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To:
Division of Corporations
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From:
Account Name : CORPORATION SERVICE COMPANY
Account Number : I20000000195
Phone : (850) 521-1000
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FOREIGN PROFIT/NONPROFIT CORPORATION

MCCORMACK BARON SALAZAR, INC.

Certificate of Status	0
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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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JUN 17 2009
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D. A. WHITE

**APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT
BUSINESS IN FLORIDA**

IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO
REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.

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1. McCormack Baron Salazar, Inc.

(Enter name of corporation; must include "INCORPORATED," "COMPANY," "CORPORATION,"
"Inc.," "Co.," "Corp.," "Inc.," "Co.," or "Corp.")

(If name unavailable in Florida, enter alternate corporate name adopted for the purpose of transacting business in Florida)

2. Missouri

(State or country under the law of which it is incorporated)

3. 43-1053637

(FEI number, if applicable)

4. June 4, 1975

(Date of incorporation)

5. Perpetual

(Duration: Year corp. will cease to exist or "perpetual")

6. Upon registration in Florida

(Date first transacted business in Florida, if prior to registration)
(SEE SECTIONS 607.1501 & 607.1502, F.S., to determine penalty liability)

7. 1415 Olive Street, Suite 310, Saint Louis, MO 63103

(Principal office address)

1415 Olive Street, Suite 310, Saint Louis, MO 63103

(Current mailing address)

8. Real estate development

(Purpose(s) of corporation authorized in home state or country to be carried out in state of Florida)

9. Name and street address of Florida registered agent: (P.O. Box NOT acceptable)

Name: Corporation Service Company

Office Address: 1201 Hays Street

Tallahassee, Florida 32301

(City)

(Zip code)

10. **Registered agent's acceptance:**

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.


(Registered agent's signature)

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

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TALLAHASSEE, FLORIDA

12. Names and business addresses of officers and/or directors:

A. DIRECTORSChairman: SEE ATTACHED ADDENDUMAddress: _____

Vice Chairman: _____

Address: _____

Director: _____

Address: _____

Director: _____

Address: _____
_____**B. OFFICERS**President: SEE ATTACHED ADDENDUMAddress: _____

Vice President: _____

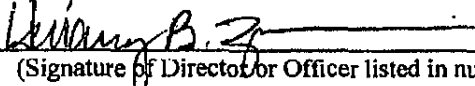
Address: _____

Secretary: _____

Address: _____

Treasurer: _____

Address: _____

NOTE: If necessary, you may attach an addendum to the application listing additional officers and/or directors.13. 
(Signature of Director or Officer listed in number 12 of the application)14. Hillary B. Zimmerman, Vice President
(Typed or printed name and capacity of person signing application)

**ADDENDUM TO APPLICATION BY FOREIGN CORPORATION
FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA
McCORMACK BARON SALAZAR, INC.**

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA**12.A. DIRECTORS**

Richard D. Baron
1415 Olive Street, Suite 310
Saint Louis, MO 63103-2334

Kevin J. McCormack
1415 Olive Street, Suite 310
Saint Louis, MO 63103-2334

Hillary B. Zimmerman
1415 Olive Street, Suite 310
Saint Louis, MO 63103-2334

Alan J. Ragan
1415 Olive Street, Suite 310
Saint Louis, MO 63103-2334

Tony M. Salazar
801 South Grand Avenue, Suite 780
Los Angeles, CA 90017-4635

Barbara A. Freeland
1415 Olive Street, Suite 310
Saint Louis, MO 63103-2334

Polly Kinslowe
1415 Olive Street, Suite 310
Saint Louis, MO 63103-2334

Vincent R. Bennett
1415 Olive Street, Suite 310
Saint Louis, MO 63103-2334

12.B. OFFICERS

Richard D. Baron
Chairman of the Board
1415 Olive Street, Suite 310
Saint Louis, MO 63103-2334

Kevin J. McCormack
President
1415 Olive Street, Suite 310
Saint Louis, MO 63103-2334

Tony M. Salazar
Vice President
801 South Grand Avenue, Suite 780
Los Angeles, CA 90017-4635

Hillary B. Zimmerman
Senior Vice President and Secretary
1415 Olive Street, Suite 310
Saint Louis, MO 63103-2334

Linda E. Heiney
Vice President and
Chief Financial Officer
1415 Olive Street, Suite 310
Saint Louis, MO 63103-2334

Vincent R. Bennett
Vice President
1415 Olive Street, Suite 310
Saint Louis, MO 63103-2334

Louis Bernardy
Vice President
801 South Grand Avenue, Suite 780
Los Angeles, CA 90017-4635

William M. Carson
Vice President
1415 Olive Street, Suite 310
Saint Louis, MO 63103-2334

V. Thomas Currell
Vice President
20 South Dudley, Suite 801
Memphis, TN 38103-4904

Julie DeGraaf Velazquez
Vice President
1415 Olive Street, Suite 310
Saint Louis, MO 63103-2334

Michael C. Duffy
Vice President
1415 Olive Street, Suite 310
Saint Louis, MO 63103-2334

Daniel Falcon
Vice President
801 South Grand Avenue, Suite 780
Los Angeles, CA 90017-4635

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PAGE TWO OF
ADDENDUM TO APPLICATION BY FOREIGN CORPORATION
FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA
MCCORMACK BARON SALAZAR, INC.

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TALLAHASSEE, FLORIDA

Barbara A. Freeland
Vice President
1415 Olive Street, Suite 310
Saint Louis, MO 63103-2334

Jonathan I. Goldstein
Vice President
1415 Olive Street, Suite 310
Saint Louis, MO 63103-2334

Michael T. Grube
Vice President
22052 West 66th Street, Suite 254
Shawnee, KS 66226-3500

John P. Hambene
Vice President
1415 Olive Street, Suite 310
Saint Louis, MO 63103-2334

Polly Kinslowe
Vice President
1415 Olive Street, Suite 310
Saint Louis, MO 63103-2334

Stan Mulvihill
Vice President
1415 Olive Street, Suite 310
Saint Louis, MO 63103-2334

Karl Schlachter
Vice President
6201 Broad Street
Pittsburgh, PA 15206

Rosalyn Willis
Vice President
20 South Dudley, Suite 801
Memphis, TN 38103-4904

STATE OF MISSOURI



Robin Carnahan
Secretary of State

**CORPORATION DIVISION
CERTIFICATE OF GOOD STANDING**

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

I, ROBIN CARNAHAN, Secretary of the State of Missouri, do hereby certify that the records in my office and in my care and custody reveal that

MCCORMACK BARON SALAZAR, INC.
00176559

was created under the laws of this State on the 4th day of June, 1975, and is in good standing, having fully complied with all requirements of this office.

IN TESTIMONY WHEREOF, I have set my hand and imprinted the GREAT SEAL of the State of Missouri, on this, the 12th day of June, 2009

Robin Carnahan

Secretary of State

