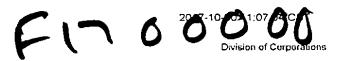
10/26/2017



12122693573 Front Kimberly Laughrey

Florida Department of State

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FOREIGN PROFIT/NONPROFIT CORPORATION THE CLARKS COMPANIES FOUNDATION CORPORATION

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APPLICATION BY FOREIGN NOT FOR PROFIT CORPORATION FOR AUTHORIZATION TO CONDUCT ITS AFFAIRS IN FLORIDA

IN COMPLIANCE WITH SECTION 617.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN NOT FOR PROFIT CORPORATION FOR AUTHORIZATION TO CONDUCT ITS AFFAIRS IN THE STATE OF FLORIDA:

Delaware (State or country und 01/14/2006) (Date of	in Florida, enter alternate corporate der the law of which it is incorpora	-	rpose of transacting	business in Florida)
(State or country un 01/11/2006 (Date of	der the law of which it is incomora	20. 121.20		1
01/11/2006 (Date of	der the law of which it is incomora	z 20-4511300		}
		ied) (FE	I number, if applica	ые) — — —
		5 Perpetual		
	Incorporation)	(Duration: Year o	согр. will cease to e	xist or "perpetual")
11/01/2017				
(Date first conducted a	fairs in Florida if prior to registratio		617.1502, F.S. to a	tetermine penalty liab
60TowerRoad, Wali	ham,MA02451			
	ham,MA02451 (Prin	cipal office address)		
		•		· \$ 60
60TowerRoad,Walt	ham,81A02451	rrent mailing address)		
(Purpose(s) of corpora	n operated exclusively for charitab ation authorized in home state or co dress of Florida registered agen C TCorporationSystem	ountry to be carried out in t: (P.O. Box <u>NOT</u> accep	the state of Florida	AM 7: 51
: 1411E.				
	1200SouthPineIslandRoad			
	1200SouthPineIslandRoad		33324 (Zip Cod	

the Department of State, by the Secretary of State or other official having custody of corporate records in the

jurisdiction under the law of which it is incorporated.

14. PatriciaBelanger,(Attorney-in Fact

(Signature of Chairman, Vice Chairman, or any officer listed in number 12 of the application)

(Typed or printed name and capacity of person signing application)

The Clarks Companies Foundation Officers / Directors

Rich Almeida	President	60 Tower Road, Waltham, MA 02451
Cathy Huot	Vice President	60 Tower Road, Waltham, MA 02451
TJ Gordon	Treasurer	60 Tower Road, Waltham, MA 02451
Annie Adams	Secretary	60 Tower Road, Waltham, MA 02451
Gary Champion	Director	60 Tower Road, Waltham, MA 02451
Jack Mecone	Director	60 Tower Road, Waltham, MA 02451
Andrea Zuniga	Director	60 Tower Road, Waltham, MA 02451
Teresa Gonder	Director	60 Tower Road, Waltham, MA 02451
Michael Pelletier	Director	60 Tower Road, Waltham, MA 02451
Scott Bracei	Director	60 Tower Road, Waltham, MA 02451

...!

Delaware The First State

Page 1

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF

DELAWARE, DO HEREBY CERTIFY "THE CLARKS COMPANIES FOUNDATION" IS

DULY INCORPORATED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN

GOOD STANDING AND HAS A LEGAL CORPORATE EXISTENCE SO FAR AS THE

RECORDS OF THIS OFFICE SHOW, AS OF THE TWENTY-FOURTH DAY OF

OCTOBER, A.D. 2017.

AND I DO HEREBY FURTHER CERTIFY THAT THE AFORESAID CORPORATION IS AN EXEMPT CORPORATION.

AND I DO HEREBY FURTHER CERTIFY THAT THE ANNUAL REPORTS HAVE BEEN FILED TO DATE.

۰

4092370 8300C

SR# 20176759914

You may verify this certificate online at corp.delaware.gov/authver.shtml

JETTEY W. Bullech, Secretary of State

Authentication: 203450096

Date: 10-24-17