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Florida Department of State
Division of Corporations
Electronic Filing Cover Sheet

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To:

Division of Corporations
Fax Number : (850) 617-6381

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From:

Account Name : C T CORPORATION SYSTEM
Account Number : FCA000000023
Phone : (850) 222-1092
Fax Number : (850) 878-5368

****Enter the email address for this business entity to be used for future annual report mailings. Enter only one email address please.****

Email Address: _____

FOREIGN PROFIT/NONPROFIT CORPORATION
McCormack Baron Ragan Management Services, Inc.

Certificate of Status	1
Certified Copy	1
Page Count	06
Estimated Charge	\$87.50

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

10 AUG - 4 PM 2:10

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COVER LETTER

TO: New Filing Section
Division of Corporations

SUBJECT: MCCORMACK BARON RAGAN MANAGEMENT SERVICES, INC.

Name of corporation - must include suffix

Dear Sir or Madam:

The enclosed "Application by Foreign Corporation for Authorization to Transact Business in Florida," "Certificate of Existence," or "Certificate of Good Standing" and check are submitted to register the above referenced foreign corporation to transact business in Florida.

Please return all correspondence concerning this matter to the following:

ANNE E. WALKER

Name of Person

MCCORMACK BARON SALAZAR, INC.

Firm/Company

720 OLIVE STREET, SUITE 2500

Address

SAINT LOUIS, MO 63101

City/State and Zip code

ANNE.WALKER@MCCORMACKBARON.COM

E-mail address: (to be used for future annual report notification)

For further information concerning this matter, please call:

ANNE E. WALKER

at (314)

335-2946

Name of Person

Area Code & Daytime Telephone Number

STREET/COURIER ADDRESS:

New Filing Section
Division of Corporations
Clifton Building
2661 Executive Center Circle
Tallahassee, FL 32301

MAILING ADDRESS:

New Filing Section
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

Enclosed is a check for the following amount:

- ☐ \$70.00 Filing Fee ☐ \$78.75 Filing Fee & Certificate of Status ☐ \$78.75 Filing Fee & Certified Copy ☒ \$87.50 Filing Fee, Certificate of Status & Certified Copy

APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT
BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO
REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.

1. MCCORMACK BARON RAGAN MANAGEMENT SERVICES, INC.

(Enter name of corporation; must include "INCORPORATED," "COMPANY," "CORPORATION,"
"Inc.," "Co.," "Corp.," "Ltd.," "Co.," or "Corp.")

(If name unavailable in Florida, enter alternate corporate name adopted for the purpose of transacting business in Florida)

2. MISSOURI

(State or country under the law of which it is incorporated)

3. 43-1023485

(FEI number, if applicable)

4. 9/11/1973

(Date of incorporation)

5. PERPETUAL

(Duration: Year corp. will cease to exist or "perpetual")

6. Upon Qualification

(Date first transacted business in Florida, if prior to registration)
(SEE SECTIONS 607.1501 & 607.1502, F.S., to determine penalty liability)

7. 720 OLIVE STREET, SUITE 2500, SAINT LOUIS, MO 63101

(Principal office address)

720 OLIVE STREET, SUITE 2500, SAINT LOUIS, MO 63101

(Current mailing address)

8. MANAGEMENT OF RESIDENTIAL MULTI-FAMILY REAL ESTATE

(Purpose(s) of corporation authorized in home state or country to be carried out in state of Florida)

9. Name and street address of Florida registered agent: (P.O. Box NOT acceptable)

Name: CT CORPORATION SYSTEM

Office Address: 1200 SOUTH PINE ISLAND ROAD

PLANTATION

(City)

, Florida 33324

(Zip code)

10. Registered agent's acceptance:

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Katherine Lackey

(Registered agent's signature)

Katherine Lackey, Asst. Sec.

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

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TALLAHASSEE, FLORIDA

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

12. Names and business addresses of officers and/or directors:

A. DIRECTORS

Chairman: SEE ATTACHED LISTING OF OFFICERS AND DIRECTORS

Address: _____

Vice Chairman: _____

Address: _____

Director: _____

Address: _____

Director: _____

Address: _____

B. OFFICERS

President: _____

Address: _____

Vice President: _____

Address: _____

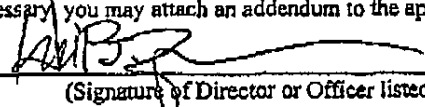
Secretary: _____

Address: _____

Treasurer: _____

Address: _____

NOTE: If necessary, you may attach an addendum to the application listing additional officers and/or directors.

13. 
(Signature of Director or Officer listed in number 12 of the application)

14. HILLARY B. ZIMMERMAN, VICE PRESIDENT AND SECRETARY
(Typed or printed name and capacity of person signing application)

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AND
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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

MCCORMACK BARON RAGAN MANAGEMENT SERVICES, INC.

OFFICERS

Alan J. Ragan	President
Richard D. Baron	Vice President
Kevin J. McCormack	Vice President
Hillary B. Zimmerman	Vice President and Secretary
Linda E. Heiney	Vice President and Chief Financial Officer
Lisa Beffa	Vice President
Claudia Brodie	Vice President
J. Thomson Dobbin	Vice President
Aaron N. Swain	Vice President
Linda Veregin	Vice President
Robyn Wilhite	Vice President

DIRECTORS

Richard D. Baron
Kevin J. McCormack
Hillary B. Zimmerman
Tony M. Salazar
Alan J. Ragan
Vincent R. Bennett
Barbara A. Freeland
Polly-Kinslowe

Address for all Officers/Directors:
720 Olive Street, Suite 2500
Saint Louis, MO 63101

STATE OF MISSOURI



Robin Carnahan
Secretary of State

CORPORATION DIVISION CERTIFICATE OF GOOD STANDING

I, ROBIN CARNAHAN, Secretary of the State of Missouri, do hereby certify that the records in my office and in my care and custody reveal that

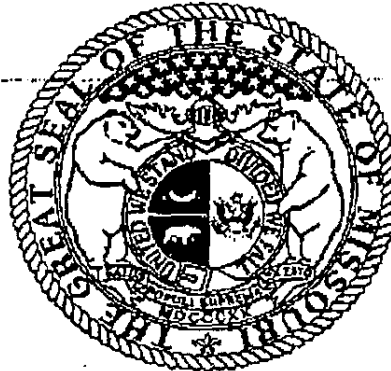
MCCORMACK BARON RAGAN MANAGEMENT SERVICES, INC.
00164165

was created under the laws of this State on the 11th day of September, 1973, and is in good standing, having fully complied with all requirements of this office.

IN TESTIMONY WHEREOF, I have set my hand and imprinted the GREAT SEAL of the State of Missouri, on this, the 2nd day of August, 2010

Robin Carnahan

Secretary of State



Certification Number: 13058005-1 Reference:
Verify this certificate online at <https://www.sos.mo.gov/businessentity/soakb/verify.asp>