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16 OCT 27 AM 7:01
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARMOUR RISK

Armour Risk Management Inc.
1880 JFK Boulevard, Suite 801
Philadelphia, PA 19103

T: + 215 665 5000
F: + 866 264 5863

www.armourholdings.com

October 25, 2016

Registration Section
Division of Corporations
Clifton Building
2661 Executive Center Circle
Tallahassee, FL 32301

To Whom It May Concern:

Please find enclosed a check in the amount of \$78.75 for our company's Application for Authority to transact business.

Please feel free to contact me at (267)238-0725 if you have any questions or require additional information.

Sincerely,

A handwritten signature in black ink, appearing to read "Terri R. Weaver", with a long horizontal flourish extending to the right.

Terri R. Weaver,
Corporate Secretary

Enclosures

COVER LETTER

TO: Registration Section
Division of Corporations

Armour Risk Management, Inc.

SUBJECT: _____
Name of corporation - must include suffix

Dear Sir or Madam:

The enclosed "Application by Foreign Corporation for Authorization to Transact Business in Florida," "Certificate of Existence," or "Certificate of Good Standing" and check are submitted to register the above referenced foreign corporation to transact business in Florida.

Please return all correspondence concerning this matter to the following:

Terri R. Weaver

Name of Person

Armour Risk Management, Inc.

Firm/Company

1880 JFK Boulevard, Suite 801

Address

Philadelphia, PA 19103

City/State and Zip code

tweaver@armourrisk.com

E-mail address: (to be used for future annual report notification)

For further information concerning this matter, please call:

Terri R. Weaver 267 238-0725
 _____ at (_____) _____
 Name of Person Area Code Daytime Telephone Number

STREET/COURIER ADDRESS:

Registration Section
Division of Corporations
Clifton Building
2661 Executive Center Circle
Tallahassee, FL 32301

MAILING ADDRESS:

Registration Section
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

Enclosed is a check for the following amount:

- ☐ \$70.00 Filing Fee ☒ \$78.75 Filing Fee & Certificate of Status ☐ \$78.75 Filing Fee & Certified Copy ☐ \$87.50 Filing Fee, Certificate of Status & Certified Copy

**APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT
BUSINESS IN FLORIDA**

*IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO
REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.*

1. Armour Risk Management Inc.
(Enter name of corporation; must include "INCORPORATED," "COMPANY," "CORPORATION,"
"Inc.," "Co.," "Corp.," "Inc.," "Co.," or "Corp.")
- (If name unavailable in Florida, enter alternate corporate name adopted for the purpose of transacting business in Florida)
2. Pennsylvania 3. _____
(State or country under the law of which it is incorporated) (FEI number, if applicable)
4. October 25, 2000 5. 23-3059476
(Date of incorporation) (Date of duration, if other than perpetual)
6. _____
(Date first transacted business in Florida, if prior to registration)
(SEE SECTIONS 607.1501 & 607.1502, F.S., to determine penalty liability)
7. 1880 JFK Boulevard, Suite 801 Philadelphia, PA 19103
(Principal office address)
- _____ (Current mailing address, if different)
8. Name and street address of Florida registered agent: (P.O. Box NOT acceptable)
- Name: Corporation Service Company
- Office Address: 1201 Hays Street
- Tallahassee, Florida 32301
(City) (Zip code)

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TALLAHASSEE, FLORIDA

9. Registered agent's acceptance:

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Corporation Service Company
By: Holly Jones
(Registered agent's signature)

Holly Jones
Assistant Vice President

10. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

11. Names and business addresses of officers and/or directors:

A. DIRECTORS

Chairman: Brad Huntington

Address: 1880 JFK Boulevard, Suite 801
Philadelphia, PA 19103

Vice Chairman: John Williams

Address: 1880 JFK Boulevard, Suite 801
Philadelphia, PA 19103

Director: _____

Address: _____

Director: _____

Address: _____

B. OFFICERS

President: J. Marcus Doran

Address: 1880 JFK Boulevard, Suite 801
Philadelphia, PA 19103

Vice President: _____

Address: _____

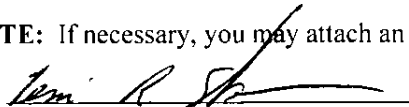
Secretary: Terri R. Weaver

Address: 1880 JFK Boulevard, Suite 801 Philadelphia, PA 19103

Treasurer: Brian Schleider

Address: 1880 JFK Boulevard, Suite 801 Philadelphia, PA 19103

NOTE: If necessary, you may attach an addendum to the application listing additional officers and/or directors.

12.  _____
Signature of Director or Officer

The officer or director signing this document (and who is listed in number 11 above) affirms that the facts stated herein are true and that he or she is aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.

13. Terri R. Weaver, Secretary _____

(Typed or printed name and capacity of person signing application)

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SECRETARY OF STATE
TALLAHASSEE FLORIDA

COMMONWEALTH OF PENNSYLVANIA
DEPARTMENT OF STATE

03/24/2016

TO ALL WHOM THESE PRESENTS SHALL COME, GREETING:

I DO HEREBY CERTIFY THAT,

Armour Risk Management Inc.

is duly registered as a Pennsylvania Business Corporation under the laws of the Commonwealth of Pennsylvania and remains subsisting so far as the records of this office show, as of the date herein.

I DO FURTHER CERTIFY THAT this Subsistence Certificate shall not imply that all fees, taxes and penalties owed to the Commonwealth of Pennsylvania are paid.



IN TESTIMONY WHEREOF, I have hereunto set
my hand and caused the Seal of the Secretary's
Office to be affixed, the day and year above written

Pedro A. Contes

Secretary of the Commonwealth

Certification Number: TSC160324131390-1

Verify this certificate online at <http://www.corporations.pa.gov/orders/verify.aspx>