Division of Corporations Electronic Filing Cover Sheet

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To:

Division of Corporations

Fax Number : (850)617-6381

From:

ACCOUNT Name : C T CORPORATION SYSTEM

Account Number : FCA000000023

: (850)222-1092

: (850)878-5368

Fax Number

**Enter the email address for this business entity to be used for future annual report mailings. Enter only one email address please. **

Email	Address:	 ce	Corer	PM	re_	

FOREIGN PROFIT/NONPROFIT CORPORATION

Cadim Kirkman Manager Inc.

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* Summ NOV 3 U 2009 11/25/2009

COVER LETTER

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TO:	New Filing Sec Division of Co					
SUBJ	ECT:	CADIM KIRKMAN	MANAGE	R INC.		
		Name of cor	poration -	must include suffic		
Dear 8	ir or Madam:					
"Certif	icate of Existence	ion by Foreign Corpora e," or "Certificate of Go oration to transact busin	ood Standi	ng"and check are s	sact Business in Florida," abmitted to register the above	
Please	return all corresp	condence concerning th	s matter t	the following:		
		AN	DUK LAU	RENT		
		,	ieme of Pe	rson		
			c/o SITQ			
		F	пп/Согар	my		
			e du Squan	e-Victoria		
_ _			Address			
		Montré	ıl, Québec	H2Z 2B1		
		City	/State and	Zip code		
			.Learent@		·	
	,	E-mail address: (to l	e used for	future annual repor	t notification)	
For fixt	her information	concerning this matter,	piesse cal	Ŀ		
ANQUI	C LAURENT	at (_	514	673-1491		
	Name of Person			de & Daytime Tele	phone Number	
STREET/COURIER ADDRESS;			MAILING ADDRESS:			
New Filing Section			New Filing Section			
Division of Corporations Clifton Building			Division of Corporations P.O. Box 6327			
2661 Executive Center Circle			Tailahassee, FL 32314			
	Taliahassee, FL			r 411 mm43 244	, a 22 4 40 4 7	
Encloso	d is a check for t	be following amount:				
\$70.0	00 Filing Foo	\$78.75 Filing Fee Certificate of State		\$78.75 Filing Pee & Certified Cop	\$87.50 Filing Fee, Cartificate of Status & Certified Copy	

APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 607.1503, PLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA. CADIM KIRKMAN MANAGER INC. (Enter name of corporation; must include "INCORPORATED," "COMPANY," "CORPORATION," inc.," "Co.," "Corp," "lac," "Co," or "Corp.") (If name unavailable in Florida, outer alternate corporate name adopted for the purpose of transacting business in Florida) DELAWARE (FEI number, if applicable) (State or country under the law of which it is incorporated) **NOVEMBER 19, 2009** PERPETUAL (Duration: Year corp. will cease to exist or "perpetual") (Date of incorporation) (Date first transacted business in Florida, if prior to registration) (SEE SECTIONS 607.1501 & 607.1502, F.S., to determine penalty liability) c/o SITQ, 1001, rue du Squero-Victoria, Montréil, Québec H2Z 2B1 (Principal office address) c/o STTQ, 100), rue du Square-Victoria, Montréal, Québec H2Z 2B1 (Current mailing address) Manage 3301 S. Kirkman Road Holdings, LLC and other companies. (Purpose(s) of corporation authorized in home state or country to be carried out in state of Florida) 9. Name and street address of Florida registered agent: (P.O. Box NOT acceptable) C T Corporation System Name: 1200 South Pine Island Road Office Address: Florida 33324 Plantation, (City) (Zip code)

10. Registered agant's acceptance:

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application. I hereby accept the appaintment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

By: CT Corporation-System Rounds Jr. Vice President

(Registered alemt's signature)

11. Attached is a certificate of existence duly suthenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

12. Name	es and business addresses of officers and/or directors:			
A DIRE	CTORS	`		
Chairman:		· 产贸	2005	
Address: _		至至	, Now	
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Address: _			. 2	(
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Director: _	Louiselle Paquin		0	
Address: _	c/o SITQ, 1001, rue du Square-Victoria, Montréal, Québec H2Z 2B1			
_				
Director: _	Yves-André Gedon		,	
Address:	a/o STTQ, 1001, rue du Square-Victoria, Montréel, Québec H2Z 2B1			
_				
B. OFFIC	CERS		•	
President:	Paul D. Campbell			
Address:	c/o STTQ, 1901, rue du Square-Victoria, Montréal, Québec H2Z 2B1			•
_				
Vice Preside	ent: Sylvain Fortier			
Address: _	c/o SITQ, 1001, rue du Square-Victoria, Montréal, Québec H2Z 2B1		,	
Secretary: _	Anouk Laurent		i	
Address:	cio SITQ, 1001, me du Square-Victoria, Montrési, Québec F123 2B1			
Treasurer:	Michel Bordus	,		
Address:	o'n SITQ, 1001, rue du Equare-Victoria, Montréal, Québec H2Z 2B1			
•	SEE ATTACHMENT FOR ADDITIONAL LISTING OF OFFICERS			
NOTE: If:	necessary, you may attach an addendum to the application listing additional officers and/or directors.			
13	Cifa C			
	(Signature of Discours or Officer listed in number 12 of the application)		•	
14	(Typed or printed name and capacity of person signing application)	•		

2009 NOV 25 PN 4: 3 SECRETARY OF STATE AND ANALYSEE FROM

Cadim Kirkman Manager Inc. Attachment to Florida Officers

Address for all Officers: c/o SITQ, 1001, rue du Square-Victoria Montréal, Québec H2Z 2B1

Name:
Louiselle Paquin
Yves-André Godon
Francesco Alessi
Serge Pard
Nathalie Gravel
Luc de Laboursodière
Ezio Sicurella
Louise Pelletier
Martine Philibert
Lisette Roy

Title:
Executive Vice President
Executive Vice President
Vice President
Vice President
Vice President
Senior Director
Senior Director
Senior Director
Director
Assistant Secretary

Note: "Director" is an office for purposes of the preceding list, unrelated to the Board of Directors.

Delaware

DAGE 1

The First State

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO BEREBY CERTIFY "CADIM KIRKMAN MANAGER INC." IS DULY INCORPORATED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD STANDING AND HAS A LEGAL CORPORATE EXISTENCE SO FAR AS THE RECORDS OF THIS OFFICE SHOW, AS OF THE TWENTY-FIFTH DAY OF NOVEMBER, A.D. 2009.

AND I DO BEREBY FURTHER CERTIFY THAT THE FRANCHISE TAXES HAVE NOT BEEN ASSESSED TO DATE.

SECRETARY OF STATE TALLAHASSEE, FLORINA

4755651 8300

091047961

AUTHENTICATION: 7662737

DATE: 11-25-09

You may verify this certificate online at corp.delaware.gov/suthver.shiml FILED