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Florida Department of State
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Account Name : C T CORPORATION SYSTEM
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TALLAHASSEE, FLORIDA

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FOREIGN PROFIT/NONPROFIT CORPORATION

Universal Studios Management Services, Inc.

Certificate of Status	0
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T. Burch SEP 11 2009

APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT
BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO
REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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1. Universal Studios Management Services, Inc.

(Enter name of corporation, must include "INCORPORATED," "COMPANY," "CORPORATION,"
"Inc.," "Co.," "Corp.," "Inc.," "Co.," or "Corp.")

(If name unavailable in Florida, enter alternate corporate name adopted for the purpose of transacting business in Florida)

2. DELAWARE

(State or country under the law of which it is incorporated)

3.

(FEI number, if applicable)

4. 9/4/2009

(Date of incorporation)

5.

PERPETUAL

(Duration: Year corp. will cease to exist or "perpetual")

6.

(Date first transacted business in Florida, if prior to registration)
(SEE SECTIONS 607.1501 & 607.1502, F.S., to determine penalty liability)

7. 100 UNIVERSAL CITY PLAZA, UNIVERSAL CITY, CA 91608

(Principal office address)

100 UNIVERSAL CITY PLAZA, UNIVERSAL CITY, CA 91608

(Current mailing address)

8. ENTERTAINMENT

(Purpose(s) of corporation authorized in home state or country to be carried out in state of Florida)

9. Name and street address of Florida registered agent: (P.O. Box NOT acceptable)

Name: C T CORPORATION SYSTEM

Office Address: 1200 SOUTH PINE ISLAND ROAD

PLANTATION

(City)

Florida 33324

(Zip code)

10. Registered agent's acceptance:

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Connie Bryan

Connie Bryan

(Registered agent's signature)

Assistant Secretary

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

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TALLAHASSEE, FLORIDA

12. Names and business addresses of officers and/or directors:

A. DIRECTORS

Chairman: _____

Address: _____

Vice Chairman: _____

Address: _____

Director: MAREN CHRISTENSEN

Address: 100 UNIVERSAL CITY PLAZA
UNIVERSAL CITY, CA 91608

Director: KENNETH L. KAHR

Address: 100 UNIVERSAL CITY PLAZA
UNIVERSAL CITY, CA 91608

B. OFFICERS

President: THOMAS L. WILLIAMS

Address: 1000 UNIVERSAL STUDIOS PLAZA
ORLANDO, FL 32819

Vice President: JOHN APADULA

Address: 30 ROCKEFELLER PLAZA
NEW YORK, NY 10112

Secretary: GABRIELA KORNZWEIG

Address: 100 UNIVERSAL CITY PLAZA, UNIVERSAL CITY, CA 91608

Treasurer: JEAN-LOUIS BONNIER

Address: 1000 UNIVERSAL STUDIOS PLAZA, ORLANDO, FL 32819

NOTE: If necessary, you may attach an addendum to the application listing additional officers and/or directors.

13. 

(Signature of Director or Officer listed in number 12 of the application)

14. GABRIELA KORNZWEIG, SECRETARY

(Typed or printed name and capacity of person signing application)

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

OFFICERS

Executive Vice President

Lynn A. Calpeter
Maren Christensen ✓
Richard Cotton

30 Rockefeller Plaza, New York, NY 10112
100 Universal City Plaza, Universal City, CA 91608
30 Rockefeller Plaza, New York, NY 10112

Senior Vice President

Jean-Louis Bonnier ✓
Michael E. Silver

1000 Universal Studios Plaza, Orlando, FL 32819
100 Universal City Plaza, Universal City, CA 91608

Vice President

Todd F. Davis
James Degnan
Brian Doerger
Bruce A. Eddy
Thomas N. Jones
Jennifer Dawn Mayhew
David H. Meyers
Brian J. O'Leary, Jr.
Marc Palotay

30 Rockefeller Plaza, New York, NY 10112
30 Rockefeller Plaza, New York, NY 10112
30 Rockefeller Plaza, New York, NY 10112
100 Universal City Plaza, Universal City, CA 91608
30 Rockefeller Plaza, New York, NY 10112
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100 Universal City Plaza, Universal City, CA 91608
30 Rockefeller Plaza, New York, NY 10112
100 Universal City Plaza, Universal City, CA 91608

Assistant Secretary

David Burg
Anne B. Nielsen
W. Scott Seeley
Susan E. Weiner

100 Universal City Plaza, Universal City, CA 91608
100 Universal City Plaza, Universal City, CA 91608
30 Rockefeller Plaza, New York, NY 10112
30 Rockefeller Plaza, New York, NY 10112

Assistant Treasurer

John Apadula ✓
Todd F. Davis
James Degnan
Bruce A. Eddy
Thomas N. Jones
Jennifer Dawn Mayhew
Brian J. O'Leary, Jr.
Marc Palotay

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30 Rockefeller Plaza, New York, NY 10112
100 Universal City Plaza, Universal City, CA 91608

Assistant Controller

David H. Meyers

100 Universal City Plaza, Universal City, CA 91608

Delaware

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The First State

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY "UNIVERSAL STUDIOS MANAGEMENT SERVICES, INC." IS DULY INCORPORATED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD STANDING AND HAS A LEGAL CORPORATE EXISTENCE SO FAR AS THE RECORDS OF THIS OFFICE SHOW, AS OF THE NINTH DAY OF SEPTEMBER, A.D. 2009.

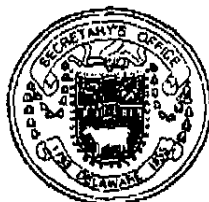
AND I DO HEREBY FURTHER CERTIFY THAT THE FRANCHISE TAXES HAVE NOT BEEN ASSESSED TO DATE.


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TALLAHASSEE, FLORIDA

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at corp.delaware.gov/authver.shtml




Jeffrey W. Bullock, Secretary of State
AUTHENTICATION: 7517831

DATE: 09-09-09