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(Requestor's Name)

(Address)

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(City/State/Zip/Phone #)

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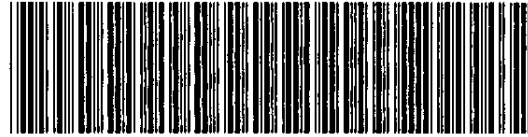
(Business Entity Name)

(Document Number)

Certified Copies _____ Certificates of Status _____

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TALLAHASSEE, FLORIDA

J. Shivers JAN 13 2011

COVER LETTER

TO: New Filing Section
Division of Corporations

SUBJECT: L J Ross Associates, Inc.
Name of corporation - must include suffix

Dear Sir or Madam:

The enclosed "Application by Foreign Corporation for Authorization to Transact Business in Florida," "Certificate of Existence," or "Certificate of Good Standing" and check are submitted to register the above referenced foreign corporation to transact business in Florida.

Please return all correspondence concerning this matter to the following:

Brenda Tortorice
Name of Person
L J Ross Associates, Inc.
Firm/Company
6360 Jackson Road, Suite G
Address
Ann Arbor, MI 48103
City/State and Zip code
brenda@ljross.com
E-mail address: (to be used for future annual report notification)

For further information concerning this matter, please call:

Brenda Tortorice at (734) 995-5360
Name of Person Area Code & Daytime Telephone Number

STREET/COURIER ADDRESS:

New Filing Section
Division of Corporations
Clifton Building
2661 Executive Center Circle
Tallahassee, FL 32301

MAILING ADDRESS:

New Filing Section
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

Enclosed is a check for the following amount:

- ☐ \$70.00 Filing Fee ☐ \$78.75 Filing Fee & Certificate of Status ☒ \$78.75 Filing Fee & Certified Copy ☐ \$87.50 Filing Fee, Certificate of Status & Certified Copy

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Collectors Insurance Agency, Inc.
Power of Attorney

NOTICE IS HEREBY GIVEN THAT L J Ross Associates, Inc., ("Entity") an entity organized under the laws of Michigan, does hereby appoint Robin Buendiger, Angela Butera, Lisa M. Eubanks and Janis St. Martin while employed by Collectors Insurance Agency, Inc. as attorney-in-fact for the entity to act for the entity and affiliates and subsidiaries of the entity attached hereto as Exhibit A, specifically organized herein by reference ("the Subsidiaries") in the Entities' and Subsidiaries' names for the limited purposes authorized herein.

The Entity and Subsidiaries, having taken all necessary steps to authorize the changes, hereby grants it's attorney-in-fact the power to execute the documents necessary to file qualifications, certificates of authority, registrations, business registrations, licenses, permits and forms of similar import on behalf of the Entity and Subsidiaries in any state, jurisdiction, the District of Columbia and Puerto Rico.

This Power of Attorney expires when revoked by the Entity or Affiliates or Subsidiaries.

IN WITNESS WHEREOF, the undersigned have executed this Power of Attorney on the 9 day of Dec, 2010

Beth Rowe
Signature of Authorized Entity Representative
Beth Rowe, Vice President
Print Name and Title

Sworn to and subscribed before me
this 9 of Dec., 2010

Notary Public, State of MI
Commission Expires: 10/22/2015

Brenda L. Tortorice

BRENDA L. TORTORICE
Notary Public, State of Michigan
County of Oakland
My Commission Expires 10-22-2015
Acting in the County of Washington

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**APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT
BUSINESS IN FLORIDA**

*IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO
REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.*

1. L J Ross Associates, Inc.

(Enter name of corporation; must include "INCORPORATED," "COMPANY," "CORPORATION,"
"Inc.," "Co.," "Corp.," "Inc.," "Co.," or "Corp.")

(If name unavailable in Florida, enter alternate corporate name adopted for the purpose of transacting business in Florida)

2. Michigan

(State or country under the law of which it is incorporated)

3. 38-3092213

(FEI number, if applicable)

4. 10/09/1992

(Date of incorporation)

5. Perpetual

(Duration: Year corp. will cease to exist or "perpetual")

6. Upon Qualification

(Date first transacted business in Florida, if prior to registration)
(SEE SECTIONS 607.1501 & 607.1502, F.S., to determine penalty liability)

7. 6360 Jackson Road, Suite G, Ann Arbor, MI 48103

(Principal office address)

PO Box 1838, Ann Arbor, MI 48103

(Current mailing address)

8. Debt Collection

(Purpose(s) of corporation authorized in home state or country to be carried out in state of Florida)

9. Name and street address of Florida registered agent: (P.O. Box NOT acceptable)

Name: C T Corporation System

Office Address: 1200 South Pine Island Road

Plantation, Florida 33324

(City)

(Zip code)

10. **Registered agent's acceptance:**

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

C T Corporation System

By: Jeanne Nelson

(Registered agent's signature)

Jeanne Nelson
Assistant Secretary

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

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12. Names and business addresses of officers and/or directors:

A. DIRECTORS SEE ATTACHMENT

Chairman: _____

Address: _____

Vice Chairman: _____

Address: _____

Director: _____

Address: _____

Director: _____

Address: _____

B. OFFICERS SEE ATTACHMENT

President: Alphonso Ross

Address: 6360 Jackson Road, Suite G

Ann Arbor, MI 48103

Vice President: Beth Rowe

Address: 6360 Jackson Road, Suite G

Ann Arbor, MI 48103

Secretary: Alphonso Ross

Address: 6360 Jackson Road, Suite G, Ann Arbor, MI 48103

Treasurer: Alphonso Ross

Address: 6360 Jackson Road, Suite G, Ann Arbor, MI 48103

NOTE: If necessary, you may attach an addendum to the application listing additional officers and/or directors.

