

F1000000/593

(Requestor's Name)

(Address)

(Address)

(City/State/Zip/Phone #)

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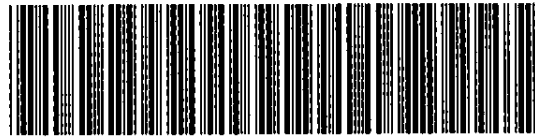
(Business Entity Name)

(Document Number)

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DEPARTMENT OF STATE
DIVISION OF CORPORATIONS
TALLAHASSEE, FLORIDA

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AND
FILED

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

VH



CORPORATION SERVICE COMPANY

ACCOUNT NO. : I20000000195

REFERENCE : 335566 3500240

AUTHORIZATION :

COST LIMIT : \$ PPD

ORDER DATE : March 31, 2010

ORDER TIME : 10:27 AM

ORDER NO. : 335566-005

CUSTOMER NO: 3500240

FOREIGN FILINGS

NAME: INSEAD NORTH AMERICA, INC.

XXXX QUALIFICATION (TYPE: CO)

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

XX CERTIFIED COPY

XX CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Heather Chapman -- EXT# 2908

EXAMINER: _____

**APPLICATION BY FOREIGN NOT FOR PROFIT CORPORATION FOR AUTHORIZATION TO
CONDUCT ITS AFFAIRS IN FLORIDA**

IN COMPLIANCE WITH SECTION 617.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO
REGISTER A FOREIGN NOT FOR PROFIT CORPORATION FOR AUTHORIZATION TO CONDUCT ITS AFFAIRS IN
THE STATE OF FLORIDA:

1. INSEAD NORTH AMERICA, INC.
(Name of corporation: must include the word "INCORPORATED" or "CORPORATION" or words or abbreviations of like import in language as will clearly indicate that it is a corporation instead of a natural person or partnership if not so contained in the name at present. "Company" or "Co." may not be used as a corporate suffix by a nonprofit corporation.)
2. NEW YORK 3. 31-1734079
(State or country under the law of which it is incorporated) (FEI number, if applicable)
4. MARCH 13, 2000 5. PERPETUAL
(Date of Incorporation) (Duration: Year corp. will cease to exist or "perpetual")

6. UPON QUALIFICATION
(Date first conducted affairs in Florida if prior to registration. See sections 617.1501 & 617.1502, F.S. to determine penalty liability.)

7. 420 COLUMBUS AVENUE, STE 304, VALHALLA NY 10595-1382
(Principal office address)

SAME AS ABOVE

(Current mailing address)

8. SUPPORT THE EDUCATIONAL MISSION OF INSEAD, A FRENCH ASSOCIATION
ORGANIZED EXCLUSIVELY FOR CHARITABLE, EDUCATIONAL AND SCIENTIFIC PURPOSES
(Purpose(s) of corporation authorized in home state or country to be carried out in the state of Florida)

9. Name and street address of Florida registered agent: (P.O. Box NOT acceptable)

Name: Corporation Service Company

Office Address: 1201 Hays Street

Tallahassee

(City)

Florida 32301

(Zip Code)

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TALLAHASSEE, FLORIDA

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10. Registered agent's acceptance:

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Corporation Service Company

**Heather Chapman
as its agent**

By: Heather Chapman

(Registered agent's signature)

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

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12. Names and addresses of officers and/or directors:

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A. DIRECTORS

Chairman: _____

Address: _____

Vice Chairman: _____

Address: _____

Director: _____

Address: _____

Director: _____

Address: _____

B. OFFICERS

President: _____

Address: _____

Vice President: _____

Address: _____

Secretary: _____

Address: _____

Treasurer: _____

Address: _____

NOTE: If necessary, you may attach an addendum to the application listing additional officers and/or directors.

13. _____

(Signature of Chairman, Vice Chairman, or any officer listed in number 12 of the application)

14. _____

(Typed or printed name and capacity of person signing application)

SEE ATTACHED SCHEDULE OF
DIRECTORS & OFFICERS

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Leonard J. Bencivenga

LEONARD J. BENCIUENGA ASSISTANT TREASURER

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TALLAHASSEE, FLORIDA

3/31/2010 10:55 AM

INSEAD NORTH AMERICA, INC.											
ATTACHMENT TO APPLICATION FOR FOREIGN NOT FOR PROFIT CORPORATION FOR AUTHORIZATION TO CONDUCT AFFAIRS IN FLORIDA											
FEDERAL ID #.		31-1734079									
SUPPORT FOR SECTIONS A (DIRECTORS) AND B (OFFICERS)-											
NAME OF DIRECTOR/OFFICER		TITLE		DIRECTOR		OFFICER		ADDRESS STREET		CITY STATE COUNTRY ZIP CODE	
1 JOSEPH FRANK BROWN		CHAIRMAN		YES		YES		77305 BOULEVARD de CONSTANCE		FONTINEBLEAU FRANCE	
2 ERIC PONSONNET		VICE CHAIRMAN		YES		YES		77305 BOULEVARD de CONSTANCE		FONTINEBLEAU FRANCE	
3 BEATRICE PIGE		TREASURER		YES		YES		77305 BOULEVARD de CONSTANCE		FONTINEBLEAU FRANCE	
4 RICHARD RONDoux		SECRETARY		YES		YES		77305 BOULEVARD de CONSTANCE		FONTINEBLEAU FRANCE	
5 PETER ZEMSKY		DIRECTOR		YES		NO		77305 BOULEVARD de CONSTANCE		FONTINEBLEAU FRANCE	
6 LEONARD J BENOVENGA		ASST. TREAS.		NO		YES		420 COLUMBUS AVENUE, STE 304		VALHALLA NEW YORK U.S.A. 10595-1382	

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State of New York
Department of State } ss:

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

I hereby certify, that the Certificate of Incorporation of INSEAD NORTH AMERICA, INC. was filed on 02/22/2000, as a Not-for-Profit Corporation and that a diligent examination has been made of the Corporate index for documents filed with this Department for a certificate, order, or record of a dissolution, and upon such examination, no such certificate, order or record has been found, and that so far as indicated by the records of this Department, such corporation is an existing corporation.

*WITNESS my hand and the official seal
of the Department of State at the City of
Albany, this 22nd day of March two
thousand and ten.*

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