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Florida Department of State  
Division of Corporations  
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To: Division of Corporations  
Fax Number : (850) 617-6383

From: Account Name : C T CORPORATION SYSTEM  
Account Number : FCA000000023  
Phone : (850) 205-8842  
Fax Number : (850) 878-5368

**\*\*Enter the email address for this business entity to be used for future annual report mailings. Enter only one email address please.\*\***

**Email Address:** \_\_\_\_\_

**FOREIGN PROFIT/NONPROFIT CORPORATION**  
**Hertz Global Holdings, Inc.**

Certificate of Status	0
Certified Copy	0
Page Count	13
Estimated Charge	\$70.00

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2016 JUN -6 AM 11:21  
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TALLAHASSEE, FLORIDA

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**APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT  
BUSINESS IN FLORIDA**

*IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO  
REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.*

1. Hertz Global Holdings, Inc.

(Enter name of corporation; must include "INCORPORATED," "COMPANY," "CORPORATION,"  
"Inc.," "Co.," "Corp.," "Inc.," "Co.," or "Corp.")

(If name unavailable in Florida, enter alternate corporate name adopted for the purpose of transacting business in Florida)

2. Delaware 3. 20-3530539  
(State or country under the law of which it is incorporated) (FEI number, if applicable)

4. 08/31/2005 5. Perpetual  
(Date of incorporation) (Date of duration, if other than perpetual)

6. 06/02/2016  
(Date first transacted business in Florida, if prior to registration)  
(SEE SECTIONS 607.1501 & 607.1502, F.S., to determine penalty liability)

7. 8501 Williams Road, Estero, FL 33928  
(Principal office address)

same  
(Current mailing address, if different)

8. Name and street address of Florida registered agent: (P.O. Box NOT acceptable)

Name: CT Corporation System

Office Address: 1200 South Pine Island Road

Plantation, Florida 33324  
(City) (Zip code)

9. Registered agent's acceptance:

*Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.*

CT Corporation System

By: 

(Registered agent's signature)

**Angel Nunez**  
**Assistant Secretary**

10. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

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11. Names and business addresses of officers and/or directors:

**A. DIRECTORS SEE ATTACHMENT**

Chairman: \_\_\_\_\_

Address: \_\_\_\_\_

Vice Chairman: \_\_\_\_\_

Address: \_\_\_\_\_

Director: \_\_\_\_\_

Address: \_\_\_\_\_

Director: \_\_\_\_\_

Address: \_\_\_\_\_

**B. OFFICERS SEE ATTACHMENT**

President: \_\_\_\_\_

Address: \_\_\_\_\_

Vice President: Richard J. Precker

Address: \_\_\_\_\_

Secretary: \_\_\_\_\_

Address: \_\_\_\_\_

Treasurer: \_\_\_\_\_

Address: \_\_\_\_\_

**NOTE:** If necessary, you may attach an addendum to the application listing additional officers and/or directors.

12. William Langston \_\_\_\_\_  
Signature of Director or Officer

The officer or director signing this document (and who is listed in number 11 above) affirms that the facts stated herein are true and that he or she is aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.

13. William Langston, Asst. Secretary  
(Typed or printed name and capacity of person signing application)

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**Attachment to Florida  
Officers & Directors**

- 1 Full Name: Michel Taride  
Officer/Director: Officer  
Officer's Title: Group President, Rent A Car International  
Director's Title:  
Business Address:  
City:  
State:  
ZIP Code:
- 2 Full Name: Raymond Batistoni  
Officer/Director: Officer  
Officer's Title: Assistant Secretary  
Director's Title:  
Business Address:  
City:  
State:  
ZIP Code:
- 3 Full Name: Leslie M. Hunziker  
Officer/Director: Officer  
Officer's Title: Senior Vice President, Investor Relations  
Director's Title:  
Business Address:  
City:  
State:  
ZIP Code:
- 4 Full Name: Richard P. McEvily  
Officer/Director: Officer  
Officer's Title: Senior Vice President, Deputy General Counsel  
Director's Title:  
Business Address:  
City:  
State:  
ZIP Code:

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5	Full Name:	John M. Szot
	Officer/Director:	Officer
	Officer's Title:	Assistant Secretary
	Director's Title:	
	Business Address:	
	City:	
	State:	
	ZIP Code:	

6	Full Name:	William Langston
	Officer/Director:	Officer
	Officer's Title:	Assistant Secretary
	Director's Title:	
	Business Address:	
	City:	
	State:	
	ZIP Code:	

7	<b>Full Name:</b> <b>Officer/Director:</b> <b>Officer's Title:</b> <b>Director's Title:</b> <b>Business Address:</b> <b>City:</b> <b>State:</b> <b>ZIP Code:</b>	<b>Nuns Moodliar</b> <b>Officer</b> <b>Vice President, Legal &amp; Corporate Affairs</b>          
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8      **Full Name:** Kelly Kirk Shryoc  
       **Officer/Director:** Officer  
       **Officer's Title:** Assistant Treasurer  
       **Director's Title:**  
       **Business Address:**  
       **City:**  
       **State:**  
       **ZIP Code:**

9    Full Name:                      Michael E. Holdgrafer  
Officer/Director:               Officer  
Officer's Title:                  Vice President, Real Estate & Concessions

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DE

Director's Title:  
Business Address:  
City:  
State:  
ZIP Code:

- 10 Full Name: Thomas C. Kennedy  
Officer/Director: Officer  
Officer's Title: Senior Executive Vice President and Chief Financial Officer

Director's Title:  
Business Address:  
City:  
State:  
ZIP Code:

- 11 Full Name: Matthew C Potalivo  
Officer/Director: Officer  
Officer's Title: Assistant Secretary

Director's Title:  
Business Address:  
City:  
State:  
ZIP Code:

