F20000094331

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August 13, 2020

BRADLEY BEVERAGE 1776 MAIN STREET P.O. BOX 2138 SANTA MONICA, CA 90407-2138

SUBJECT: THE RAND CORPORATION

Ref. Number: W20000089325

We have received your document for THE RAND CORPORATION and your check(s) totaling \$70.00. However, the enclosed document has not been filed and is being returned for the following correction(s):

The name designated in your document is unavailable since it is the same as, or it is not distinguishable from the name of an administratively dissolved/revoked entity. Names of administratively dissolved/revoked entities are not available for one year from the date of administrative dissolution/revocation unless the dissolved/revoked entity provides the Department of State with an affidavit or letter stating that they have no intention of reinstating, therefore, releasing the name for use to another entity.

An out-of-state corporation whose name is not available must adopt an alternate corporate name for use in Florida. The alternate corporate name must contain "Incorporated," "Company," "Corporation," "Inc.," "Co.," "Corp," "Inc," "Co," or "Corp." Please enter the alternate corporate name in the space provided in number one of the application.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6051.

Yvette Scott Document Specialist II

www.sunbiz.org

Letter Number: 920A00015372

COVER LETTER

то:	Registration Section Division of Corporations
SUBJ	ECT: The RAND Corporation Name of Corporation – must include suffix
Dear S	ir or Madam:
Affairs	closed "Application by Foreign Not for Profit Corporation for Authorization to Conduct its in Florida", "Certificate of Existence", or "Certificate of Status" and check are submitted to the above referenced not for profit corporation to conduct its affairs in Florida.
Please	return all correspondence concerning this matter to the following:
	Bradley Beverage
	Name of Person
	The RAND Corporation Firm/Company
	Firm/Company (2)
	Name of Person The RAND Corporation Firm/Company 1776 Main Street
	P.O. Box 2138
	Address
	Santa Monica, CA 90407-2138
	City/State and Zip Code
	regrpt@rand.org
	E-mail address: (to be used for future annual report notification)
For fu	ther information concerning this matter, please call:
	Bradley Beverage at (310) 393-0411 Name of Person Area Code Daytime Telephone Number
	Mailing Address:Street Address:Registration SectionRegistration SectionDivision of CorporationsDivision of CorporationsP.O. Box 6327The Centre of TallahasseeTallahassee, FL 323142415 N. Monroe Street, Suite 810Tallahassee, FL 32303
Please	ed is a check for the following amount: make check payable to: FLORIDA DEPARTMENT OF STATE 0.00 Filing Fee S78.75 Filing Fee S78.75 Filing Fee S78.75 Filing Fee Certificate of Status Certified Copy Certificate of Status Certified Copy Certified Copy

APPLICATION BY FOREIGN NOT FOR PROFIT CORPORATION FOR AUTHORIZATION TO CONDUCT ITS AFFAIRS IN FLORIDA

IN COMPLIANCE WITH SECTION 617.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN NOT FOR PROFIT CORPORATION FOR AUTHORIZATION TO CONDUCT ITS AFFAIRS IN THE STATE OF FLORIDA:

