

Florida Department of State Division of Corporations

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FOREIGN PROFIT/NONPROFIT CORPORATION MARSH & MCLENNAN COMPANIES, INC.

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APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT HUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.

Marsh & McLen	man Companies, Inc.				
(Enter name of co	orporation; must include "INCORPORATI orp," "Inc," "Co," or "Corp.")	ED,	"COMPANY," "CORPORATION,"		-
(If name unavaila	ble in Florida, enter alternate corporate na		adopted for the purpose of transacting business in Fl	orida)	-
2. Delaware		_ 3.	36-2668272		-
(State or country t	ander the law of which it is incorporated)		(FEI number, if applicable)		
03/17/1969		5.			_
-	of incorporation)		(Duration: Year corp. will cease to exist or "perpe	tual")	
5. <u>1/1/2012</u>					-
			n Florida, if prior to registration) 502, F.S., to determine penalty liability)		
1166 Avenue of t	he Americas, New York, New York 1003(5			
	(Principal office	add	ress)		-
1166 Avenue of t	the Americas, New York, New York 1003	6			
	(Current mailing	add	1035)		_
To engage in any	lawful act or activity under the laws of F	loric	la.	51 5-1	4
		_	untry to be carried out in state of Florida)	- c:	- ဩ
Name and stres	t address of Florida registered agent:	~	3 Box NOT secondobles	34 (2) 22 (3)	03
. Mante and sites		(E.	J. Box 1401 acceptable)		<u>ယ</u>
Name:	C T Corporation System		<u>.</u>	*** Til	-(3)
Office Address:	1200 South Pine Island Road				P.M.
	Plantation		. Florida 33324	LONG.	恐 2
	(City)		(Zip code)		O,
Having been nami lesignated in this further agree to co	application, I hereby accept the appo omply with the provisions of all statut amiliar with and accept the obligation	int les i	ice of process for the above stated corporation nent as registered agent and agree to act in the elative to the proper and complete performanc f my position as registered agent.	is cape	ichy. i
В	CT Corporation System		Connie Bryan		
<u>=</u> .	(Registered agent		gnature) FISSISTANT SOCIOTATU		

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

12. Names and business addresses of officers and/or directors:		
A. DIRECTORS		
Chairman: See attachment		
Address:		
Vice Chairmen:		
Address:		
Director:		-
Address:	<u> </u>	
		_
Director:		در پريان در پريان
Address:		
	- კე <u>ლ</u> თ	
B. OFFICERS		
President: See attachment	्रीप क	<u>ģ</u> rad
Address:		*10
	<u></u>	
When Desiridants		
Vice President:		-
Address:		
		_
Secretary:		_
Address:	<u> </u>	
Treasurer:		
Address:		
NOTE: If necessary, you may strain an application listing add	litional officers and/or directors.	ω grand
13. Muchan Hotels	identifies to the application listing additional officers and/or directors. Signature of Director or Officer and (and who is listed in number 12 above) affirms that the facts stated herein so information submitted in a document to the Department of State constitutes	
	ove) affirms that the facts stated herei	To the second se
are true and that he or she is aware that false information submitted in a docume		
a third degree felony as provided for in s.817.155, F.S. Michael A. Hass, Vice President		
(Typed or printed name and capacity of person signing a	application)	

Marsh & McLennan Companies, Inc. Application for Certificate of Authority Florida

Response to No. 12.A. and 12.B.

Corporation Director/Officers

TITLE	NAME	ADDRESS	
Director/President/CEO	Daniel S. Glaser	1166 Avenue of the Americas, New York, NY 10036	
Vice President/Corporate Secretary	Luciana Fato	1166 Avenue of the Americas, New York, NY 10036	
Vice President	Michael Hass	121 River St. Hoboken, NJ 07030	
Treasurer	Helen Shan	1166 Avenue of the Americas, New York, NY 10036	
Assistant Secretary	Katherine J. Brennan	1166 Avenue of the Americas, New York, NY 10036	

13 DEC 31 PM 12: 26

Promise P

Delaware

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The First State

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF

DELAWARE, DO HEREBY CERTIFY "MARSH & MCLENNAN COMPANIES, INC."

IS DULY INCORPORATED UNDER THE LAWS OF THE STATE OF DELAWARE AND

IS IN GOOD STANDING AND HAS A LEGAL CORPORATE EXISTENCE SO FAR

AS THE RECORDS OF THIS OFFICE SHOW, AS OF THE TENTH DAY OF

DECEMBER, A.D. 2013.

AND I DO HEREBY FURTHER CERTIFY THAT THE ANNUAL REPORTS HAVE BEEN FILED TO DATE.

AND I DO HEREBY FURTHER CERTIFY THAT THE FRANCHISE TAXES HAVE BEEN PAID TO DATE.

13 DEC 31 PM 12: 25
SECRETARY OF STATE FALLAHASSEE, FE GRIDA

0706226 8300

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You may warify this certificate online at corp.delaware.gov/suthwer.shtml

AUTHENTICATION: 0965826

CIALMIECATION: 0905020

DATE: 12-10-13