- 12 Full Name: John P Tague  
Officer/Director: Officer  
Officer's Title: President and Chief Executive Officer

Director's Title:  
Business Address: 999 Vanderbilt Beach Road  
City: Naples  
State: FL  
ZIP Code: 34108

- 13 Full Name: Robin Kramer  
Officer/Director: Officer  
Officer's Title: Senior Vice President and Chief Accounting Officer

Director's Title:

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Business Address:

City:

State:

ZIP Code:

- 14 Full Name: Jeffrey T. Foland  
Officer/Director: Officer  
Officer's Title: Senior Executive Vice President and Chief Revenue Officer

Director's Title:

Business Address:

City:

State:

ZIP Code:

- 15 Full Name: Tyler Best  
Officer/Director: Officer  
Officer's Title: Executive Vice President and Chief Information Officer

Director's Title:

Business Address:

City:

State:

ZIP Code:

- 16 Full Name: Scot Hornick  
Officer/Director: Officer  
Officer's Title: Executive Vice President, Revenue Management

Director's Title:

Business Address:

City:

State:

ZIP Code:

- 17 Full Name: Michael J. Harrison  
Officer/Director: Officer  
Officer's Title: Senior Vice President, Compensation & Benefits

Director's Title:

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- Business Address:  
City:  
State:  
ZIP Code:
- 18 Full Name: Thomas Frese  
Officer/Director: Officer  
Officer's Title: Senior Vice President, Procurement, Fleet & PMO  
  
Director's Title:  
Business Address:  
City:  
State:  
ZIP Code:
- 19 Full Name: William J. Murphy  
Officer/Director: Officer  
Officer's Title: Vice President, Global Tax  
  
Director's Title:  
Business Address:  
City:  
State:  
ZIP Code:
- 20 Full Name: Adam R. Schloss  
Officer/Director: Officer  
Officer's Title: Assistant Secretary  
  
Director's Title:  
Business Address:  
City:  
State:  
ZIP Code:
- 21 Full Name: Robert J. Stuart  
Officer/Director: Officer  
Officer's Title: Executive Vice President, Global Sales and Marketing  
  
Director's Title:  
Business Address:

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- City:  
State:  
ZIP Code:
- 26 Full Name: Allison Ash  
Officer/Director: Officer  
Officer's Title: Assistant Secretary  
Director's Title:  
Business Address:  
City:  
State:  
ZIP Code:
- 27 Full Name: Lesley Burkert  
Officer/Director: Officer  
Officer's Title: Assistant Secretary  
Director's Title:  
Business Address:  
City:  
State:  
ZIP Code:
- 28 Full Name: Terai Griffith Spence  
Officer/Director: Officer  
Officer's Title: Assistant Secretary  
Director's Title:  
Business Address:  
City:  
State:  
ZIP Code:
- 29 Full Name: Michael Koehler  
Officer/Director: Director  
Officer's Title:  
Director's Title: Director  
Business Address:  
City:  
State:  
ZIP Code:

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- 30 Full Name: Linda Fayne Levinson  
Officer/Director: Director  
Officer's Title:  
Director's Title: Director  
Business Address:  
City:  
State:  
ZIP Code:
- 31 Full Name: Carolyn Everson  
Officer/Director: Director  
Officer's Title:  
Director's Title: Director  
Business Address:  
City:  
State:  
ZIP Code:
- 32 Full Name: Daniel A Ninivaggi  
Officer/Director: Director  
Officer's Title:  
Director's Title: Director  
Business Address:  
City:  
State:  
ZIP Code:
- 33 Full Name: Vincent J Intrieri  
Officer/Director: Director  
Officer's Title:  
Director's Title: Director  
Business Address:  
City:  
State:  
ZIP Code:
- 34 Full Name: Samuel Merksamer  
Officer/Director: Director  
Officer's Title:

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	Director's Title:	Director
	Business Address:	
	City:	
	State:	
	ZIP Code:	
35	Full Name:	John P Tague
	Officer/Director:	Director
	Officer's Title:	
	Director's Title:	Director
	Business Address:	999 Vanderbilt Beach Road
	City:	Naples
	State:	FL
	ZIP Code:	34108
36	Full Name:	Carl T. Berquist
	Officer/Director:	Director
	Officer's Title:	
	Director's Title:	Director
	Business Address:	
	City:	
	State:	
	ZIP Code:	
37	Full Name:	Henry Keizer
	Officer/Director:	Director
	Officer's Title:	
	Director's Title:	Director
	Business Address:	
	City:	
	State:	
	ZIP Code:	
38	Full Name:	David A Barnes
	Officer/Director:	Director
	Officer's Title:	
	Director's Title:	Director
	Business Address:	
	City:	

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# Delaware

The First State

Page 1

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY "HERTZ GLOBAL HOLDINGS, INC." IS DULY INCORPORATED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD STANDING AND HAS A LEGAL CORPORATE EXISTENCE SO FAR AS THE RECORDS OF THIS OFFICE SHOW, AS OF THE THIRD DAY OF JUNE, A.D. 2016.

AND I DO HEREBY FURTHER CERTIFY THAT THE ANNUAL REPORTS HAVE BEEN FILED TO DATE.

AND I DO HEREBY FURTHER CERTIFY THAT THE FRANCHISE TAXES HAVE BEEN PAID TO DATE.



4000894 8300

SR# 20164285608

You may verify this certificate online at [corp.delaware.gov/authver.shtml](http://corp.delaware.gov/authver.shtml)

A handwritten signature in black ink, appearing to read "JBullock", is written over a horizontal line. Below the line, the text "Jeffrey W. Bullock, Secretary of State" is printed.

Jeffrey W. Bullock, Secretary of State

Authentication: 202428405

Date: 06-03-16