 The RAND (Name of corpor import in langua in the name at property) 	Corporation ation: must include the word "ING ge as will clearly indicate that it is esent. "Company" or "Co." may t	ORPORATE s a corporation not be used as:	D" or "CORPOR instead of a nat a corporate suffi	RATION" or words or a ural person or partnersh x by a nonprofit corpora	bbreviations of like ip if not so containe ation.)	d
	ilable in Florida, enter alternate co					_
2. <u>California</u>	try under the law of which it is in	3	95-1958142			
(State or coun	try under the law of which it is in	corporated)	(1	El number, if applicable	le)	
45/14/1948_		5		61 6 - 10 - 10 - 10 - 10		
(D	ate of Incorporation)		(Date	of duration, if other tha	n perpetuat)	
6.	octed affairs in Florida if prior to rep				72.	-
(Date first condu	ected affairs in Florida if prior to reg	gistration. See s	ections 617.1501	& 617.1502, F.S. to det	erminė penalty da bi O	W. James
7 1776 Main S	treet, Santa Monica, CA 9040	1			SEP	
7. <u>1770 Main S</u>	(Principal offic	e <u>street</u> address)	- 600 G	ì
) - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	
<u> 1776 Main S</u>	Street, P.O. Box 2138, Santa M	Ionica, CA 90)407-2138	ent)		
	(Cu	irem maning a	duress, it unitere	ent)	4	,
					6) 0
8. To help impr	ove policy and decisionmaking the	rough research	and analysis.			-
(Purpose(s) of c	orporation authorized in home sta	ite or country t	o be carned out	in the state of Florida)		
9 Name and stre	eet address of Florida registered	d agent: (P.O	Box NOT acc	ceptable)		
y, manie and <u>ma</u>		5 (1.1-		,		
Nama	NRAI Services, Inc.					
					_	
	1200 South Pine Island Road					
	Plantation (City)		_, Florida <u>3</u>	3324		
	(City)			(Zip Code)		
Having been na designated in th further agree to	agent's acceptance: med as registered agent and to is application, I hereby accept comply with the provisions of ar with and accept the obligati	the appoints Fall statutes i	nent as registe elative to the p	red agent and agree : proper and complete	to act in this capa	icity. I
	Cimpatinivan	Christine Ke Assistant Sec	alm retary			
		(Registered a	gent's signature)		

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

12. For initial indexing purposes, list names, titles and addresses of the primary officers and/or directors [up to six (6) total]:

A. DIRECTOR	RS .				
□Chairman	Name: Michael Rich □Chair		Name: Michael Januzik		
□Vice Chairman	Address: 1776 Main Street	□ Vice Chairman	Address: 1776 Main Street		
Director	Santa Monica, CA 90407	□Director	Santa Monica, CA 90407		
■ President		□President			
□Vice President		■ Vice President			
□Secretary	□Treasurer	☐ Secretary	□Treasurer		
□Other:	☐ Other:	■ Other: <u>CFO</u>	□Other:		
□Chairman	Name: Andrew Hoehn	□Chairman	Name: Susan Marquis		
□Vice Chairman	Address: 1776 Main Street	□Vice Chairman	Address: 1776 Main.Street		
□Director	Santa Monica, CA 90407	□Director	Santa Monica, CA 90407 &		
□President		□President			
≣Vice President		■ Vice President	ည်း သူ သည် 2 သည် 8		
□Secretary	□Treasurer	□Secretary Dean, Par	☐ Treasurer dee RAND Graduate		
Other: SVP. Res	earch and Analysis Other:	■Other: <u>School; V</u>	P. Innovation		
□Chairman	Name: Robert Case	□Chairman	Name:		
□Vice Chairman	Address: 1776 Main Street	□Vice Chairman	Address:		
□Director	Santa Monica, CA 90407	□Director			
□President		□President			
■ Vice President		□ Vice President			
≡ Secretary	□Treasurer	□ Secretary	☐ Treasurer		
□Other:	□ Other:	□Other:	□Other:		
	nt Notice: Use an attachment to report more that viduals may be added to the index when filing				
13	(Signature of Chairman, Vice Chairman, or ar	y officer listed in number	12 of the application)		
14. Michael Jan	uzik Typed or printed name and capacity	of person signing applicat	ion)		
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State of California

Secretary of State

CERTIFICATE OF STATUS

ENTITY NAME:

THE RAND CORPORATION

FILE NUMBER: FORMATION DATE:

C0227537 05/14/1948

TYPE:

DOMESTIC NONPROFIT CORPORATION

JURISDICTION: CALIFORNIA

STATUS:

ACTIVE (GOOD STANDING)

I, ALEX PADILLA, Secretary of State of the State of California?

The records of this office indicate the entity is authorized to exercise all of its powers, rights and privileges in the State of California.

No information is available from this office regarding the financial condition, business activities or practices of the entity.



IN WITNESS WHEREOF, I execute this certificate and affix the Great Seal of the State of California this day of May 27, 2020.

ALEX PADILLA Secretary of State