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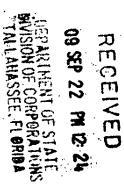
To:

Division of Corporations

Fax Number : (850) 617-6381

From:

Account Name : C T CORPORATION SYSTEM
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## FOREIGN PROFIT/NONPROFIT CORPORATION

Universities Space Research Association - Corporation

| Certificate of Status | 0       |
|-----------------------|---------|
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# APPLICATION BY FOREIGN NOT FOR PROFIT CORPORATION FOR AUTHORIZATION TO CONDUCT ITS AFFAIRS IN FLORIDA

IN COMPLIANCE WITH SECTION 617, 1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN NOT FOR PROFIT CORPORATION FOR AUTHORIZATION TO CONDUCT ITS AFFAIRS IN THE STATE OF FLORIDA:

| 1 :  | Universities Space  | Research A                                    | ssociation - C  | orporation  |   |
|--|---|---|---|---|---|
| (Name of corporation of the name at p                  | ration: must include the word "INCORF<br>age as will clearly indicate that it is a con<br>resent. "Company" or "Co." may not be   | ORATED <sup>®</sup> rporation insused as a co | or "CORPOR<br>tead of a natu<br>reporate suffix                     | ATION <sup>a</sup> or words or at<br>trail person or partnershi<br>t by a nonprofit corpora | obreviations of like<br>p if not so contained<br>ilon.) |
| 2  | Washington, DC  | 7   |   | •   |   |
| (State or cou  | Washington, DC<br>nuy under the law of which it is incorpo  | raced)  | (F.   | El number, il applicable  | •)  |
| <b>1</b>   | March 12, 1969  |   | perpetual  Duration: Year corp. will cease to exist or "perpetual") |   |   |
| (1   | Date of Incorporation)  | —∵ <del>~</del> ा                             | Jucation: Yea   | r corp. will cease to exis  | i or "perpetual")                                       |
| S.   |   | ugust 17-26                                   | Y09   |   |   |
| (Dale first cond                                       | A<br>ucted affairs in Florida if prior to registrati  | on. See secil                                 | ons 617.1501  | & 617.1502, F.S. 10 dete.   | rmine penalty liability.)                               |
| -  | 10all Wincopin  | Airela  | Gita er   | المحاسبة الم  | Down  |
| 7  | Catt Vollechill   | ncipal office                                 | address)  | DI COLONOIS H   | U a luyy  |
|  | ,   |   |   |   |   |
|  | 10211 Wincopin Circl  |   |   | ID 21044  |   |
|  | ——(C  | wicht mail:                                   | ng address)   |   |   |
| Name:  | CT Corporation System  1200 South Pine Island Road  | nt: (P.O. Bo                                  | X <u>NOT</u> acco   | eptable)  | 2009 SEP<br>SECRETV<br>TALLAHA                          |
|  |   |   |   |   | P 22<br>TARY  |
|  | Plantation,   | , F   | lorida  | 33324   | 171,-1  |
|  | (City)  |   |   | (Zip Code)  | T mm T  |
| Having been ua<br>lesignated in th<br>lurther agree to | agent's acceptance:<br>med as registered agent and to acce<br>is application, I hereby accept the a<br>comply with the provisions of all si<br>ar with and accept the obligations o | ppointmen<br>atutes rela                      | t as register<br>tive to the nr                                     | ed agent and agree to<br>oner and complete of   | act in this capacity.                                   |
| B  | C T Corporation Synt  | 1   | -   | in - 4 8 - 1200grap gintefath<br>Geo. E. symman   |   |
|  |   | stored agen                                   | 's signature)   |   | <del></del>   |

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.



