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2011 OCT 25 PH 1: 28
SECRETARY OF STATE

COVER LETTER

Division of Corporations	
SUBJECT: INTERNATIONAL CORPORATE GOVERNANCE NETWORK Name of Corporation - must include suffix	CLG
Dear Sir or Madam:	
The enclosed "Application by Foreign Not for Profit Corporation for Authorization to Conduct its Affairs in Foreign Certificate of Existence", or "Certificate of Good Standing" and check are submitted to register the above reference for profit corporation to conduct its affairs in Florida.	
Please return all correspondence concerning this matter to the following:	
KERRIE WARING Name of Person	
INTERNATIONAL CORPORATE GOVERNANCE NETWORK	
16 PARK CRESCENT	
Address LONDON WIB IAH (UK) City/State and Zip Code Revie Waring@icgn.ong E-mail address: (to be used for future annual report notification)	2011 OCT 25
For further information concerning this matter, please call:	2 F
Kerkie Waking at (0044) 207 612 7098 Name of Person Area Code & Daytime Telephone Number	11:21
MAILING ADDRESS: New Filing Section Division of Corporations P.O. Box 6327 Tallahassee, FL 32314 STREET/COURIER ADDRESS: New Filing Section Division of Corporations Clifton Building 2661 Executive Center Circle Tallahassee, FL 32301	
Enclosed is a check for the following amount:	
\$70.00 Filing Fee \$\bigcup \\$78.75 Filing Fee & \bigcup \\$78.75 Filing Fee & \bigcup \\$87.50 Filing Fee, Certificate of Status Certified Copy Certificate of Status & Certified Copy	

COVER LETTER

TO: New Filing Section Division of Corporations
SUBJECT: INTERNATIONAL CORPORATE GOVERNANCE NETWORK CLG Name of Corporation - must include suffix
Dear Sir or Madam:
The enclosed "Application by Foreign Not for Profit Corporation for Authorization to Conduct its Affairs in Florida", "Certificate of Existence", or "Cerificate of Good Standing" and check are submitted to register the above referenced not for profit corporation to conduct its affairs in Florida.
Please return all correspondence concerning this matter to the following:
KERRIE WARING Name of Person
INTERNATIONAL CORPORATE GOVERNANCE NETWORK Firm/Company
16 PARK CRESCENT
Address
LONDON WIB IAH (UK). City/State and Zip Code
kewie. Waring@icgn.ong
E-mail address: (to be used for future annual report notification)
For further information concerning this matter, please call:
Kerrie Waring Name of Person Area Code & Daytime Telephone Number
MAILING ADDRESS: New Filing Section Division of Corporations P.O. Box 6327 Tallahassee, FL 32314 STREET/COURIER ADDRESS: New Filing Section Division of Corporations Clifton Building 2661 Executive Center Circle Tallahassee, FL 32301
Enclosed is a check for the following amount:
\$70.00 Filing Fee \$\bigcup \\$78.75 Filing Fee \& \bigcup \\$78.75 Filing Fee \& \bigcup \\$87.50 Filing Fee, Certificate of Status Certified Copy Certified Copy \$87.50 Filing Fee, Certificate of Status \& Certified Copy

APPLICATION BY FOREIGN NOT FOR PROFIT CORPORATION FOR AUTHORIZATION TO CONDUCT ITS AFFAIRS IN FLORIDA

IN COMPLIANCE WITH SECTION 617.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN NOT FOR PROFIT CORPORATION FOR AUTHORIZATION TO CONDUCT ITS AFFAIRS IN THE STATE OF FLORIDA:

