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(Re	questor's Name)	
(Ade	dress)	
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Special Instructions to I	Filing Officer:	
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COVER LETTER

	egistration Section ivision of Corporations			
SUBJEC	T: Highland Management G	roup, Inc.		
		me of corporatio	n - must include suffix	
Dear Sir o	or Madam:			
"Certifica		ate of Good Sta	r Authorization to Transact Busin nding" and check are submitted t ess in Florida.	
Please ret	urn all correspondence conc	erning this matte	er to the following:	
Samantha	Jackson			
		Name o	f Person	
Meriam Co	orporate Services, Inc.			<u>-</u>
		Firm/Co	npany	7.3
PO Box 52	2588			
		Add	ress	
Mesa AZ 8	35208			C
		City/State	and Zip code	
meriamfin	ancial@gmail.com			
	E-mail add	ress: (to be used	for future annual report notificat	ion)
For furthe	r information concerning thi	s matter, please	call:	
Samantha	Jackson	720 at (318.8456	
N	lame of Person	Area Co	de Daytime Telephone Nu	ımber
Re Di Ti 24	FREET/COURIER ADDR egistration Section ivision of Corporations ne Centre of Tallahassee 115 N. Monroe Street, Suite allahassee, FL 32303		MAILING ADDRES Registration Section Division of Corporation P.O. Box 6327 Tallahassee, FL 3231	ons
Please mak	s a check for the following a e check payable to: FLORIDA Filing Fee	DEPARTMEN	■ \$78.75 Filing Fee & □ \$8 Certified Copy C	87.50 Filing Fee, ertificate of Status & ertified Copy

APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.

(11 Hanne anavan	able in Florida, enter alternate corporate name ad	dopted for the purpose of transacting bu	isiness in Florida)
Maryland	3	(FEI number, if applic	
	y under the law of which it is incorporated)	(FEI number, if applic	able)
09/22/2020	of incorporation) 5		
(Date	of incorporation)	(Date of duration, if other than	perpetual)
_			
	(Date first transacted business in (SEE SECTIONS 607.1501 & 607.150		
5027 W Laurel S	1 Tampa FL 33607	. , , , , , , , , , , , , , , , , , , ,	
		c street address)	
9030 Red Branch	Rd Suite 190 Columbia, MD 21045		
	(Current mailing	address, if different)	
			·
Name and stree	et address of Florida registered agent: (P.O.	Box NOT acceptable)	<u> </u>
Name:	Desmond McNelis		
ffice Address:	5027 W Laurel St		•
mee radiess.	Tampa	33607	ر. د.
	(City)	, Florida 33607 (Zip code)	_
	(eny)	(Elp code)	

10. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

(Registered agent's signature)

A. DIRECTORS					
□Chairman .	Name: Desmond McNelis	□Chairman	Name:		
□Vice Chairman	Address:	□Vice Chairman	Address:		
Director	Tampa FL 33607	□Director			
President		□President			
□Vice President		□Vice President			
Secretary	Treasurer	□Sccretary	□Treasurer		
Other	Other	□Other	Other		
_					
□Chairman	Name:	□ Chairman	Name:		
□Vice Chairman	Address:	□Vice Chairman	Address:		
□Director		Director			
□President		□President			
□Vice President		□Vice President	-		
☐ Secretary	□Treasurer	□Secretary	□Treasurer		
Other	Other	Other	Other		
□Chairman	Name:	□Chairman	Name:		
□Vice Chairman	Address:	□Vice Chairman	Address:		
□Director		□Director			
□President		□President	<u> </u>		
□Vice President		□Vice President			
□Secretary	□Treasurer	□Secretary	Treasurer		
□Other	Other	□Other	Other		
Important Notice: Use an attachment to report more than six (6). The attachment will be imaged for reporting purposes only. Non-indexed individuals may be added to the index when filing your Florida Department of State Annual Report form. 12.					
Signature of Director or Officer					
The officer or director signing this document (and who is listed in number 11 above) affirms that the facts stated herein are true and that he or she is aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.					
13. Desmond McNelis President (Typed or printed name and capacity of person signing application)					

STATE OF MARYLAND Department of Assessments and Taxation

I. MICHAEL L. HIGGS OF THE STATE DEPARTMENT OF ASSESSMENTS AND TAXATION OF THE STATE OF MARYLAND, DO HERBY CERTIFY THAT THE DEPARTMENT, BY LAWS OF THE STATE, IS THE CUSTODIAN OF THE RECORDS OF THIS STATE RELATING TO THE FORFEITURE OR SUSPENSION OF CORPORATIONS, OR THE RIGHTS OF CORPORATIONS TO TRANSACT BUSINESS IN THIS STATE, AND THAT I AM THE PROPER OFFICER TO EXECUTE THIS CERTIFICATE.

I FURTHER CERTIFY THAT HIGHLAND MANAGEMENT GROUP, INC. (D20941118), INCORPORATED SEPTEMBER 22, 2020, IS A CORPORATION DULY INCORPORATED AND EXISTING UNDER AND BY VIRTUE OF THE LAWS OF MARYLAND AND THE CORPORATION HAS FILED ALL ANNUAL REPORTS REQUIRED. HAS NO OUTSTANDING LATE FILING PENALTIES ON THOSE REPORTS, AND HAS A RESIDENT AGENT. THEREFORE, THE CORPORATION IS AT THE TIME OF THIS CERTIFICATE IN GOOD STANDING WITH THIS DEPARTMENT AND DULY AUTHORIZED TO EXERCISE ALL THE POWERS RECITED IN ITS CHARTER OR CERTIFICATE OF INCORPORATION, AND TO TRANSACT BUSINESS IN MARYLAND.

IN WITNESS WHEREOF, I HAVE HEREUNTO SUBSCRIBED MY SIGNATURE AND AFFIXED THE SEAL OF THE STATE DEPARTMENT OF ASSESSMENTS AND TAXATION OF MARYLAND AT BALTIMORE ON THIS FEBRUARY 22, 2023.

Michael L. Higgs

Director



301 West Preston Street, Baltimore, Maryland 21201 Telephone Baltimore Metro (410) 767-1340 / Outside Baltimore Metro (888) 246-5941 MRS (Maryland Relay Service) (800) 735-2258 TT/Voice

> Online Certificate Authentication Code: Mo8rgfnYg0u8pQ8ETcMGkw To verify the Authentication Code, visit http://dat.maryland.gov/verify