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PICK-UP	☐ WAIT	MAIL				
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Certified Copies	_ Certificates	of Status				
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O SIMMONS JAN 04 2017 CORPORATION SERVICE COMPANY 1201 Hays Street

Tallhassee, FL 32301 Phone: 850-558-1500

ACCOUNT NO. : I2000000195

REFERENCE : 445331 5155750

AUTHORIZATION :

COST LIMIT : (\$\frac{70.00}{}

ORDER DATE: January 3, 2017

ORDER TIME : 3:17 PM

ORDER NO. : 445331-020

CUSTOMER NO: 5155750

FOREIGN FILINGS

NAME: ALVAREZ & MARSAL, INC.

XXXX QUALIFICATION (TYPE: CO)

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

CERTIFIED COPY

XX PLAIN STAMPED COPY

CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Melissa Zender -- EXT# 62956

EXAMINER:

COVER LETTER

_	on of Corpe					
	•	Marsal, Inc.				
SUBJECT:	SUBJECT:					
Dear Sir or Ma	adam:					
"Certificate of	Existence,	n by Foreign Corporation " or "Certificate of Good corporation to transact bu	Standing"	and check are sub		
Please return a	-	ndence concerning this m	atter to the	following:		
		Name	of Person			
Alvarez & Mar	sal					
		Firm/	Company	<u> </u>		
600 Madison A	venue - 8th	Floor				
		A	ddress			
New York, Nev	w York 1002	2				
		City/Sta	te and Zip	code		
jporetsky@alva	irezandmars	al.com				
		E-mail address: (to be us	sed for futi	ire annual report i	notification)	
For further inf	ormation c	oncerning this matter, plea	ase call:			
Joel A. Poretsk	A. Poretsky 212 328-8626 at (
Name	of Person	Area	Code	Daytime Telep	hone Number	
\$TDE	'ET/CAU	HED ANNDESS.		MAII ING A	ANDESS.	
STREET/COURIER ADDRESS: Registration Section		MAILING ADDRESS: Registration Section				
Division of Corporations			Division of Corporations			
Clifton Building 2661 Executive Center Circle			P.O. Box 6327 Tallahassee, FL 32314			
	assee, FL			Tananasse, 1	2 32311	
Enclosed is a	check for th	e following amount:				
□ \$70.00 Fili	ng Fee	□ \$78.75 Filing Fee & Certificate of Status		75 Filing Fee & ified Copy	S87.50 Filing Fee, Certificate of Status & Certified Copy	

APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA. Alvarez & Marsal, Inc. 1. (Enter name of corporation; must include "INCORPORATED," "COMPANY," "CORPORATION," "Inc.," "Co.," "Corp," "Inc," "Co," or "Corp.") (If name unavailable in Florida, enter alternate corporate name adopted for the purpose of transacting business in Florida) (FEI number, if applicable) (State or country under the law of which it is incorporated) February 9, 1984 (Date of duration, if other than perpetual) (Date of incorporation) January 3, 2017 (Date first transacted business in Florida, if prior to registration) (SEE SECTIONS 607.1501 & 607.1502, F.S., to determine penalty liability) 600 Madison Avenue - 8th Floor, New York, New York 10022 (Principal office address) (Current mailing address, if different) 8. Name and street address of Florida registered agent: (P.O. Box NOT acceptable) Corporation Service Company Name: 1201 Hays Street Office Address: Tallahassee , Florida (City) 9. Registered agent's acceptance:

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Corporation Service Company

By:

(Registered agent's signature)

Melissa Zender

Asst. Vice President

10. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

Please see attached	
nan:	
ss:	
Chairman:	
ss:	
or:	
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or:	
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FFICERS	
Please see attached ent:	<u> </u>
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resident:	7 7
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SS:	
E: If necessary, you may attach an addendum to the app Buyar Phales Signature of Direc	
	d in number 11 above) affirms that the facts stated herein sitted in a document to the Department of State constitute:
BEYAN P. MARSAL, Co-CEO (Typed or printed name and capacity)	

ATTACHMENT

APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION

TO TRANSACT BUSINESS IN FLORIDA

ALVAREZ & MARSAL, INC.

11 (A) and (B)

Directors:

Antonio C. Alvarez II

600 Madison Avenue – 8th Floor

New York, New York 10022

Bryan P. Marsal

600 Madison Avenue – 8th Floor New York, New York 10022

Officers:

Antonio C. Alvarez II

Co-Chief Executive Officer

600 Madison Avenue – 8th Floor New York, New York 10022

Bryan P. Marsal

Co-Chief Executive Officer

600 Madison Avenue – 8th Floor New York, New York 10022

Christopher Woelfle (

Chief Financial Officer

600 Madison Avenue - 8th Floor

Joel Poretsky

Vice-President and Secretary

600 Madison Avenue - 8th Floor

New York, New York 10022

New York, New York 10022

Daniel Feigenbaum

Vice-President

600 Madison Avenue – 8th Floor New York, New York 10022

Elizabeth A. Carrington

Controller

600 Madison Avenue – 8th Floor New York, New York 10022

State of New York Department of State } ss:

I hereby certify, that the Certificate of Incorporation of ALVAREZ & MARSAL, INC. was filed on 02/09/1984, with perpetual duration, and that a diligent examination has been made of the Corporate index for documents filed with this Department for a certificate, order, or record of a dissolution, and upon such examination, no such certificate, order or record has been found, and that so far as indicated by the records of this Department, such corporation is an existing corporation.



Witness my hand and the official seal of the Department of State at the City of Albany, this 30th day of December two thousand and sixteen.

Brendan W. Fitzgerald

Executive Deputy Secretary of State

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