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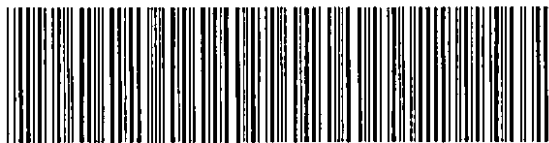
(Business Entity Name)

(Document Number)

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Date: 05/15/2020

Name: Merritt Walker

Reference #: 1221033

Entity Name: THE HOSPITAL FOR SPECIAL SURGERY FUND, INC.

☒ Articles of Incorporation/Authorization to Transact Business

☐ Amendment

☐ Change of Agent

☐ Reinstatement

☐ Conversion

☐ Merger

☐ Dissolution/Withdrawal

☐ Fictitious Name

☒ Other

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Authorized Amount: \$78.75

Signature: MW

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**APPLICATION BY FOREIGN NOT FOR PROFIT CORPORATION FOR AUTHORIZATION TO
CONDUCT ITS AFFAIRS IN FLORIDA**

IN COMPLIANCE WITH SECTION 617.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO
REGISTER A FOREIGN NOT FOR PROFIT CORPORATION FOR AUTHORIZATION TO CONDUCT ITS AFFAIRS IN
THE STATE OF FLORIDA:

1. The Hospital for Special Surgery Fund, Inc.

(Name of corporation: must include the word "INCORPORATED" or "CORPORATION" or words or abbreviations of like import in language as will clearly indicate that it is a corporation instead of a natural person or partnership if not so contained in the name at present. "Company" or "Co." may not be used as a corporate suffix by a nonprofit corporation.)

(If name unavailable in Florida, enter alternate corporate name adopted for the purpose of transacting business in Florida)

2. New York 3. 13-6714749
(State or country under the law of which it is incorporated) (FEI number, if applicable)

4. 12/17/1984 5. Perpetual
(Date of Incorporation) (Date of duration, if other than perpetual)

6. _____
(Date first conducted affairs in Florida if prior to registration. See sections 617.1501 & 617.1502, F.S. to determine penalty liability.)

7. 535 E. 70th St., New York, NY 10021
(Principal office street address)

(Current mailing address, if different)

To raise funds to support charitable, educational & scientific purposes of tax-exempt affiliate The Hospital for Special
Surgery, and other health care related charitable organizations
8. _____
(Purpose(s) of corporation authorized in home state or country to be carried out in the state of Florida)

9. Name and street address of Florida registered agent: (P.O. Box **NOT** acceptable)

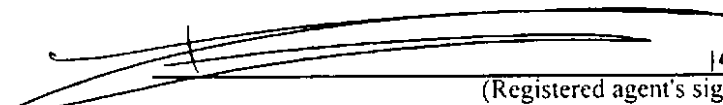
Name: Cogency Global Inc. _____

Office Address: 115 North Calhoun Street, Suite 4 _____
Tallahassee, Florida 32301
(City) (Zip Code)

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10. Registered agent's acceptance:

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

 Ken Howell, ASST. SECRETARY
(Registered agent's signature)

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

12. For initial indexing purposes, list names, titles and addresses of the primary officers and/or directors [up to six (6) total]: See attached rider.

A. DIRECTORS

☒ Chairman Name: Thomas Lister
☐ Vice Chairman Address: 535 E. 70th St.
☒ Director New York, NY 10021
☐ President _____
☐ Vice President _____
☐ Secretary ☐ Treasurer
☐ Other: _____ ☐ Other: _____

☐ Chairman Name: Michael Esposito
☒ Vice Chairman Address: 535 E. 70th St.
☒ Director New York, NY 10021
☐ President _____
☐ Vice President _____
☐ Secretary ☐ Treasurer
☐ Other: _____ ☐ Other: _____

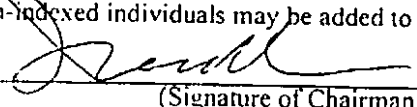
☐ Chairman Name: Stacey L. Malakoff
☐ Vice Chairman Address: 535 E. 70th St.
☐ Director New York, NY 10021
☐ President _____
☒ Vice President _____
☐ Secretary ☐ Treasurer
☐ Other: _____ ☐ Other: _____

☒ Chairman Name: Robert K. Steel
☐ Vice Chairman Address: 535 E. 70th St.
☒ Director New York, NY 10021
☐ President _____
☐ Vice President _____
☐ Secretary ☐ Treasurer
☐ Other: _____ ☐ Other: _____

☐ Chairman Name: Louis A. Shapiro
☐ Vice Chairman Address: 535 E. 70th St.
☐ Director New York, NY 10021
☒ President _____
☐ Vice President _____
☐ Secretary ☐ Treasurer
☐ Other: _____ ☐ Other: _____

☐ Chairman Name: Irene Koch, Esq.
☐ Vice Chairman Address: 535 E. 70th St.
☐ Director New York, NY 10021
☐ President _____
☐ Vice President _____
☒ Secretary ☐ Treasurer
☐ Other: _____ ☐ Other: _____

NOTE: Important Notice: Use an attachment to report more than six (6). The attachment will be imaged for reporting purposes only. Non-indexed individuals may be added to the index when filing your Florida Department of State Annual Report form.

