

1/3/2017

Division of Corporations

Resubmission: Please

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Electronic Filing Cover Sheet

01/03/2017

**Note:** Please print this page and use it as a cover sheet. Type the fax audit number  
(shown below) on the top and bottom of all pages of the document.

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To:

Division of Corporations  
Fax Number : (850)617-6383

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From:

Account Name : C T CORPORATION SYSTEM  
Account Number : FCA000000023  
Phone : (614)288-3338  
Fax Number : (954)288-0845

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**\*\*Enter the email address for this business entity to be used for future  
annual report mailings. Enter only one email address please.\*\***

Email Address: \_\_\_\_\_

**FOREIGN PROFIT/NONPROFIT CORPORATION  
BLACKBOARD TRANSACT, INC.**

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Certificate of Status	0
Certified Copy	0
Page Count	07
Estimated Charge	\$70.00

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D. SCOTT

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Fax Server



January 4, 2017

FLORIDA DEPARTMENT OF STATE  
Division of Corporations

C T CORPORATION SYSTEM

SUBJECT: BLACKBOARD TRANSACT, INC.  
REF: W17000000384

We received your electronically transmitted document. However, the document has not been filed. Please make the following corrections and refax the complete document, including the electronic filing cover sheet.

The registered agent must sign accepting the designation.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6051.

Stacey M Warren  
Regulatory Specialist II

FAX Aud. #: H17000001583  
Letter Number: 817A00000144

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TALLAHASSEE, FLORIDA

**COVER LETTER**

**TO:** Registration Section  
Division of Corporations

**SUBJECT:** Blackboard Transact, Inc.

Name of corporation - must include suffix

Dear Sir or Madam:

The enclosed "Application by Foreign Corporation for Authorization to Transact Business in Florida," "Certificate of Existence," or "Certificate of Good Standing" and check are submitted to register the above referenced foreign corporation to transact business in Florida.

Please return all correspondence concerning this matter to the following:

\_\_\_\_\_  
Name of Person

\_\_\_\_\_  
Firm/Company

\_\_\_\_\_  
Address

\_\_\_\_\_  
City/State and Zip code

Den.Fink@blackboard.com

E-mail address: (to be used for future annual report notification)

For further information concerning this matter, please call:

\_\_\_\_\_  
Name of Person

at (\_\_\_\_\_) \_\_\_\_\_  
Area Code

\_\_\_\_\_  
Daytime Telephone Number

**STREET/COURIER ADDRESS:**

Registration Section  
Division of Corporations  
Clifton Building  
2661 Executive Center Circle  
Tallahassee, FL 32301

**MAILING ADDRESS:**

Registration Section  
Division of Corporations  
P.O. Box 6327  
Tallahassee, FL 32314

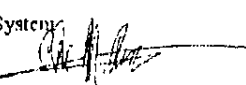
Enclosed is a check for the following amount:

- ☐ \$70.00 Filing Fee      ☐ \$78.75 Filing Fee & Certificate of Status      ☐ \$78.75 Filing Fee & Certified Copy      ☐ \$87.50 Filing Fee, Certificate of Status & Certified Copy

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# APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO  
REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.

1. Blackboard Transact, Inc.  
(Enter name of corporation; must include "INCORPORATED," "COMPANY," "CORPORATION,"  
"Inc.," "Co.," "Corp.," "Inc.," "Co.," or "Corp.")  
  
(If name unavailable in Florida, enter alternate corporate name adopted for the purpose of transacting business in Florida)
2. Delaware 3. 81-3824965  
(State or country under the law of which it is incorporated) (FEI number, if applicable)
4. 09/01/2016 5. Perpetual  
(Date of incorporation) (Date of duration, if other than perpetual)
6. Upon filing  
(Date first transacted business in Florida, if prior to registration;  
(SEE SECTIONS 607.1501 & 607.1502, F.S., to determine penalty liability)
7. 1111 19th St. NW, 9th Floor, Washington, DC 20036  
(Principal office address)  
  
Suite  
(Current mailing address, if different)
8. Name and street address of Florida registered agent: (P.O. Box NOT acceptable)  
  
Name: C T Corporation System  
  
Office Address: 1200 South Pine Island Road  
  
Plantation, Florida 33324  
(City) (Zip code)
9. Registered agent's acceptance:  
*Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.*  
  
C T Corporation System  
By: Chris Rickard   
(Registered agent's signature)
10. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

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FLORIDA

11. Names and business addresses of officers and/or directors:

**A. DIRECTORS**

Chairman: SEE ATTACHMENT

Address: \_\_\_\_\_

Vice Chairman: \_\_\_\_\_

Address: \_\_\_\_\_

Director: \_\_\_\_\_

Address: \_\_\_\_\_

Director: \_\_\_\_\_

Address: \_\_\_\_\_

**B. OFFICERS**

President: SEE ATTACHMENT

Address: \_\_\_\_\_

Vice President: \_\_\_\_\_

Address: \_\_\_\_\_

Secretary: \_\_\_\_\_

Address: \_\_\_\_\_

Treasurer: \_\_\_\_\_

Address: \_\_\_\_\_

**NOTE:** If necessary, you may attach an addendum to the application listing additional officers and/or directors.

12. \_\_\_\_\_

Signature of Director or Officer

The officer or director signing this document (and who is listed in number 11 above) affirms that the facts stated herein are true and that he or she is aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.

