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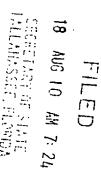
(Requestor's Name)			
(Ad	dress)		
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PICK-UP	☐ WAIT	MAIL	
(Bu	siness Entity Nan	ne)	
(Document Number)			
Certified Copies	_ Certificates	of Status	
Special Instructions to	Filing Officer:		
PBA WI	8 68821	φ	

Office Use Only



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O SIMMONS AUG 1 : 2018



AUG 06 2013
HALLAM 103

July 28, 2018

ANETTE DELPHIA 38 EASTWOOD DR, STE 200 SPUTH BURLINGTON, VT 05403

SUBJECT: HALLAM ASSOCIATES, INC.

Ref. Number: W18000068824

We have received your document for HALLAM ASSOCIATES, INC. and your check(s) totaling \$78.75. However, the enclosed document has not been filed and is being returned for the following correction(s):

Entities may file using only the entity's name. Please delete any reference to the "doing business as name" in your document. If you wish to register your fictitious name, you may do so by filing an application and submitting the appropriate fees to this office.

If you have any questions concerning the filing of your document, please call (850) 245-6051.

Letter Number: 918A00015542

Octavia L Simmons Regulatory Specialist III

BAUG 10 AN IO: 15

OD

COVER LETTER

TO:	Registration Sect Division of Corp				
SUBJ	ECT:	Hallam Associa	ites, Inc.		
		Name of corpora	ition - mu	st include suffix	
Dear S	Sir or Madam:				
"Certi	ficate of Existence,	n by Foreign Corporation " or "Certificate of Good corporation to transact bu	Standing [*]	and check are sub	
Please	return all correspo	ndence concerning this m	atter to th	e following:	
Anne	ette Delphia				
		Namo	e of Perso	n	
Halla	am Associates, Inc				
		Firm/	Company		
38 E	astwood Drive, S	uite 200			
		Α	ddress		
Sout	h Burlington VT	05403			
		City/Sta	ite and Zi	p code	
adel	phia@hallam-ics.d				
		E-mail address: (to be u	sed for fu	ture annual report i	notification)
For fu	rther information c	oncerning this matter, plea	ase call;		
Ann	ette Delphia	at (80	2)	658-4891	
	Name of Person	Area		Daytime Telep	hone Number
	STREET/COUL Registration Sect Division of Corp Clifton Building 2661 Executive C Tallahassee, FL	orations Center Circle		MAILING A Registration S Division of Co P.O. Box 632 Tallahassee, F	ection orporations 7
Enclos	sed is a check for th	e following amount:			
□ \$7 ⁱ	0.00 Filing Fee	\$78.75 Filing Fee & Certificate of Status		.75 Filing Fee & tified Copy	☐ \$87.50 Filing Fee, Certificate of Status & Certified Copy

APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.

110.1 00., 0	orporation; must include "INCORPORATED," ' orp," "Inc," "Co," or "Corp.")	"COMPANY," "CORPORATION,"	
	лу, те, со, от согр. у		
(If name unavails	ble in Florida, enter alternate corporate name ad	opted for the purpose of transacting business in	Florida)
New Hamp	shire 3.	03-0297752	
	under the law of which it is incorporated)	(FEI number, if applicable)	- ·
4/21/1995	5.		
(Date	of incorporation)	(Date of duration, if other than perpetual	1)
9/1/18			
	(Date first transacted business in F		
	(SEE SECTIONS 607.1501 & 607.150)	•	
38 Eastwood	Drive, Suite 200 South Burlington, VT		
	(Principal	office address)	
38 Eastwood	Drive, Suite 200 South Burlington, VT (∴6
	(Current mailing	address, if different)	
			55 B
Name and street	address of Florida registered agent: (P.O.	Box NOT acceptable)	(5)
Name:	COGENCY GLOBAL INC.		<u>्</u>
ffinn Addings	115 North Calhoun Street, Suite 4		27. 至
ffice Address:			発音 1: 1: 2
	Tallahassee	, Florida 32301 (Zip code)	<u> </u>
	(City)	, I loitua	

10. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

11. Names and business addresses of officers and/or directors: A. DIRECTORS Chairman: See Attached Address: Vice Chairman: Address: Director: __ Address: ___ Director: Address: ___ B. OFFICERS President: Address: _____ Vice President: Address: Secretary: _____ Address: ___ Treasurer: Address: ______ NOTE: If necessary, you may attach an addendum to the application listing additional officers and/or directors. Signature of Director or Officer The officer or director signing this document (and who is listed in number 11 above) affirms that the facts stated herein are true and that he or she is aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.

13. Keth PFlaherty CFO
(Typed or printed name and capacity of person signing application)

,	Board Members	Officers
Name Title Street City/State/Zip	Jeffrey N Silcox Chairman 575 West Street, Suite 220 Mansfield, MA 02048	Vice President
Name Title Street City/State/Zip	Keith P Flaherty Director 38 Eastwood Dr Ste 200 S Burlington, VT 05403	President 39 Eastwood Dr Ste 200
Name Title Street City/State/Zip	Director 38 Eastwood Dr Ste 200	William E Neuburger Vice President/Secretary 39 Eastwood Dr Ste 200 S Burlington, VT 05404
Name Title Street City/State/Zip	Brenda S Matthews Director 38 Eastwood Dr. Ste 200 S Burlington, VT 05403	Vice President/Treasurer
Name Title Street City/State/Zip	38 Eastwood Dr. Ste 200	Peter T Niarchos Vice President 39 Eastwood Dr Ste 200 S Burlington, VT 05404
Name Title Street City/State/Zip	Scott M King Director 3801 Lake Boone Trail, Suite 100 Raleigh NC 27607	Scott M King Vice President 3802 Lake Boone Trail, Suite 100 Raleigh NC 27608
Name Title Street City/State/Zip	Michael Powers Board Member 38 Eastwood Dr. Ste 200 S Burlington, VT 05403	···· ····
Name Title Street City/State/Zip	Jamison Spalding Board Member 363 Main Street, Suite 303 Middleton, CT 06457	

Donald W Roberts

Board Member
38 Eastwood Dr Ste 200
S Burlington, VT 05403

Board Member

Name

Street City/State/Zip

Title

SECRETARY OF STATE 쯍 -

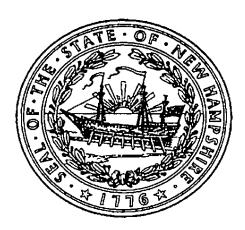
State of New Hampshire Department of State

CERTIFICATE

I. William M. Gardner, Secretary of State of the State of New Hampshire, do hereby certify that HALLAM ASSOCIATES, INC, is a New Hampshire Profit Corporation registered to transact business in New Hampshire on April 21, 1995. I further certify that all fees and documents required by the Secretary of State's office have been received and is in good standing as far as this office is concerned.

Business ID: 229355

Certificate Number: 0004131621



IN TESTIMONY WHEREOF.

I hereto set my hand and cause to be affixed the Seal of the State of New Hampshire, this 12th day of July A.D. 2018.

William M. Gardner Secretary of State