

3/14/2019

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## FOREIGN PROFIT/NONPROFIT CORPORATION

Baylor University

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# APPLICATION BY FOREIGN NOT FOR PROFIT CORPORATION FOR AUTHORIZATION TO CONDUCT ITS AFFAIRS IN FLORIDA

IN COMPLIANCE WITH SECTION 617.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN NOT FOR PROFIT CORPORATION FOR AUTHORIZATION TO CONDUCT ITS AFFAIRS IN THE STATE OF FLORIDA:

1. Baylor University  
(Name of corporation; must include the word "INCORPORATED" or "CORPORATION" or words or abbreviations of like import in language as will clearly indicate that it is a corporation instead of a natural person or partnership if not so contained in the name at present. "Company" or "Co." may not be used as a corporate suffix by a nonprofit corporation.)  
Baylor University Incorporated  
(If name unavailable in Florida, enter alternate corporate name adopted for the purpose of transacting business in Florida)
2. Texas 3. 74-1159753  
(State or country under the law of which it is incorporated) (FE number, if applicable)
4. 07-16-1936 5. Perpetual  
(Date of Incorporation) (Duration: Year corp. will cease to exist or "perpetual")
6. \_\_\_\_\_  
(Date first conducted affairs in Florida if prior to registration. See sections 617.1501 & 617.1502, F.S. to determine penalty liability.)
7. One Bear Place, #97034, Waco, Texas 76798  
(Principal office address)  
One Bear Place, #97034, Waco, Texas 76798  
(Current mailing address)
8. Educational  
(Purpose(s) of corporation authorized in home state or country to be carried out in the state of Florida)
9. Name and street address of Florida registered agent: (P.O. Box NOT acceptable)  
Name: C T Corporation System  
Office Address: 1200 South Pine Island Road  
Plantation, Florida 33324  
(City) (Zip Code)

## 10. Registered agent's acceptance:

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

C T Corporation System  
By: Michael Seraphim Michael Seraphim Assi. Secretary  
(Registered agent's signature)

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

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DEPARTMENT OF STATE

## 12. Names and addresses of officers and/or directors

## A. DIRECTORS

Chairman: Joel T. Allison

Address: One Bear Place, #97096, Waco, Texas 76798

Vice Chairman: Daniel H. Chapman

Address: One Bear Place, #97096, Waco, Texas 76798

Director: Jerry K. Clements

Address: One Bear Place, #97096, Waco, Texas 76798

Director: Mark V. Hurd

Address: One Bear Place, #97096, Waco, Texas 76798

## B. OFFICERS

President: Livingstone, Linda A.

Address: One Bear Place, #97096, Waco, Texas 76798

Vice President: Brett A. Dalton

Address: One Bear Place, #97096, Waco, Texas 76798

Secretary: Christopher W. Holmes

Address: One Bear Place, #97034, Waco, Texas 76798

Treasurer: Susan D. Anz

Address: One Bear Place, #97041, Waco, Texas 76798

NOTE: If necessary, you may attach an addendum to the application listing additional officers and/or directors.

13. Christy W. Holmes  
(Signature of Chairman, Vice Chairman, or any officer listed in number 12 of the application)14. Christopher W. Holmes; Secretary  
(Typed or printed name and capacity of person signing application)

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AttachmenttoOfficers

Alejandro, Juan Jr.; VicePresidentofGovernanceofRisk  
OneBearPlace#97034,Waco,Texas76798

Anz, Susan.; VP of Financial Operations / Treasurer / Asst. Secretary  
OneBearPlace#97034,Waco,Texas76799

Berry, Michelle V.; VPforAcademicOperations&StrategicFinance  
OneBearPlace#97034,Waco,Texas76800

Carpenter, Judith A.; Assistant Secretary  
OneBearPlace#97034,Waco,Texas76801

Cook, Jason;VPforMarketingandCommunications/ChiefMarketingOfficer  
One BearPlace#97034,Waco,Texas76802

Cruz, Felicia F.; Assistant Secretary  
OneBearPlace#97034,Waco,Texas76803

Davis, Darin H.; VPforUniversityMission  
OneBearPlace#97034,Waco,Texas76804

Davis,TommydLou; VPforConstituentEngagement  
OneBearPlace#97034,Waco,Texas76805

Driskell, Robyn; ChiefofStafftoPresident/VPofBoardRelations  
OneBearPlace#97034,Waco,Texas76806

Duckworth, Marsha J.; Assistant Secretary

OneBearPlace#97034,Waco,Texas76807

Gochis, Cheryl; VP for Human Resources / Chief Human Resources Officer

OneBearPlace#97034,Waco,Texas76808

JacksonKevirP.; VP for Student Life

OneBearPlace#97034,Waco,Texas76809

McLendon,MichaelK.; Interim Provost

OneBearPlace#97034,Waco,Texas76810

Nicholson, Brian; VPforOperationsandFacilities

OneBearPlace#97034,Waco,Texas76811

RamsowerReagarM.; COO

OneBearPlace#97034,Waco,Texas76812

RamsowerReagarM.; Sr. VP for Operations

OneBearPlace#97034,Waco,Texas76813

Rhoades, Mack; VP & Director of Athletics

OneBearPlace#97034,Waco,Texas76814

RosselliDave; VP for University Development

OneBearPlace#97034,Waco,Texas76815

Webb, R. Brian; VP & Chief Investment Officer

OneBearPlace#97034,Waco,Texas76816

Corporations Section  
P.O.Box 13697  
Austin, Texas 78711-3697



David Whitley  
Secretary of State

## Office of the Secretary of State

### Certificate of Fact

The undersigned, as Secretary of State of Texas, does hereby certify that the document, Articles of Incorporation for BAYLOR UNIVERSITY (file number 6987501), a Domestic Nonprofit Corporation, was filed in this office on July 16, 1936.

It is further certified that the entity status in Texas is in existence.

In testimony whereof, I have hereunto signed my name officially and caused to be impressed hereon the Seal of State at my office in Austin, Texas on March 14, 2019.



A handwritten signature in black ink, appearing to read "David Whitley".

David Whitley  
Secretary of State