| (Requ | estor's Name) |
|------------------|------------------------|
| (Addre | ess) |
| (Addre | ess) |
| (City/S | State/Zip/Phone #) |
| PICK-UP | WAIT MAIL |
| (Busir | ness Entity Name) |
| (Docu | ment Number) |
| Certified Copies | Certificates of Status |
| CERRECT | TON BY PHONE TO |
| Į. | Office Use Only |

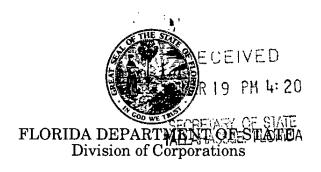


000224031170

03/08/12--01034--012 ***39.75

COVER LETTER

| TO: New Filing Section Division of Corporations | | | | | |
|--|----------|--|--|--|--|
| SUBJECT: JAMS, Inc. | | | | | |
| Name of corporation - must include suffix | | | | | |
| Dear Sir or Madam: | | | | | |
| The enclosed "Application by Foreign Corporation for Authorization to Transact Business in Florida "Certificate of Existence," or "Certificate of Good Standing" and check are submitted to register the above referenced foreign corporation to transact business in Florida. | | | | | |
| Please return all correspondence concerning this matter to the following: | | | | | |
| Julic Sagn | | | | | |
| Name of Person | | | | | |
| JAMS Inc. | | | | | |
| Firm/Company | | | | | |
| 1279 Writ 25 #329 | | | | | |
| Address | | | | | |
| Irving CA 92614 | | | | | |
| City/State and Zip code | | | | | |
| E-mail address: (to be used for future annual report notification) | | | | | |
| E-mail address: (to be used for future annual report notification) | | | | | |
| For further information concerning this matter, please call: | | | | | |
| Name of Person at (AYG) 224-1810 Area Code & Daytime Telephone Number | | | | | |
| Name of Person d Area Code & Daytime Telephone Number | | | | | |
| | | | | | |
| STREET/COURIER ADDRESS: New Filing Section New Filing Section | | | | | |
| Division of Corporations Clifton Building Division of Corporations P.O. Box 6327 | | | | | |
| 2661 Executive Center Circle Tallahassee, FL 32314 Tallahassee, FL 32301 | | | | | |
| Enclosed is a check for the following amount: | | | | | |
| \$70.00 Filing Fee \$\square \text{\$78.75 Filing Fee & Certified Copy}\$\$\$ Certificate of Status \$78.75 Filing Fee & Certified Copy}\$\$\$ Certified Copy | Status & | | | | |



March 9, 2012

JULIE SAGER 1920 MAIN ST #300 IRVINE, CA 92614

SUBJECT: JAMS, INC.

Ref. Number: W12000013726

We have received your document for JAMS, INC. and your check(s) totaling \$78.75. However, the enclosed document has not been filed and is being returned for the following correction(s):

We must have the original Registered Agent signature.

The name designated in your document is unavailable since it is the same as, or it is not distinguishable from the name of an existing entity.

Please select a new name and make the correction in all appropriate places. One or more major words may be added to make the name distinguishable from the one presently on file.

Adding "of Florida" or "Florida" to the end of a name is not acceptable.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6052.

Jessica A Fason Regulatory Specialist II

Letter Number: 812A00008957

www.sunbiz.org

Division of Corporations P.O. POV 6227 Tallahassas Florida 22214

APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN GOMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.

| 1. James | | | · | | |
|---------------------------------------|---|---|---|------------------------|--------------------------------|
| (Enter na "Inc.," "C | me of corporation; musi Co.," "Corp," "Inc," "Co | Include "INCORPORATED" " or "Corp.") | " "COMPANY," "CORPORATION | (, " | |
| 1 | OA SMA | 2 Services | Inc. | | |
| (If name | unavailable in Florida, (| inter alternate corporate nam | adopted for the purpose of transactin | g business in Florida) | |
| 2 Delawa | are | . 3 | 68-0542699 | | |
| | | which it is incorporated) | (FEI number, if appl | icable) | |
| 4. 05/01/ | 2003 | 5 | Perpetual | | |
| · · · · · · · · · · · · · · · · · · · | (Date of incorporation | | (Duration: Year corp. will cease to | exist or "perpetual") | |
| ·6: | 1 | | ; | | |
| · V | | | n Florida, if prior to registration) 502, F.S., to determine penalty liabili | ty) | |
| _{7.} 600 B | | e 2600 Miami, FL | | | |
| . —— | | (Principal office at | ress) | • | |
| 1920 | Main St. #300 | Irvine, CA 92614 | | | |
| | | (Current mailing ac | ress) | | |
| | <u> </u> | | | | |
| VI | ation;and medi | <u> </u> | | | 9 |
| (P | urpose(s) of corporation | authörized in home state or | ountry to be carried out in state of Flo | | |
| 9. Name a | nd <u>street address</u> of Fi | orida registered agent: (P | D. Box NOT acceptable) | | 35 (2) - 22 - 23 - 25 |
| N. | _{ame:} Régister | d Agent Solutions | Inc. | 72 | |
| 19 | 1 | | <u> </u> | | |
| Office Add | lress: 155 Office | Plaza Dr. Suite A | - | -5 | D H |
| | Tällahass | jee | , Florida <u>32301</u> | \$0 s | 詞 |
| | · · · · · · · · · · · · · · · · · · · | (City) | (Zip code) | - 10 m | ? |
| | · · | 1 | | | |