#### 12. Names and addresses of officers and/or directors:

# A. DIRECTORS

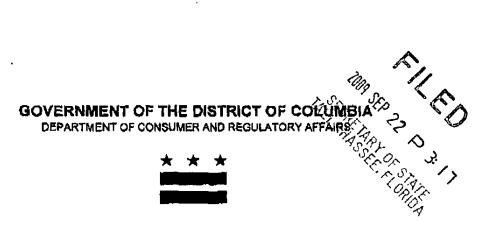
| Chairman        | SEE ATTACHED FOR COMPLETE LISTING   |
|-----------------|---|
| Address:_       |   |
| Vice Chai       | rman;   |
| Address;        |   |
| -               |   |
|                 |   |
| Address:_       |   |
| Director:_      |   |
| _               |   |
| _               |   |
| B. OFF          | ICERS   |
| President:      | Dr. Frederick A. Tarantino  |
| Address:_       | 10211 Wincopin Circle, Suite 500  |
| _               | Columbia, Maryland 21044  |
| Vice Presi      | dent:   |
| Address:_       |   |
| _<br>Secretary: | Steven P. Benson, Esquire   |
| • •             | Whiteford, Taylor & Preston, 1025 Connecticut Avenue, NW, Suite 400, Washington, DC 20006                 |
| Treasurer;      | Timothy Tuttle  |
| Address; 1      | 0211 Wincopin Circle, Suite 500, Columbia, Maryland 21044   |
| NOTE: 1         | f necessary, you may attach an endeangum to the application listing additional officers and/or directors. |
| I 3             | B/10/09   |
| • .             | (Signature of Chairman, vice Chairman, or any officer listed in number 12 of the application)             |
| 14              | Timothy Tuttle, Treasurer  (Typed or printed name and capacity of person signing application)             |



#### 12. Names and addresses of officers and/or directors

#### A. DIRECTORS/BOARD OF TRUSTEES

| Dr. Frederick A. Tarantino | 10211 Wincopin Circle, Suite 500, Columbia, MD 21044 | President  |
|----------------------------|--|------------|
| Dr. Peter Banks            | 10211 Wincopin Circle, Suite 500, Columbia, MD 21044 | Chair      |
| Moses K. Jeppesen          | 10211 Wincopin Circle, Suite 500, Columbia, MD 21044 | Vice-Chair |
| Dr. Stefi Baum             | 10211 Wincopin Circle, Suite 500, Columbia, MD 21044 | Trustee    |
| Dr. Michael J. Drake       | 10211 Wincopin Circle, Suite 500, Columbia, MD 21044 | Trustee    |
| Dr. Ivette Falto-Hock      | 10211 Wincopin Circle, Suite 500, Columbia, MD 21044 | Trustee    |
| Dr. John D. Fix            | 10211 Wincopin Circle, Suite 500, Columbia, MD 21044 | Trustee    |
| Admiral David Frost        | 10211 Wincopin Circle, Suite 500, Columbia, MD 21044 | Trustee    |
| Dr. Edward Groth           | 10211 Wincopin Circle, Suite 500, Columbia, MD 21044 | Trustee    |
| Wesley Harris              | 10211 Wincopin Circle, Suits 500, Columbia, MD 21044 | Trustee    |
| Dr. Steven Khan            | 10211 Wincopin Circle, Suite 500, Columbia, MD 21044 | Trustee    |
| Dr. Scott Pace             | 10211 Wincopin Circle, Suite 500, Columbia, MD 21044 | Trustee    |
| Dr. Eric Sheppard          | 10211 Wincopin Circle, Suite 500, Columbia, MD 21044 | Trustee    |
| Dr. Gary Swenson           | 10211 Wincopin Circle, Suite 500, Columbia, MD 21044 | Trustee    |
| Dr. Alan Wells             | 10211 Wincopin Circle, Suite 500, Columbia, MD 21044 | Truștee    |



### CERTIFICATE

THIS IS TO CERTIFY that there were received and accepted for record in the Department of Consumer and Regulatory Affairs, Corporations Division, on the 12th day of March, 1969 Articles of Incorporation of:

#### UNIVERSITIES SPACE RESEARCH ASSOCIATION

The above named corporation is duly incorporated and existing pursuant to and by virtue of the Nonprofit Corporation Act of the District of Columbia and authorized to <u>conduct its affairs</u> in the District of Columbia as of the date mentioned above.

WE FURTHER CERTIFY that the above entitled corporation is at the time of issuance of this certificate in <u>Good Standing</u>, according to the records of the Corporations Division, having filed all reports required by the District of Columbia Nonprofit Corporation Act.

IN TESTIMONY WHEREOF I have hereunto set my hand and caused the seal of this office to be affixed this 16th day of September, 2009.

LINDA K. ARGO

Director

Business and Krolessiona Moensing Administration

/PATRICIA E. GRAYS

Superintendent of Corporations

Corporations Division

Adrian M. Fenty Mayor

> **USRA HQ** SEP 1 8 2009