretary □ Other	I for reporting purposes only. Non-indexed

The officer or director signing this document (and who is listed in number 11 above) affirms that the facts stated herein are true and that he or she is aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.

, Sherry L. Hubert, Assistant Secretary

Page 1

Delaware The First State

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF

DELAWARE, DO HEREBY CERTIFY "MAYO COLLABORATIVE SERVICES, INC." IS

DULY INCORPORATED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN

GOOD STANDING AND HAS A LEGAL CORPORATE EXISTENCE SO FAR AS THE

RECORDS OF THIS OFFICE SHOW, AS OF THE TWENTY-FIRST DAY OF APRIL,

A.D. 2023.

AND I DO HEREBY FURTHER CERTIFY THAT THE SAID "MAYO

COLLABORATIVE SERVICES, INC." WAS INCORPORATED ON THE FIRST DAY OF

JANUARY, A.D. 2023.

AND I DO HEREBY FURTHER CERTIFY THAT THE ANNUAL FRANCHISE TAXES HAVE BEEN ASSESSED TO DATE.

Authentication: 203190281

Date: 04-21-23

7213155 8300 SR# 20231568080

Company Summary - Officers and Directors

Mayo Collaborative Services Inc.

Name	Title	Start Date	Address 1
Gianrico Farrugia MD	Chair	01/01/2019	Mayo Clinic 200 First Street SW Rochester, MN 55905
William G. Morice MD, PhD	President	10/01/2015	Mayo Clinic 200 First Street SW Rochester, MN 55905
Mary Jo Williamson	Secretary	08/01/2022	Mayo Clinic 200 First Street SW Rochester, MN 55905
Dennis E. Dahlen	Treasurer	01/01/2018	Mayo Clinic 200 First Street SW Rochester, MN 55905
Sherry L. Hubert	Assistant Secretary	10/01/2015	Mayo Clinic 200 First Street SW Rochester, MN 55905
Larry Morrison	Assistant Treasurer	03/06/2023	Mayo Clinic 200 First Street SW Rochester, MN 55905
Curtis A. Hanson MD	Chief Medical Officer	12/01/2021	Mayo Clinic 200 First Street SW Rochester, MN 55905

Name	Туре	Start Date	Address 1
Jeffrey W. Bolton	Director	08/01/2022	1003 Hunters Point Lane SW Rochester, MN 55902
Dennis E. Dahlen	Director	01/01/2018	Mayo Clinic 200 First Street SW Rochester, MN 55905
Gianrico Farrugia MD	Director	10/01/2015	Mayo Clinic 200 First Street SW Rochester, MN 55905
Richard J. Gray MD	Director	03/06/2023	Mayo Clinic Arizona 13400 East Shea Blvd Scottsdale, AZ 85259 USA
William G. Morice MD, PhD	Director	10/01/2015	Mayo Clinic 200 First Street SW Rochester, MN 55905
Bobbi S. Pritt MD	Director	01/01/2023	Mayo Clinic 200 First Street SW Rochester, MN 55905

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Name	Туре	Start Date	Address 1
James A. Rogers	Director	03/06/2023	Mayo Clinic 200 First Street SW Rochester, MN 55905
Kent R. Thielen MD	Director	01/01/2019	Mayo Clinic Jacksonville 4500 San Pablo Road Jacksonville, FL 32224
Mary Jo Williamson	Director	08/01/2022	Mayo Clinic 200 First Street SW Rochester, MN 55905
Christina K. Zorn	Director	12/01/2021	Mayo Clinic 200 First Street SW Rochester, MN 55905

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