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(Req	uestor's Name)	
(Add	ress)	
(Add	ress)	
(City	/State/Zip/Phon	e #)
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(Bus	iness Entity Na	me)
(Doc	ument Number)	
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SECONDARY OF STATE

T. Burch DEL 22 2008

COVER LETTER

	ew Filing S vision of C	Section Corporations		:	
SUBJECT	_{T:} Make	-A-Wish Foundati	on of Ame	rica, Inc	
		(Name of Corpo	oration – must i	include suffix)	
Dear Sir or	Madam:				
Affairs in F	Florida", "C	ation by Foreign Not for Price of Existence, artion to conduct its affairs in	nd check are su		
Please retu	rn all corre	spondence concerning this	matter to the fe	ollowing:	
		Teresa	D. Puszta	ai	
		(Nan	ne of Person)		
	N	//ake-A-Wish Four	ndation of	America. I	nc
			n/Company)		
		3550 N. Centra	al Avenue	. #300	
	-			,	
	-	(Address)		
		Phoen	ix, AZ 850	12	
		(City/Sta	te and Zip Cod	e)	
For further	informatio	n concerning this matter, p	lease call:		
Токоло	Puszta	:	. 600	4E1 6E00	<u>.</u>
Teresa		e of Person)	at <u>(⁶⁰²)</u> (Area Cod	e & Daytime T	elephone Number)
	•	•	`	•	•
Ne Div P.C	AILING A w Filing Se vision of Co D. Box 632' llahassee, F	ection orporations 7		New Filing S Division of C Clifton Build	Corporations ing ve Center Circle
Enclosed is	s a check fo	r the following amount:			
₹ \$70.00 F	Filing Fee	\$78.75 Filing Fee & Certificate of Statu		Filing Fee & ed Copy	\$87.50 Filing Fee, Certificate of Status & Certified Copy

APPLICATION BY FOREIGN NOT FOR PROFIT CORPORATION FOR AUTHORIZATION TO CONDUCT ITS AFFAIRS IN FLORIDA

IN COMPLIANCE WITH SECTION 617.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN NOT FOR PROFIT CORPORATION FOR AUTHORIZATION TO CONDUCT ITS AFFAIRS IN THE STATE OF FLORIDA:

1. Make-A-Wish Foundation of America, Inc.		
(Name of corporation: must include the word "INCORPORA" import in language as will clearly indicate that it is a corporat in the name at present. "Company" or "Co." may πot be used	TED" or "CORPORATION" or words or abbreviations of like ion instead of a natural person or partnership if not so contained as a corporate suffix by a nonprofit corporation.)	
2. Arizona	3.86-0481941	
(State or country under the law of which it is incorporated)	(FEI number, if applicable)	
4. May 13, 1983	5. perpetual	
(Date of Incorporation)	(Duration: Year corp. will cease to exist or "perpetual")	
6. March 4, 2008	7- (A)	
(Date first conducted affairs in Florida it prior to registration, Se	e sections 617.1501 & 617.1502, F.S. to determine penalty tability.)	į
7, 3550 North Central Avenue, Suite 300, Phoenix, Arizon	a 85012	(
(Principal	office address)	1
same as above (Current n	nailing address)	=
		÷
	,	7
 To grant the wishes of children with life-threatening me (Purpose(s) of corporation authorized in home state or country 	dical conditions	
(1 arposto) of norpolanon announced in thomas and of country	y to be durined out in the state of Free lawy	
9. Name and street address of Florida registered agent: (P.	O. Box NOT acceptable)	
Name: CT Corporation System		
		
Office Address: 1200 South Pine Island Road		
Plantation	, Florida <u>33324</u>	
(City)	(Zip Code)	
10. Registered agent's acceptance:	·	
Having been named as registered agent and to accept ser	vice of process for the above stated corporation at the place	e_
designated in this application, I hereby accept the appoin further agree to comply with the provisions of all statutes	ument as registered agent and agree to act in this capacity. It relative to the proper and camplete performance of my	1
duties, and I am familiar with and accept the obligations	of my position as registered agent.	
	Maria Ozaeta	
Va 12 . 10 a 1	Vice President	
Marin Ogeta	Nice Fresident	
(Deviatored	Agent's signature)	
(vegisies v	rigent a astronome.	
11. Attached is a certificate of existence duly authenticate	d, not more than 90 days prior to delivery of this application	t

to the Department of State, by the Secretary of State or other official having custody of corporate records in the

jurisdiction under the law of which it is incorporated.