1. INTERNATIONAL CORPORATE GOVERNANCE NETWORK COO.
Name of corporation; must include the word "INCORPORATED" or "CORPORATION" or words or abbreviations of like import in language as will clearly indicate that it is a corporation instead of a natural person or partnership if not so contained in the name at present. "Company" or "Co." may not be used as a corporate suffix by a nonprofit corporation.)
2. United - Kingdom 3. (State or country under the law of which it is incorporated) (PEI number, If applicable)
4. OB JANUARY 2008 5. (Duration: Year corp. will cease to exist or "perpetual")
6. N/A (12 DECEMBER 2011) (Date first conducted offairs in Florida if prior to registration. See sections 617.1502, F.S. to determine penalty liability.)
7. 16 PARK CRESCENT, LONDON, WIB IAH, UK (Principal office address)
- as above - (Current mailing address)
8. educational conference on 12 2 13 december 2011 (Purpose(s) of corporation authorized in home state or country to be carried out in the state of Florida)
(1 or posets) of corporation authorized his fibilities state at country to be earlied but in the state of Profitory
9. Name and street address of Florida registered agent: (P.O. Box NOT acceptable)
Name: Corporation Service Company
Office Address: 1201 Hays Street
Tallahassee , Florida 32301
(City) (Zip Code)
10. Registered agent's acceptance: Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application. I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties,
and I am familiar with and accept the obligations of my position as registered agent.
Doreen Wallace (Realistered seem's signature) Assistant Vice President
(Registered agent's signature)

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated. 12. Names and addresses of officers and/or directors:

Chairman: Christianna Wood	
Address:	
M., as ~ 11	· ··
Vice Chairman: <u>Tichelle</u> Zdkins	
Address:	
·	
Director:	
Address:	
Director:	
Address:	
President: Executive Director: Carl Rosen	10
Address: 16 Pack Crescent, London, WIB 1AH Vice President: N/A Address:	SSE 25
Vice President: N/A Address:	SSEE, FLOR
Vice President: N/A Address: Secretary: KERRIE WARING	25 PM 1:21 SSEE, FLOR 9,
Vice President: N/A Address: Secretary: KERRIE WARING	25 PM 1:21 SSEE, FLORBA
Vice President: N/A Address: Secretary: KERRIE WARING Address: 16 Park Crescent, London, WIB 1A	25 PM 1:21 SSEE, FLORBA

ICGN Board Member & Manager Contact Details (2011- 2012)

