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| Special Instructions to Filing Officer: | | | | | |
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| | egistration Solivision of Co | | | | |
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| SUBJEC | T: Residen | tial Associates Manage | ment, Inc | | |
| | | Name of co | rporation | - must include suffix | |
| Dear Sir o | or Madam: | | | | |
| "Certifica | ite of Existen | tion by Foreign Corporace," or "Certificate of C gn corporation to transa | iood Stan | ding" and check are s | sact Business in Florida," ubmitted to register the |
| Please ret | urn all corres | pondence concerning th | nis matter | to the following: | |
| Jenane R | ogers, Parale | gal | | | |
| | • | 1 | Same of I | Person | |
| Barton Be | enson Jones F | PLLC | | | |
| | | F | imı/Com | pany | |
| 745 East | Mulberry, Sui | te 550 | | | |
| | | | Addre | SS | |
| San Antoi | nio, Texas 78. | 212 | | | |
| | | | y/State an | d Zip code | |
| baoodwin | @embreydc.d | com | | | |
| 11 | <u> </u> | E-mail address: (to | be used fo | or future annual repor | notification) |
| For furthe | r information | concerning this matter, | please ca | ıll: | |
| | | Č | • | | |
| Jenane R | ogers | at (2 | 10 |) 610-5335 | |
| N | ame of Perso | n A | rea Code | Daytime Tele | phone Number |
| | | | | | |
| Re Di Cl | gistration Se vision of Cor ifton Building | porations | | MAILING A Registration Division of C P.O. Box 632 Tallahassee, | Section Corporations 27 |
| Та | llahassee, FL | 32301 | | | |
| Enclosed i | s a check for | the following amount: | | | |
| 3 \$70.00 | Filing Fee | □ \$78.75 Filing Fee Certificate of Stat | | \$78.75 Filing Fee & Certified Copy | S87.50 Filing Fee, Certificate of Status |

APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.

| | ssociates Management, Inc. | "COMPANY" "COPPORATION" | | |
|---|---|---|--|--|
| | corporation; must include "INCORPORATED," Corp," "Inc," "Co," or "Corp.") | "COMPANY," "CORPORATION," | | |
| | | | | |
| | | | | |
| (If name unavai | lable in Florida, enter alternate corporate name a | dopted for the purpose of transacting b | ousiness in Florida) | |
| 2. Texas | | | | |
| (State or count | ry under the law of which it is incorporated) | (FEI number, if applicable) | | |
| May 11, 1988 | 5. | (Date of duration, if other that | <u>.</u> | |
| (Date | c of incorporation) | (Date of duration, if other tha | in perpetual) | |
| 5 | | | | |
| | (Date first transacted business in (SEE SECTIONS 607.1501 & 607.150 | | | |
| 4000 NE L | | ,,, accommo penany mazimy, | | |
| 1020 NE Loop 410, Suite 700, San Antonio, Texas 78209 | | il office address) | AND SECOND | |
| | (23.00.) | | 2018 SEP SECRETA | |
| | (Current mailing | g address, if different) | TARY OF ASSEE. | |
| | | | E C | |
| 3. Name and stre | et address of Florida registered agent: (P.O | . Box NOT acceptable) | RSEP LAMIL: 35 CRETARY OF STATE LAMASSEE, FLORID | |
| Name: | Capitol Corporate Services, Inc. | | 3816 3816 | |
| | | | <u></u> / 01 | |
| Office Address: | 515 East Park Avenue, 2nd Floor | | | |
| | Tallahassee | , Florida <u>32301</u> | | |
| | (City) | , Florida 32301 (Zip code) | | |
| Registered av | ent's acceptance: | | | |
| | ned as registered agent and to accept service | e of process for the above stated c | orporation at the place | |
| | application, I hereby accept the appointm | | | |
| urtner agree to t luties, and I am j | omply with the provisions of all statutes re familiar with and accept the obligations of | uative to the proper and complete my position as registered agent. | performance of my | |
| | · | Kim Tadlock, Asst. S | oc on bobalf of | |
| | 11 / 11 1 | | | |
| | Lim Tadlock | Capitol Corporate Se | rvices Inc | |

10. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

11. Names and business addresses of officers and/or directors: A. DIRECTORS Chairman: ____ Vice Chairman: Address: Director: See Addendum Address: Director: **B. OFFICERS** President: See Addendum Vice President: Secretary: Address: Treasurer: Address: NOTE: If necessary, you may attach an addendum to the application listing additional officers and/or directors. Signature of Director or Officer

The officer or director signing this document (and who is listed in number 11 above) affirms that the facts stated herein are true and that he or she is aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.

13. Brent Goodwin, Vice President - Accounting

ADDENDUM TO APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT BUISNESS IN FLORIDA

APPLICANT: RESIDENTIAL ASSOCIATES MANAGEMENT, INC.

A. <u>DIRECTORS</u>:

Walter M. Embrey, Jr. 1020 NE Loop 410, Suite 700 San Antonio, Texas 78209

Walter M. Embrey, III 1020 NE Loop 410, Suite 700 San Antonio, Texas 78209

Rod P. Riordan 1020 NE Loop 410, Suite 700 San Antonio, Texas 78209

B. OFFICERS:

Walter M. Embrey, Jr. 1020 NE Loop 410, Suite 700 San Antonio, Texas 78209 Chairman of the Board

Walter M. Embrey, III 1020 NE Loop 410, Suite 700 San Antonio, Texas 78209 Chief Executive Officer

Cindy Ash 1020 NE Loop 410, Suite 700 San Antonio, Texas 78209 President

Garrett Karam 1020 NE Loop 410, Suite 700 San Antonio, Texas 78209 Chief Investment Officer

Rod P. Riordan 1020 NE Loop 410, Suite 700 San Antonio, Texas 78209 Chief Financial Officer

Brent Goodwin 1020 NE Loop 410, Suite 700 San Antonio, Texas 78209 Vice President - Accounting

Robert Hunt 1020 NE Loop 410, Suite 700 San Antonio, Texas 78209 **Executive Vice President-Development**

Cynthia J. Comee 1020 NE Loop 410, Suite 700 San Antonio, Texas 78209

Secretary

Suzanne White 1020 NE Loop 410, Suite 700 San Antonio, Texas 78209 **Assistant Secretary**

Corporations Section P.O.Box 13697 Austin, Texas 78711-3697



Office of the Secretary of State

Certificate of Fact

The undersigned, as Secretary of State of Texas, does hereby certify that the document, Articles Of Incorporation for RESIDENTIAL ASSOCIATES MANAGEMENT, INC. (file number 107667900), a Domestic For-Profit Corporation, was filed in this office on May 11, 1988.

It is further certified that the entity status in Texas is in existence.

In testimony whereof, I have hereunto signed my name officially and caused to be impressed hereon the Seal of State at my office in Austin, Texas on August 22, 2018.





Rolando B. Pablos Secretary of State

: (512) 463-5709 Dial: 7-1-1 for Relay Services TID: 10264 Document: 832636310003

Phone: (512) 463-5555 Prepared by: SOS-WEB