## F110000004802

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## **COVER LETTER**

Division of Corporations
SUBJECT: Norman, Hubbard and ASSOCIATES, INC. Name of Corporation
DOCUMENT NUMBER: F11000004802
The enclosed Affidavit by Foreign Corporation to Change/Add Officer(s) and/or Director(s) and fee are submitted for filing.
Please return all correspondence concerning this matter to the following:
Howes James Norman Name of Contact Person
Norman, Hubbard and Associates, INC.
11 Holland Ave
City/State and Zip Code / 10603
President with Manhubband & Com E-mail address: (to be used for future annual report notification)
For further information concerning this matter, please call:
Name of Contact Person at (914) 997 1484  Afea Code & Daytime Telephone Number
Enclosed is a check made payable to the Florida Department of State for the following amount:
\$35.00 Filing Fee \$43.75 Filing Fee & Certificate of Status Certified Copy (Additional copy is enclosed)  \$43.75 Filing Fee & Certificate of Status & Certified Copy (Additional copy is enclosed)
Mailing Address: Amendment Section Division of Corporations  Street Address: Amendment Section Division of Corporations
P.O. Rox 6327 Clifton Building

2661 Executive Center Circle

Tallahassee, FL 32301

Tallahassee, FL 32314

Amendment Section





## FLORIDA DEPARTMENT OF STATE DIVISION OF CORPORATIONS

## AFFIDAVIT BY FOREIGN CORPORATION TO CHANGE/ADD OFFICER(S) AND/OR DIRECTOR(S)

Note: Applicable only during the first calendar year of qualification)

(110to. 11ppmedote omy during the first ou	renear year or quantification)
1. The name of the foreign corporation as it appears on the	
Norman Hubbard and As	cociates, Inc
2. This entity was authorized to transact business in Florid	
number is <u>F1100000 4802</u>	
3. This corporation was formed under the laws of	ew fork
4. The name and address of each officer and/or director is	•
President Home	Name and Address Hewes James Norman 44 BRAE BUYN DY DUYCHASE, NY 10577
APPRESS (	13/2/1
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(Attach additional pages if	necessary)
Signature of an officer or director	Dreson signing
ewes James Norman	FILING FEE \$35

Make checks payable to Florida Department of State and Mail to: Division of Corporations PO Box 6327 Tallahassee, FL 32314

CR2E127 (8/08)