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Florida Department of State  
Division of Corporations  
Electronic Filing Cover Sheet

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To: Division of Corporations  
Fax Number : (850) 617-6381

From: Account Name : C T CORPORATION SYSTEM  
Account Number : FCA000000023  
Phone : (850) 222-1092  
Fax Number : (850) 878-5368

\*\*Enter the email address for this business entity to be used for future annual report mailings. Enter only one email address please.\*\*

Email Address: \_\_\_\_\_

FOREIGN PROFIT/NONPROFIT CORPORATION  
Burger King Worldwide, Inc.

Certificate of Status	1
Certified Copy	0
Page Count	06
Estimated Charge	\$78.75

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

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TALLAHASSEE, FLORIDA

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**COVER LETTER**

**TO:** New Filing Section  
Division of Corporations

**SUBJECT:** Burger King Worldwide, Inc.  
(Name of corporation - must include suffix)

Dear Sir or Madam:

The enclosed "Application by Foreign Corporation for Authorization to Transact Business in Florida," "Certificate of Existence," and check are submitted to register the above referenced foreign corporation to transact business in Florida.

Please return all correspondence concerning this matter to the following:

Lisa Giles-Klein

(Name of Person)

Burger King Corporation

(Firm/Company)

5505 Blue Lagoon Drive

(Address)

Miami, FL 33126

(City/State and Zip code)

For further information concerning this matter, please call:

Sharalca Andrade at ( 305 ) 378-7095  
(Name of Person) (Area Code & Daytime Telephone Number)

**STREET/COURIER ADDRESS:**

New Filing Section  
Division of Corporations  
Clifton Building  
2661 Executive Center Circle  
Tallahassee, FL 32301

**MAILING ADDRESS:**

New Filing Section  
Division of Corporations  
P.O. Box 6327  
Tallahassee, FL 32314

Enclosed is a check for the following amount:

- \$70.00 Filing Fee
- \$78.75 Filing Fee & Certificate of Status
- \$78.75 Filing Fee & Certified Copy
- \$87.50 Filing Fee, Certificate of Status & Certified Copy

**APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT  
BUSINESS IN FLORIDA**

*IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.*

1. Burger King Worldwide, Inc.  
(Enter name of corporation; must include "INCORPORATED," "COMPANY," "CORPORATION," "Inc.," "Co.," "Corp.," "In.," "Co.," or "Corp.")

(If name unavailable in Florida, enter alternate corporate name adopted for the purpose of transacting business in Florida)

2. Delaware 3. 45-5011014  
(State or country under the law of which it is incorporated) (FEI number, if applicable)

4. 4/2/12 5. Perpetual  
(Date of incorporation) (Duration: Year corp. will cease to exist or "perpetual")

6. \_\_\_\_\_  
(Date first transacted business in Florida, if prior to registration)  
(SEE SECTIONS 607.1501 & 607.1502, F.S., to determine penalty liability)

7. 5505 Blue Lagoon Drive, Miami, FL 33126  
(Principal office address)  
5505 Blue Lagoon Drive, Miami, FL 33126  
(Current mailing address)

8. Parent company of Burger King Corporation.  
(Purpose(s) of corporation authorized in home state or country to be carried out in state of Florida)

9. Name and street address of Florida registered agent: (P.O. Box NOT acceptable)

Name: C T Corporation System  
Office Address: 1200 South Pine Island Road  
Plantation, Florida 33324  
(City) (Zip code)

10. Registered agent's acceptance:  
*Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.*

C T Corporation System  
By: Barbara A. Burke Barbara A. Burke  
(Registered agent's signature) Special Assistant Secretary

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

12. Names and business addresses of officers and/or directors:

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**A. DIRECTORS**

Chairman: Alexandre Behring \*SEE ATTACHED FOR COMPLETE LIST OF DIRECTORS\*

Address: 5505 Blue Lagoon Drive  
Miami, FL 33126

Director: Paul J. Fribourg  
Vice-Chairman:

Address: 5505 Blue Lagoon Drive  
Miami, FL 33126

Director: Bernardo Hees

Address: 5505 Blue Lagoon Drive  
Miami, FL 33126

Director: Alan Parker

Address: 5505 Blue Lagoon Drive  
Miami, FL 33126

**B. OFFICERS**

President: Bernardo Hees \*SEE ATTACHED FOR COMPLETE LIST OF OFFICERS\*

Address: 5505 Blue Lagoon Drive  
Miami, FL 33126

Vice President: Daniel Schwartz

Address: 5505 Blue Lagoon Drive  
Miami, FL 33126

Secretary: Jill M. Granat

Address: 5505 Blue Lagoon Drive, Miami, FL 33126

Treasurer: Paulo Barbosa

Address: 5505 Blue Lagoon Drive, Miami, FL 33126

NOTE: If necessary, you may attach an addendum to the application listing additional officers and/or directors.

13. *Lisa Gilca-Klein*  
(Signature of Director or Officer listed in number 12 of this application)

14. Lisa Gilca-Klein, Assistant Secretary  
(Typed or printed name and capacity of person signing application)

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OFFICE OF STATE  
AFFAIRS  
FLORIDA

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**BURGER KING WORLDWIDE, INC.**

**OFFICERS AND DIRECTORS**

**BOARD OF DIRECTORS**

Alexandre Behring  
Paul J. Fribourg  
Bernardo Hees  
Alan Parker  
Carlos Alberto da Veiga Sicupira  
Marcel Herrmann Telles  
Alexandre Van Damme

**OFFICERS**

Bernardo Hees	Chief Executive Officer
Daniel Schwartz	Chief Financial Officer
Flavia Faugeres	EVP, Global Chief Marketing Officer
Heitor Goncalves	EVP, Chief Information & Performance Officer
Jill M. Granat	SVP, General Counsel & Secretary
Jackie Friesner	Vice President, Principal Accounting Officer & Controller
Paulo Barbosa	Vice President & Treasurer
Esther Gonzalez	Vice President, Tax
Lisa Giles-Klein	Assistant Secretary
Helleen Bell	Assistant Secretary

All with offices at:  
5505 Blue Lagoon Drive  
Miami, FL 33126

Telephone No.: (305) 378-3000  
Fax No.: (305) 378-7275

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TALLAHASSEE FLORIDA

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# Delaware

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*The First State*

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY "BURGER KING WORLDWIDE, INC." IS DULY INCORPORATED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD STANDING AND HAS A LEGAL CORPORATE EXISTENCE SO FAR AS THE RECORDS OF THIS OFFICE SHOW, AS OF THE FOURTEENTH DAY OF SEPTEMBER, A.D. 2012.

AND I DO HEREBY FURTHER CERTIFY THAT THE FRANCHISE TAXES HAVE NOT BEEN ASSESSED TO DATE.


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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA



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You may verify this certificate online  
at [corp.delaware.gov/authvar.shtml](http://corp.delaware.gov/authvar.shtml)

  
Jeffrey W. Bullock, Secretary of State  
AUTHENTICATION: 9847533

DATE: 09-14-12