10. Registered agent's acceptance:

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Art Flores, Assistant Secretary

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

12. Names and business addresses of officers and/or directors: A. DIRECTORS Address: __ Vice Chairman: Address: ___ Director: Address: Address: **B. OFFICERS** President: Address: Vice President: Address: Secretary: _ Address: _ Address: ______ NOTE: If necessary, you may attach an addendum to the application listing additional officers and/or directors. Signature of Director or Officer The officer of director signing this document (and who is listed in number 12 above) affirms that the facts stated herein are true and that he or she is aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. Vulle Sugar

(Typed or printed name and capacity of person signing application)

Schedule of Officers

JAMS, Inc.

Each of the persons listed below is the duly elected, qualified and acting Officer of the Company in the office opposite his or her name.

<u>Name</u>

Title

Chris Poole

1920 Main St. Suite 300

Irvine, CA 92614

President and Chief Executive Officer

Julie Sager

1920 Main St. Suite 300

Irvine, CA 92614

Executive Vice President and Chief Financial Officer

William H. Zauner

1920 Main St. Suite 300 Irvine, CA 92614 Vice President and Chief Information Officer

John J. Welsh

1920 Main St.

Suite 300 Irvine, CA 92614 **Executive Vice President and General Counsel**

12 FAR 12 DN 12 O

Schedule of Board of Directors

May 2011- May 2012

JAMS, Inc.

Each of the persons listed below is a duly elected, qualified and acting Board Member of the Company.

<u>Name</u>

William Cahill

JAMS, Inc. Two Embarcadero Center, Suite 1500 San Francisco, CA 94111

Richard Chernick

JAMS, Inc. 707 Wilshire Blvd. 46th Floor Los Angeles, CA 90017

Bruce Edwards

JAMS, Inc.

Two Embarcadero Center, Suite 1500 San Francisco, CA 94111

Kenneth Gibbs

JAMS, Inc. 1601 Cloverfield Blvd. Suite 370-South Santa Monica, CA 90404

Edward Infante

JAMS, Inc.

Two Embarcadero Center, Suite 1500 San Francisco, CA 94111

Gerald Kurland

JAMS, Inc. 1601 Cloverfield Blvd. Suite 370-South Santa Monica, CA 90404

Richard Neal

JAMS, Inc. 707 Wilshire Blvd. 46th Floor Los Angeles, CA 90017



Richard Neville

JAMS, Inc. 222 S. Riverside Plaza **Suite 1850** Chicago, IL 60606

Chris Poole

JAMS, Inc. 1920 Main St. #300 Irvine, CA 92614

Martin Quinn

JAMS, Inc. Two Embarcadero Center, Suite 1500 San Francisco, CA 94111

James Ryan

JAMS, Inc. One Beacon Street, Suite 2300 Boston, MA 02108

Vivien Shelanski

JAMS, Inc. 1350 Broadway Suite 2200 New York, NY 10018

Linda Singer

JAMS, Inc. 555 13th Street, NW Suite 400 West Washington, DC 20004

Wayne Thorpe

JAMS, Inc. One Atlantic Center 1201 W. Peachtree St., NW Suite 2650 Atlanta, GA 30309

Cathy Yanni

JAMS, Inc. Two Embarcadero Center, Suite 1500 San Francisco, CA 94111

Delaware

PAGE 1

The First State

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF

DELAWARE, DO HEREBY CERTIFY "JAMS, INC." IS DULY INCORPORATED

UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD STANDING

AND HAS A LEGAL CORPORATE EXISTENCE SO FAR AS THE RECORDS OF

THIS OFFICE SHOW, AS OF THE TWENTY-FIFTH DAY OF FEBRUARY, A.D.

2012.

AND I DO HEREBY FURTHER CERTIFY THAT THE FRANCHISE TAXES HAVE BEEN PAID TO DATE.

AND I DO HEREBY FURTHER CERTIFY THAT THE ANNUAL REPORTS HAVE BEEN FILED TO DATE.

12 HAR 12 PH L: OA

3628642 8300

120219927

Jeffrey W. Bullock, Secretary of Stall AUTHENTY CATION: 9390270

DATE: 02-25-12

You may verify this certificate online at corp.delaware.gov/authver.shtml