Stuart Kupinsky, Secretary

13. \_\_\_\_\_

(Typed or printed name and capacity of person signing application)

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TALLAHASSEE, FLORIDA

Officer and Directors of Blackboard Transact, Inc.

William Ballhaus, President and Director  
1111 19<sup>th</sup> St., NW, 9<sup>th</sup> Floor  
Washington, DC 20036

Stuart Kupinsky, Secretary and Director  
1111 19<sup>th</sup> St., NW, 9<sup>th</sup> Floor  
Washington, DC 20036

Lisa Mayr, Treasurer and Director  
1111 19<sup>th</sup> St., NW, 9<sup>th</sup> Floor  
Washington, DC 20036

Kevin Harrill, Assistant Treasurer  
1111 19<sup>th</sup> St., NW, 9<sup>th</sup> Floor  
Washington, DC 20036

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TALLAHASSEE, FLORIDA

**Officer and Director Information for Blackboard Transact, Inc.**

Position	Name	Address
President	William Ballhaus	1111 19 <sup>th</sup> St., NW, 9 <sup>th</sup> Floor, Washington, DC 20036
Secretary	Stuart Kupinsky	1111 19 <sup>th</sup> St., NW, 9 <sup>th</sup> Floor, Washington, DC 20036
Treasurer	Lisa Mayr	1111 19 <sup>th</sup> St., NW, 9 <sup>th</sup> Floor, Washington, DC 20036
Assistant Treasurer	Kevin Harrill	1111 19 <sup>th</sup> St., NW, 9 <sup>th</sup> Floor, Washington, DC 20036
Director	William Ballhaus	1111 19 <sup>th</sup> St., NW, 9 <sup>th</sup> Floor, Washington, DC 20036
Director	Stuart Kupinsky	1111 19 <sup>th</sup> St., NW, 9 <sup>th</sup> Floor, Washington, DC 20036
Director	Lisa Mayr	1111 19 <sup>th</sup> St., NW, 9 <sup>th</sup> Floor, Washington, DC 20036

**Office addresses for Blackboard Transact, Inc. in Foreign States**

State	Business Address
DC	1111 19 <sup>th</sup> St. NW, 9 <sup>th</sup> Floor, Washington, DC 20036
Texas	2000 East 6 <sup>th</sup> St. Suite 6, Austin, TX 78702
Maryland	190 W. Ostend St., Suite 205 Baltimore, MD 21230
Pennsylvania	2005 S. Easton Road, Suite 208, Doylestown, PA 18901 and 330 Innovation Boulevard, Suite 301, State College, PA 16803
South Carolina	325 West McBee Avenue, Suite 300, Greenville, SC 29601
Indiana	8335 Keystone Crossing, Suite 200 Indianapolis, IN 46240
Texas	4501 Roy j Smith Drive, Killeen, TX 76543
New York	1375 Broadway, Floor 10, New York, NY 10018
Arizona	22601 North 19 <sup>th</sup> Ave. Suite 130, Phoenix, AZ 85027 and 4130 E Van Buren St., Suite 250, Phoenix, AZ 85008
Utah	180 North University Blvd., Suite 500, Provo, UT 84601
North Carolina	4020 Westchase Boulevard, Suite 400, Raleigh, NC 27607
Virginia	11710 Plaza America Drive, Tower II, Suite 10000, Reston, VA 20190
California	58 Maiden Lane, 5 <sup>th</sup> Floor, San Francisco, CA 94108
Kentucky	580 Valley Oak Drive, 100 Valley Oak Drive, 620 Valley Oak Drive, Somerset, KY 42502
California	1871 Landings Drive, Mountain View, CA 94043
Connecticut	115 Munson St., New Haven, CT 06511

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 TALLAHASSEE, FLORIDA

# Delaware

The First State

Page 1

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY "BLACKBOARD TRANSACT, INC." IS DULY INCORPORATED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD STANDING AND HAS A LEGAL CORPORATE EXISTENCE SO FAR AS THE RECORDS OF THIS OFFICE SHOW, AS OF THE TWELFTH DAY OF DECEMBER, A.D. 2016.

AND I DO HEREBY FURTHER CERTIFY THAT THE ANNUAL REPORTS HAVE BEEN FILED TO DATE.

AND I DO HEREBY FURTHER CERTIFY THAT THE FRANCHISE TAXES HAVE BEEN PAID TO DATE.

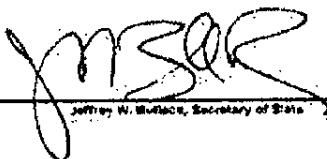
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You may verify this certificate online at [corp.delaware.gov/authver.shtml](http://corp.delaware.gov/authver.shtml)

  
Jeffrey W. Bullock, Secretary of State

Authentication: 203493937

Date: 12-12-16