12. Names and addresses of officers and/or directors:

A. DIRECTORS

Chairman: See attached list.	
Address:	
Vice Chairman:	
Address:	Crima Comment
·	
Director:	است. مورخ دادره مورخ دادره
Address:	
Director:	
Address:	
B. OFFICERS	
President: See attached list.	
Address:	
Vice President:	
Address:	
Secretary:	
Address:	
Ггеаѕигет:	
Address:	
NOTE: If necessary, you may attach an addendum to the appl	ication listing additional officers and/or directors.
13. My Guy Tuù. (Signature of Chairman, Vice Chairman, or any off	toor listed in number 12 of the condition)
14. Mary Jane Irwin. Corporate	
(Typed or printed name and cannot by	of person signing application)



FY 2009 NATIONAL BOARD OF DIRECTORS

[Contact Information as of October 34, 2008]

NOTE:

The first name in quotes under the formal name indicates the Director's informal first name preference; the names in parentheses indicate, where applicable, the Director's spouse's name.

VOTING DIRECTOR MEMBERS LISTED IN ALPHA ORDER w/preferred mailing address:

11124 Coniston Way HOME: (407) 909-89512 🚎 Suzanne Y. Allen (407) 909-8952 Windermere, FL 34786 FAX: "Suzie" (Ned) CELL: (407) 697-2376 E-MAIL: suzieallen 1@mac.com

President, Cold Stone Creamery WORK: (480) 362-4681 Daniel L. Beem HOME: (623) 476-7677 9311 E. Via de Ventura "Dan" (Dee Dee) CELL: (480) 296-8279 Scottsdale, AZ 85258 FAX: (480) 362-4798 E-MAIL: DBeem@kahalacorp.com Exec. Asst: Gina Crouch

Phone: 480-362-4602 E-mail: GCrouch@kahalacorp.com

4/14

Robert J. Bigler 2 Canon Escondito HOME: (505) 286-0269 CELL: (917) 209-0967 "Bob" Sandia Park, NM 87047 FAX: (505) 286-0279 E-MAIL: bobbigler01@msn.com

Lawrence J. Byar 449 Chimneysweep Hill Road WORK: (860) 827-2519 HOME: (860) 430-1068 Glastonbury, CT 06033 "Larry" (Gloria) CELL: (860) 538-1121 FAX: (860) 612-5324

> E-MAIL: Lawrence.byar@tdbanknorth.com

ГП

Exec. Asst: Phone:

Laura MacDonald (860) 827-2519

E-mail: laura.macdonald@tdbanknorth.com

VP Marketing North America WORK: (972) 894-6121 Craig A. Coffey HOME: (817) 442-5544 "Craig" (Carole) NOKIA (214) 717-9500 CELL: 6000 Connection Drive FAX: (972) 894-4677 Irving, TX 75039 E-MAIL: Craig.Coffey@nokia.com

Exec. Asst: Teresa Gonzales

Phone: (972) 894-6363 E-Mail: teresa.gonzales@nokia.com

Bonnie W. Gwin "Bonnie" (James)	Partner, CEO and Board of Directors Practice, Heidrick & Struggles 600 Superior Ave. East Suite 2500 Cleveland, OH 44114-2650	WORK: CELL: HOME: FAX: E-MAIL:	(216) 241-7695 (330) 417-4776 (216) 378-9469 (216) 357-2214 bgwin@heidrick.com
Exec. Asst: Phone: E-Mail:	Tamara Logan (216) 241-0161 tlogan@heidrick.com		* 2018. SE(
Andrea S. Hunt "Andrea" (Greg)	c/o Baxter Healthcare 1 Baxter Parkway Deerfield, IL 60015	WORK: CELL: HOME: FAX: E-MAIL:	(847) 948-4446 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7
Exec. Asst: Phone: E-Mail:	Janet Kendzior (847) 948-2685 janet_kendzior@baxter.com		

Charles A. James "Charles"	Vice President & General Counsel Chevron Corporation 6001 Bollinger Canyon Road Room 4056 San Ramon, CA 94583-2324	WORK: CELL: HOME: FAX: E-MAIL:	(925) 842-4650 (415) 640-6234 (925) 743-4011 (925) 842-7084 cjae@chevron.com
Exec. Asst:	Marcy Bunkley		
Phone:	(925) 842-4140		;
E-Mail:	mbun@chevron.com		

Robert K. Jordan	10480 S.W. 122 nd Street	WORK: (305) 255-1311	\neg
"Bob" (Patti)	Miami, FL 33176	HOME: (305) 255-0725	
` ′	•	CELL: (305) 321-0520	
]		FAX: (305) 255-1148	1
ì		E-MAIL: mibob1@bellsouth.net	
		 _	