13. _____

Signature of Director or Officer

The officer or director signing this document (and who is listed in number 12 above) affirms that the facts stated herein are true and that he or she is aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.

14. Robin Buendiger, Attorney-in-fact

(Typed or printed name and capacity of person signing application)

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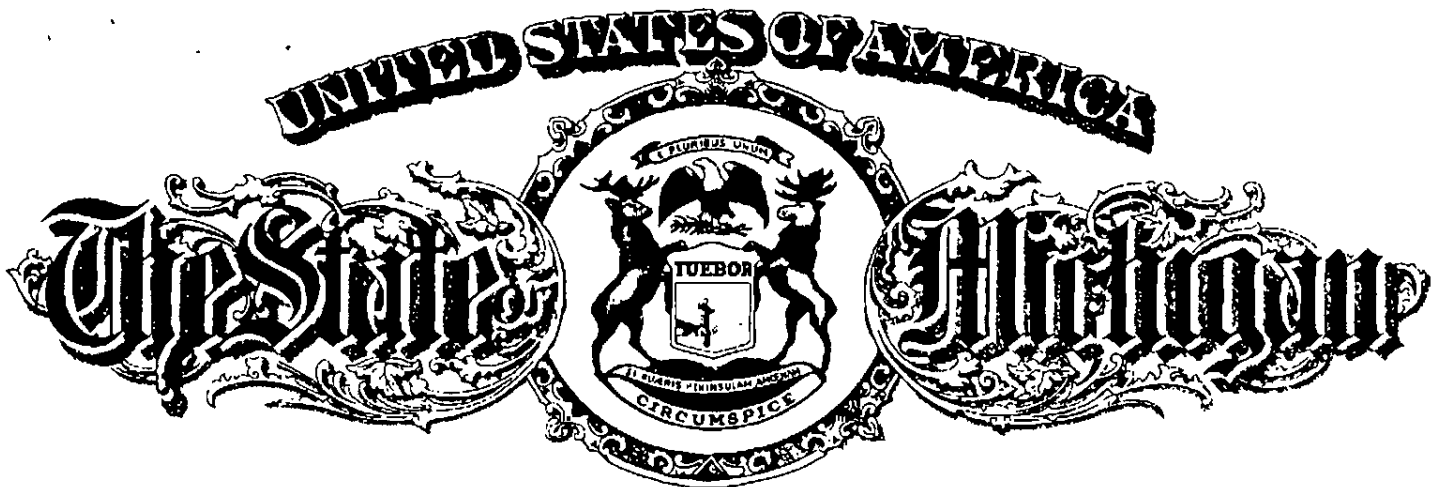
**Attachment to Florida
Officers & Directors**

- 1 Full Name: Brenda Tortorice
Officer/Director: Officer
Officer's Title: Owner
Director's Title:
Business Address: 6360 Jackson Road, Suite G
City: Ann Arbor
State: MI
ZIP Code: 48103
- 2 Full Name: Linda Tortorice
Officer/Director: Officer
Officer's Title: Sr. Vice President/Owner
Director's Title: Director
Business Address: 6360 Jackson Road, Suite G
City: Ann Arbor
State: MI
ZIP Code: 48103
- 3 Full Name: James Tortorice
Officer/Director: Officer
Officer's Title: Owner
Director's Title:
Business Address: 6360 Jackson Road, Suite G
City: Ann Arbor
State: MI
ZIP Code: 48103
- 4 Full Name: Alphonso Ross
Officer/Director: Officer, Director
Officer's Title: President/CEO/Secy/Treas/Owner
Director's Title: Director
Business Address: 6360 Jackson Road, Suite G
City: Ann Arbor
State: MI
ZIP Code: 48103

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TALLAHASSEE, FLORIDA

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Department of Energy, Labor & Economic Growth

Lansing, Michigan

This is to Certify That

L J ROSS ASSOCIATES, INC.

was validly incorporated on October 9, 1992, as a Michigan profit corporation, and said corporation is validly in existence under the laws of this state.

This certificate is issued pursuant to the provisions of 1972 PA 284, as amended, to attest to the fact that the corporation is in good standing in Michigan as of this date and is duly authorized to transact business, and for no other purpose.

This certificate is in due form, made by me as the proper officer, and is entitled to have full faith and credit given it in every court and office within the United States.

In testimony whereof, I have hereunto set my hand, in the City of Lansing, this 3rd day of January, 2011.

Director

Bureau of Commercial Services

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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