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FOREIGN PROFIT/NONPROFIT CORPORATION
POLLIN/MILLER HOSPITALITY STRATEGIES, INC.

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S. WARREN

NOV 03 2017

**APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT
BUSINESS IN FLORIDA**

*IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO
REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.*

POLLIN/MILLER HOSPITALITY STRATEGIES, INC.

1. POLLIN/MILLER HOSPITALITY STRATEGIES, INC.
(Enter name of corporation; must include "INCORPORATED," "COMPANY," "CORPORATION,"
"Inc.," "Co.," "Corp.," "Inc.," "Co.," or "Corp.")
- (If name unavailable in Florida, enter alternate corporate name adopted for the purpose of transacting business in Florida)
2. VIRGINIA 3. 54-1811207
(State or country under the law of which it is incorporated) (FEI number, if applicable)
4. MAY 6, 1996 5. _____
(Date of incorporation) (Date of duration, if other than perpetual)
6. _____
Date of Filing Application with Florida Department of State
(Date first transacted business in Florida, if prior to registration)
(SEE SECTIONS 607.1501 & 607.1502, F.S., to determine penalty liability)
7. 2020 K Street, N.W., Suite 600, Washington, D.C. 20006
(Principal office address)

(Current mailing address, if different)

8. Name and street address of Florida registered agent: (P.O. Box NOT acceptable)

Name: CT CORPORATION SYSTEM

Office Address: 1200 Pine Island Road, Suite 250

Plantation, Florida 33324
(City) (Zip code)

9. Registered agent's acceptance:

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Kathleen A. Whitlow

(Registered agent's signature)

10. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

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11. Names and business addresses of officers and/or directors:

A. DIRECTORS

Chairman: SEE ADDENDUM ATTACHED

Address: _____

Vice Chairman: _____

Address: _____

Director: _____

Address: _____

Director: _____

Address: _____

B. OFFICERS

President: SEE ADDENDUM ATTACHED

Address: _____

Vice President: _____

Address: _____

Secretary: _____

Address: _____

Treasurer: _____

Address: _____

NOTE: If necessary, you may attach an addendum to the application listing additional officers and/or directors.

12. _____

Signature of Director or Officer

The officer or director signing this document (and who is listed in number 11 above) affirms that the facts stated herein are true and that he or she is aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.

13. _____

JAMES G. O'HARA

(Typed or printed name and capacity of person signing application)

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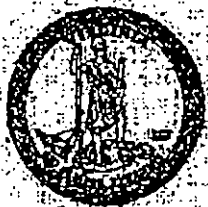
**ADDENDUM TO
APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO
TRANSACT BUSINESS IN FLORIDA
OF
POLLIN/MILLER HOSPITALITY STRATEGIES, INC.**

Names and business addresses of officers and/or directors:

<p>A. DIRECTORS</p> <p>David B. Pollin 2020 K Street NW, Suite 600, Washington, DC 20006</p> <p>Robert E. Buccini 322 A Street, Suite 300, Wilmington, DE 19801</p> <p>Christopher F. Buccini 322 A Street, Suite 300, Wilmington, DE 19801</p>	<p>Joseph Bojanowski 2020 K Street NW, Suite 600, Washington, DC 20006</p> <p>Greg J. Miller 2020 K Street NW, Suite 600, Washington, DC 20006</p> <p>James G. O'Hara 2020 K Street NW, Suite 600, Washington, DC 20006</p> <p>Wesley Schwandt 322 A Street, Suite 300 Wilmington, DE 19801</p>
<p>B. OFFICERS</p> <p>David B. Pollin, Chairman 2020 K Street NW, Suite 600, Washington, DC 20006</p> <p>Robert E. Buccini, Executive Vice President, Assistant Secretary 322 A Street, Suite 300, Wilmington, DE 19801</p> <p>Christopher F. Buccini, Executive Vice President, Assistant Secretary 322 A Street, Suite 300, Wilmington, DE 19801</p>	<p>Joseph Bojanowski, President 2020 K Street NW, Suite 600, Washington, DC 20006</p> <p>Greg J. Miller, Managing Director 2020 K Street NW, Suite 600, Washington, DC 20006</p> <p>James G. O'Hara, Vice President, CFO, Secretary 2020 K Street NW, Suite 600, Washington, DC 20006</p>

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Commonwealth of Virginia



State Corporation Commission

CERTIFICATE OF GOOD STANDING

I Certify the Following from the Records of the Commission:

That Pollin/Miller Hospitality Strategies, Inc. is duly incorporated under the law of the Commonwealth of Virginia;

That the date of its incorporation is May 6, 1996;

That the period of its duration is perpetual; and

That the corporation is in existence and in good standing in the Commonwealth of Virginia as of the date set forth below.

Nothing more is hereby certified.



*Signed and Sealed at Richmond on this Date:
October 31, 2017*

Joel H. Peck

Joel H. Peck, Clerk of the Commission