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Florida Department of State
Division of Corporations
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To: Division of Corporations
Fax Number : (850)617-6383

From: Account Name : UNITED AGENT GROUP INC.
Account Number : I20160000086
Phone : (561)508-5033
Fax Number : (561)694-1639

Enter the email address for this business entity to be used for future annual report mailings. Enter only one email address please.

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FOREIGN PROFIT/NONPROFIT CORPORATION

Kaman Corporation

Certificate of Status	1
Certified Copy	0
Page Count	06
Estimated Charge	\$78.75

2020 AUG 26 PM 1:16

APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.

1. KAMAN CORPORATION
(Enter name of corporation; must include "INCORPORATED," "COMPANY," "CORPORATION," "Inc.," "Co.," "Corp.," "Inc.," "Co.," or "Corp.")

(If name unavailable in Florida, enter alternate corporate name adopted for the purpose of transacting business in Florida)

2. Connecticut 3. _____
(State or country under the law of which it is incorporated) (FEI number, if applicable)

4. 12/13/1945 5. _____
(Date of incorporation) (Date of duration, if other than perpetual)

6. _____
(Date first transacted business in Florida, if prior to registration)
(SEE SECTIONS 607.1501 & 607.1502, F.S., to determine penalty liability)

7. 6655 E Colonial Drive, Orlando, FL 32807
(Principal office street address)

(Current mailing address, if different)

8. Name and street address of Florida registered agent: (P.O. Box NOT acceptable)

Name: United Agent Group Inc.

Office Address: 801 US Highway 1

North Palm Beach, Florida 33408
(City) (Zip code)

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9. **Registered agent's acceptance:**
Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Saray Djidji, Special Secretary

(Registered agent's signature)

10. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

11. For initial indexing purposes, list names, titles and addresses of the primary officers and/or directors [up to six (6) total]:

A. DIRECTORS

Chairman Name: E. Reeves Callaway III

Vice Chairman Address: _____

Director P.O. Box 1 1332 Blue Hills Avenue

President Bloomfield, Connecticut, 06002

Vice President _____

Secretary Treasurer

Other _____ Other _____

Chairman Name: Karen M. Garrison

Vice Chairman Address: _____

Director P.O. Box 1 1332 Blue Hills Avenue

President Bloomfield, Connecticut, 06002

Vice President _____

Secretary Treasurer

Other _____ Other _____

Chairman Name: A. William Higgins

Vice Chairman Address: _____

Director P.O. Box 1 1332 Blue Hills Avenue

President Bloomfield, Connecticut, 06002

Vice President _____

Secretary Treasurer

Other _____ Other _____

Chairman Name: Neal J. Keating

Vice Chairman Address: 1332 Blue Hills Avenue

Director Bloomfield, Connecticut, 06002

President _____

Vice President _____

Secretary Treasurer

Other CEO Other _____

Chairman Name: Scott E. Kuechle

Vice Chairman Address: _____

Director P.O. Box 1 1332 Blue Hills Avenue

President Bloomfield, Connecticut, 06002

Vice President _____

Secretary Treasurer

Other _____ Other _____

Chairman Name: George E. Minnich

Vice Chairman Address: _____

Director P.O. Box 1 1332 Blue Hills Avenue


President Bloomfield, Connecticut, 06002

Vice President _____

Secretary Treasurer

Other _____ Other _____

Important Notice: Use an attachment to report more than six (6). The attachment will be imaged for reporting purposes only. Non-indexed individuals may be added to the index when filing your Florida Department of State Annual Report form.

12. 
Signature of Director or Officer

The officer or director signing this document (and who is listed in number 11 above) affirms that the facts stated herein are true and that he or she is aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.

13. Saray Djidji, Attorney-in-Fact
(Typed or printed name and capacity of person signing application)

Kaman Corporation

CONT: 11. For initial indexing purposes, list names, titles and addresses of the primary officers and/or directors:

Name: Amanda Balboni
Title: Assistant Vice President - Internal Audit
Address: P.O. Box 1 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: Jennifer M. Pollino
Title: Director
Address: P.O. Box 1 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: Thomas W. Rabaut
Title: Director
Address: P.O. Box 1 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: Richard R. Barnhart
Title: Executive Vice President
Address: P.O. Box 1 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: Robert D. Starr
Title: Executive Vice President and Chief Financial Officer
Address: 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: Shawn G. Lisle
Title: Senior Vice President - General Counsel and Assistant Secretary
Address: P.O. Box 1 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: Gregory T. Troy
Title: Senior Vice President - Human Resources & Chief Human Resources Officer
Address: P.O. Box 1 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: Richard C. Forsberg
Title: Vice President & Chief Ethics & Compliance Officer
Address: P.O. Box 1 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: Michael J. Momeau
Title: Vice President & Controller
Address: P.O. Box 1 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: Jairaj Chetnani
Title: Vice President & Treasurer
Address: 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: Rebecca Stath
Title: Vice President - Accounting & External Reporting
Address: P.O. Box 1 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: Gary L. Tong
Title: Vice President - Corporate Risk, Safety and Environmental Management
Address: P.O. Box 1 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: Lisa Barry
Title: Vice President - Financial Planning and Analysis
Address: P.O. Box 1 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: Nancy A. L'Esperance
Title: Vice President - Human Resources and Strategic Talent Development
Address: P.O. Box 1 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: James G. Coogan
Title: Vice President - Investor Relations & Corporate Development
Address: P.O. Box 1 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: Michael J. Lyon
Title: Vice President - Tax
Address: P.O. Box 1 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: Richard S. Smith, Jr.
Title: Vice President, Deputy General Counsel & Secretary
Address: 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Secretary of The State of Connecticut

I, the Secretary of The State of Connecticut, and keeper of the seal thereof,
DO HEREBY CERTIFY, that the certificate of incorporation of

KAMAN CORPORATION

a domestic STOCK corporation, was filed in this office on December 13, 1945, a certificate of
dissolution has not been filed, the corporation has filed all annual reports, and so far as indicated by the
records of this office such corporation is in existence.



Secretary of The State of Connecticut

Date Issued: August 26, 2020