400 Howard Street San Francisco, CA 94105 United States Carol Hansell, Senior Partner, Davies Ward Phillips & Vineberg LLP 44th Floor, 1 First Canadian Place Toronto, Canada M5X 1B1 David Pitt-Watson, Chair, Hermes F Asset Management 1 Portsoken Street London, E1 8HZ UK Nasser Saidi, Executive Director, Hawkamah Institute for Corporate Governance Gate Village Building 2, 1st Level Arche Kojimachi 2F, 1-10-13 Kejimachi	ICGN Christopher Ailman, Chief Investment Officer, CalSTRS
Investing, Senior Vice President, Robeco Coolsingel 120, 3000 AZ Rotterdam, The Netherlands Arnaud de Bresson, Managing Director, Paris EUROPLACE 39, rue Cambon 75 001 Paris Michelle Edkins, Managing Director Corporate Governance, RPMI Railpen 2nd Floor, Camomile Court 23 Camomile Street London EC3A 7LL UK Michelle Edkins, Managing Director Corporate Governance & Responsible Investment, BlackRock Rua Diogo Jacome, 518-BL3-apt. 232 SP 04512-001 Sao Paulo Brazil Carol Hansell, Senior Partner, Davies Ward Phillips & Vineberg LLP 44th Floor, 1 First Canadian Place Toronto, Canada M5X 1B1 Nasser Saidi, Executive Director, Hawkamah Institute for Corporate Governance Gate Village Building 2, 1st Level Investing, Senior Vice President, Robeco Coolsingel 120, 3000 AZ Rotterdam, The Netherlands Frank Curtiss, Head of Corporate Governance, RPMI Railpen 2nd Floor, Camomile Court 23 Camomile Street London EC3A 7LL UK Sandra Guerra, Principal, Better Governance Baudia Guerra, Principal, Better Governance 1 Portsoken, 518-BL3-apt. 232 SP 04512-001 Sao Paulo Brazil 1 Portsoken Street London, E1 8HZ UK Nasser Saidi, Executive Director, Hawkamah Institute for Corporate Governance Gate Village Building 2, 1st Level Arche Kojimachi 2F, 1-10-13 Rejimachi 2F	West Sacramento, CA 95605
EUROPLACE 39, rue Cambon 75 001 Paris 2nd Floor, Camomile Court 23 Camomile Street London EC3A 7LL UK Michelle Edkins, Managing Director Corporate Governance & Responsible Investment, BlackRock 400 Howard Street San Francisco, CA 94105 United States Carol Hansell, Senior Partner, Davies Ward Phillips & Vineberg LLP 44th Floor, 1 First Canadian Place Toronto, Canada M5X 1B1 Nasser Saidi, Executive Director, Hawkamah Institute for Corporate Governance Gate Village Building 2, 1st Level Governance, RPMI Railpen 2nd Floor, Camomile Court 23 Camomile Street Sandra Guerra, Principal, Better Governance Sandra Guerra, Principal, Better Governance Baud Diogo Jacome, 518-BL3-apt. 232 SP 04512-001 Sao Paulo Brazil David Pitt-Watson, Chair, Hermes F Asset Management 1 Portsoken Street London, E1 8HZ UK Yoshiko Takayama, Managing Director, Ltd Figure 12 Figure 13 Figure 12 Figure 13 Figure 13 Figure 13 Figure 14 Figure 14 Figure 15 Figure	Investing, Senior Vice President, Robeco Coolsingel 120, 3000 AZ Rotterdam,
75 001 Paris 23 Camomile Street London EC3A 7LL UK Michelle Edkins, Managing Director Corporate Governance & Responsible Investment, BlackRock 400 Howard Street San Francisco, CA 94105 United States Carol Hansell, Senior Partner, Davies Ward Phillips & Vineberg LLP 44th Floor, 1 First Canadian Place Toronto, Canada M5X 1B1 Nasser Saidi, Executive Director, Hawkamah Institute for Corporate Governance Gate Village Building 2, 1st Level 23 Camomile Street London EC3A 7LL UK Sandra Guerra, Principal, Better Governance Sandra Guerra, Principal, Better Governance Baud Diogo Jacome, 518-BL3-apt. 232 SP 04512-001 Sao Paulo Brazil David Pitt-Watson, Chair, Hermes F Asset Management 1 Portsoken Street London, E1 8HZ UK Yoshiko Takayama, Managing Director, Ltd Figure 1 Co., Ltd Figure 2 Camomile Street London EC3A 7LL UK	
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Augustia Street San Francisco, CA 94105 United States Carol Hansell, Senior Partner, Davies Ward Phillips & Vineberg LLP 44th Floor, 1 First Canadian Place Toronto, Canada M5X 1B1 David Pitt-Watson, Chair, Hermes F Asset Management 1 Portsoken Street London, E1 8HZ UK Yoshiko Takayama, Managing Director, Hawkamah Institute for Corporate Governance Gate Village Building 2, 1st Level Arche Kojimachi 2F, 1-10-13 Rejimachi	
Phillips & Vineberg LLP 44th Floor, 1 First Canadian Place Toronto, Canada M5X 1B1 1 Portsoken Street London, E1 8HZ UK Nasser Saidi, Executive Director, Hawkamah Institute for Corporate Governance Gate Village Building 2, 1st Level Asset Management 1 Portsoken Street London, E1 8HZ UK Yoshiko Takayama, Managing Director, Ltd Arche Kojimachi 2F, 1-10-13 Kojimachi 2	Sao Paulo
Toronto, Canada M5X 1B1 Nasser Saidi, Executive Director, Hawkamah Institute for Corporate Governance Gate Village Building 2, 1st Level London, E1 8HZ UK Yoshiko Takayama, Managing Director, Hawkamah J-Eurus IR Co., Ltd Arche Kojimachi 2F, 1-10-13 Kejimachi	
Institute for Corporate Governance J-Eurus IR Co., Ltd Gate Village Building 2, 1st Level Arche Kojimachi 2F, 1-10-13 Kojimachi 2	London, E1 8HZ
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U.A.E Japan Sst r	Chiyoda-ku, Tokyo 102-0083



THE COMPANIES ACT 2006

Company No. 6467372

The Registrar of Companies for England and Wales hereby certifies that

INTERNATIONAL CORPORATE GOVERNANCE NETWORK

was incorporated under the Companies Act 1985

as a limited company on the 8th January 2008

2011 OCT 25 PM 1: 21
SECRETARY OF STATE
TALLAHASSEE, FLORIB:

Given at Companies House, the 22nd September 2011

J L WATTS

for the Registrar of Companies

PLLO, AL