13. 
(Signature of Chairman, Vice Chairman, or any officer listed in number 12 of the application)

14. Irene Koch, Esq., Secretary
(Typed or printed name and capacity of person signing application)

RIDER TO APPLICATION BY FOREIGN NOT FOR PROFIT CORPORATION FOR
AUTHORIZATION TO CONDUCT ITS AFFAIRS IN FLORIDA FOR
THE HOSPITAL FOR SPECIAL SURGERY FUND, INC.

12. Names and addresses of Directors:

Name and Address:	Title:
Anne Ehrenkranz 535 E. 70 th Street New York, NY 10021	Director
Winfield P. Jones 535 E. 70 th Street New York, NY 10021	Director
Warren Kanders 535 E. 70 th Street New York, NY 10021	Director
Thomas J. Kelly, M.D. 535 E. 70 th Street New York, NY 10021	Director
Laurie Hodges Lapeyre 535 E. 70 th Street New York, NY 10021	Director
Pablo Legorreta 535 E. 70 th Street New York, NY 10021	Director
Kathy Leventhal 535 E. 70 th Street New York, NY 10021	Director
Marylin B. Levitt 535 E. 70 th Street New York, NY 10021	Director
Susan W. Rose 535 E. 70 th Street New York, NY 10021	Director

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Patricia G. Warner 535 E. 70 th Street New York, NY 10021	Director
Edwin Su, MD 535 E. 70 th Street New York, NY 10021	Director
Daniel C. Benton 535 E. 70 th Street New York, NY 10021	Director
Kathryn C. Chenault 535 E. 70 th Street New York, NY 10021	Director
Charles P. Coleman III 535 E. 70 th Street New York, NY 10021	Director
Monica Keany 535 E. 70 th Street New York, NY 10021	Director
Mary Kathryn Navab 535 E. 70 th Street New York, NY 10021	Director
Terence O'Toole 535 E. 70 th Street New York, NY 10021	Director
Steven Rattner 535 E. 70 th Street New York, NY 10021	Director
Karen Onel, MD 535 E. 70 th Street New York, NY 10021	Director
Marina Kellen French 535 E. 70 th Street New York, NY 10021	Director

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Scott Kapnick 535 E. 70 th Street New York, NY 10021	Director
Sacha Lainovic 535 E. 70 th Street New York, NY 10021	Director
Lara Lerner 535 E. 70 th Street New York, NY 10021	Director
David McCormick 535 E. 70 th Street New York, NY 10021	Director
Deirdre Stanley 535 E. 70 th Street New York, NY 10021	Director
Sanford I. Weill 535 E. 70 th Street New York, NY 10021	Director
Herbert Black 535 E. 70 th Street New York, NY 10021	Director
Michael C. Brooks 535 E. 70 th Street New York, NY 10021	Director
Leslie Cornfeld 535 E. 70 th Street New York, NY 10021	Director
Giammaria Giuliani 535 E. 70 th Street New York, NY 10021	Director
Craig S. Ivey 535 E. 70 th Street New York, NY 10021	Director

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Gordon Pattee 535 E. 70 th Street New York, NY 10021	Director
Ellen M. Wright 535 E. 70 th Street New York, NY 10021	Director
James M. Benson 535 E. 70 th Street New York, NY 10021	Director
Barrie Damson 535 E. 70 th Street New York, NY 10021	Director
Cynthia Foster Curry 535 E. 70 th Street New York, NY 10021	Director
James G. Dinan 535 E. 70 th Street New York, NY 10021	Director
Alan MacDonald 535 E. 70 th Street New York, NY 10021	Director
Celene Menschel 535 E. 70 th Street New York, NY 10021	Director
Thomas P. Sculco, MD 535 E. 70 th Street New York, NY 10021	Director
Jonathan Sobel 535 E. 70 th Street New York, NY 10021	Director
Kendrick R. Wilson III 535 E. 70 th Street New York, NY 10021	Director

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**State of New York
Department of State } ss:**

I hereby certify, that the Certificate of Incorporation of THE HOSPITAL FOR SPECIAL SURGERY FUND, INC. was filed on 12/17/1984, as a Not-for-Profit Corporation and that a diligent examination has been made of the Corporate index for documents filed with this Department for a certificate, order, or record of a dissolution, and upon such examination, no such certificate, order or record has been found, and that so far as indicated by the records of this Department, such corporation is an existing corporation. I further certify the following:

Certificate of Change was filed on 12/19/2013.

I further certify that no other documents have been filed by such corporation.



*Witness my hand and the official seal
of the Department of State at the City
of Albany, this 14th day of May
two thousand and twenty.*

Brendan C. Hughes

Brendan C. Hughes
Executive Deputy Secretary of State