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Florida Department of State
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Division of Corporations
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Account Number : I20160000086
Phone : (561)508-5033
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FOREIGN PROFIT/NONPROFIT CORPORATION

Kaman Corporation

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APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.

1. KAMAN CORPORATION

(Enter name of corporation; must include "INCORPORATED," "COMPANY," "CORPORATION," "Inc.," "Co.," "Corp.," "Inc.," "Co.," or "Corp.")

(If name unavailable in Florida, enter alternate corporate name adopted for the purpose of transacting business in Florida)

2. Connecticut

(State or country under the law of which it is incorporated)

3.

(FEI number, if applicable)

4. 12/13/1945

(Date of incorporation)

5.

(Date of duration, if other than perpetual)

6.

(Date first transacted business in Florida, if prior to registration)
(SEE SECTIONS 607.1501 & 607.1502, F.S., to determine penalty liability)

7. 6655 E Colonial Drive, Orlando, FL 32807

(Principal office street address)

(Current mailing address, if different)

8. Name and street address of Florida registered agent: (P.O. Box NOT acceptable)

Name: United Agent Group Inc.

Office Address: 801 US Highway 1

North Palm Beach


(City)

, Florida 33408

(Zip code)

9. Registered agent's acceptance:

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.



Saray Djidji, Special Secretary

(Registered agent's signature)

10. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

11. For initial indexing purposes, list names, titles and addresses of the primary officers and/or directors [up to six (6) total]:

A. DIRECTORS

☐ Chairman Name: E. Reeves Callaway III

☐ Vice Chairman Address: _____

☒ Director P.O. Box 1 1332 Blue Hills Avenue

☐ President Bloomfield, Connecticut, 06002

☐ Vice President _____

☐ Secretary ☐ Treasurer

☐ Other _____ ☐ Other _____

☐ Chairman Name: Karen M. Garrison

☐ Vice Chairman Address: _____

☒ Director P.O. Box 1 1332 Blue Hills Avenue

☐ President Bloomfield, Connecticut, 06002

☐ Vice President _____

☐ Secretary ☐ Treasurer

☐ Other _____ ☐ Other _____

☐ Chairman Name: A. William Higgins

☐ Vice Chairman Address: _____

☒ Director P.O. Box 1 1332 Blue Hills Avenue

☐ President Bloomfield, Connecticut, 06002

☐ Vice President _____

☐ Secretary ☐ Treasurer

☐ Other _____ ☐ Other _____

☒ Chairman Name: Neal J. Keating

☐ Vice Chairman Address: 1332 Blue Hills Avenue

☒ Director Bloomfield, Connecticut, 06002

☒ President _____

☐ Vice President _____

☐ Secretary ☐ Treasurer

☒ Other CEO ☐ Other _____

☐ Chairman Name: Scott E. Kuechle

☐ Vice Chairman Address: _____

☒ Director P.O. Box 1 1332 Blue Hills Avenue

☐ President Bloomfield, Connecticut, 06002

☐ Vice President _____

☐ Secretary ☐ Treasurer

☐ Other _____ ☐ Other _____

☐ Chairman Name: George E. Minnich

☐ Vice Chairman Address: _____

☒ Director P.O. Box 1 1332 Blue Hills Avenue


☐ President Bloomfield, Connecticut, 06002

☐ Vice President _____

☐ Secretary ☒ Treasurer

☐ Other _____ ☐ Other _____

Important Notice: Use an attachment to report more than six (6). The attachment will be imaged for reporting purposes only. Non-indexed individuals may be added to the index when filing your Florida Department of State Annual Report form.

12. 
Signature of Director or Officer

The officer or director signing this document (and who is listed in number 11 above) affirms that the facts stated herein are true and that he or she is aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.

13. Saray Djidji, Attorney-in-Fact
(Typed or printed name and capacity of person signing application)

Kaman Corporation

CONT: 11. For initial indexing purposes, list names, titles and addresses of the primary officers and/or directors:

Name: Amanda Balboni
Title: Assistant Vice President - Internal Audit
Address: P.O. Box 1 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: Jennifer M. Pollino
Title: Director
Address: P.O. Box 1 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: Thomas W. Rabaut
Title: Director
Address: P.O. Box 1 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: Richard R. Barnhart
Title: Executive Vice President
Address: P.O. Box 1 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: Robert D. Starr
Title: Executive Vice President and Chief Financial Officer
Address: 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: Shawn G. Lisle
Title: Senior Vice President - General Counsel and Assistant Secretary
Address: P.O. Box 1 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: Gregory T. Troy
Title: Senior Vice President - Human Resources & Chief Human Resources Officer
Address: P.O. Box 1 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: Richard C. Forsberg
Title: Vice President & Chief Ethics & Compliance Officer
Address: P.O. Box 1 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: Michael J. Morneau
Title: Vice President & Controller
Address: P.O. Box 1 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: Jairaj Chetnani
Title: Vice President & Treasurer
Address: 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: Rebecca Stath
Title: Vice President - Accounting & External Reporting
Address: P.O. Box 1 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: Gary L. Tong
Title: Vice President - Corporate Risk, Safety and Environmental Management
Address: P.O. Box 1 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: Lisa Barry
Title: Vice President - Financial Planning and Analysis
Address: P.O. Box 1 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: Nancy A. L'Esperance
Title: Vice President - Human Resources and Strategic Talent Development
Address: P.O. Box 1 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: James G. Coogan
Title: Vice President - Investor Relations & Corporate Development
Address: P.O. Box 1 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: Michael J. Lyon
Title: Vice President - Tax
Address: P.O. Box 1 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Name: Richard S. Smith, Jr.
Title: Vice President, Deputy General Counsel & Secretary
Address: 1332 Blue Hills Avenue
Bloomfield, Connecticut, 06002

Secretary of The State of Connecticut

I, the Secretary of The State of Connecticut, and keeper of the seal thereof,
DO HEREBY CERTIFY, that the certificate of incorporation of

KAMAN CORPORATION

a domestic STOCK corporation, was filed in this office on December 13, 1945, a certificate of
dissolution has not been filed, the corporation has filed all annual reports, and so far as indicated by the
records of this office such corporation is in existence.



Secretary of The State of Connecticut

Date Issued: August 26, 2020