Thomas M. McAlpin	USPS Mailing Address:	WORK:	(407) 566-3513
"Tom" (Yvonne)	President, Disney Cruise Line	CELL:	(321) 229-5708)
,	P.O. Box 10210	HOME:	(407) 654-2623
	Lake Buena Vista, FL 32830	FAX:	(407) 654-2835 (Home)
		FAX:	(407) 566-7489 (Work)
	For Courier Delivery ONLY:	E-MAIL:	tom.mcalpin@disney.com
	210 Celebration Place		
	Celebration, FL 34747		
Exec. Asst:	Jill Guske		
Phone:	(407) 566-3513		
E-Mail:	Jill.guske@disney.com		

Salil K. Mehta "Salil" (Christopher)	President, Business Operations, Strategy and Development NBC Universal 30 Rockefeller Plaza Suite 5237E	WORK: (212) 664-1988 HOME: (212) 579-4620 FAX: (646) 202-4328 E-MAIL: salil.k.mehta@nbcuni.com
	New York, NY 10112	•
Exec. Assistant: Phone:	Melanie Bartz (212) 664-1977	SECTED DEC
E-Mail Address:	melanie.bartz@nbcuni.com	<u> </u>
Matthew A. Ouimet "Matt" (Kathleen)	26 Shagbark Drive New Canaan, CT 06840	WORK: CELL: (914) 309-4740 HOME: (203) 966-5167 FAX: E-MAIL: mattouimet@ppfonline-net
Exec. Assistant: Phone: E-Mail Address:		
Robert L. Paglia "Bob" (Lorraine)	19 High Rock Road Wayland, MA 01778	WORK: (617) 422-6243 HOME: (508) 358-1645 CELL: (617) 901-8824 FAX: (617) 422-6241
		E-MAIL: rip19@comcast.net
John K. Round "John" (Debra)	C/O Strasburger & Price, LLP 2801 Network Blvd, Suite 600 Frisco, TX 75034	WORK: (469) 287-3926 HOME: (214) 360-9848 FAX: (469) 227-6561 E-MAIL: john.round@strasburger.com
Exec. Asst:	Debra McCraw	
Phone:	(469) 287-3917	
E-Mail Address:	Debra.mccraw@strasburger.com	
Elizabeth A. Sonders "Liz Ann" (Bob Meier)	23 Fox Hill Lane Darien, CT 06820	WORK: (212) 403-9237 CELL: (917) 825-6748 HOME: (203) 656-2827 FAX: (212) 403-9239 E-MAIL: <u>lizann.sonders@schwab.com</u>
Exec. Asst:	Adrienne Beata	
Phone:	(212) 403-9238	
E-Mail:	Adrienne.beata@schwab.com	
Liza Wright "Liza" (Karl Renner)	801 Gouldman Lane Great Falls, VA 22066	HOME: (703) 759-0249 CELL: (703) 554-4048 FAX: E-MAIL: wright.liza@yahoo.com Secondary E-Mail: rennerfamily@mac.com

LISTED IN ALHA ORDER w/preferred mailing address:

Peter Anthony "Peter" (Susan) Exec. Asst: Phone:	President & CEO UGN, Inc. 18410 Crossing Drive Suite C Tinley Park, IL 60487 Julie Sinchak (773) 437-2456	WORK: CELL: HOME: FAX: E-MAIL:	(773) 437-2466 (773) 255-0720 (847) 657-6667 (773) 437-2429 Peter.Anthony@ugnusa.com
E-Mail:	julie.sinchak@ugnusa.com		
Debbie Moore "Debbie"	Chambers of Senior Judge Frederick J. Scullin, Jr. James Hanley Courthouse and Federal Bldg., 12 th Floor 100 S. Clinton St. Syracuse, NY 13261	WORK: CELL: FAX: E-MAIL:	(315) 234-8564
Chris Sichel "Chris" (Colleen)	Executive Director MAWF of San Diego, Inc. 5151 Murphy Canyon Road Suite 110 San Diego, CA 92123	WORK: HOME: CELL: FAX: E-Mail:	(858) 707-9470 Ext. 100 (619) 465-6456 (858) 361-4305 (858) 707-9480 csichel@wishsandiego.org
Karen Webb "Karen" (Sean)	President & Chief Executive Officer MAWF of Central & Western Virginia 2810 N. Parham Road, Suite 302 Richmond, VA 23294	WORK: HOME: CELL: FAX: E-MAIL:	(804) 418-7350 (804) 323-9932 (804) 337-9383 (804) 217-9484 kwebb@cwva.wish.org

For your convenience, basic corporate contact information follows ...

CORPORATE HEADQUARTERS:

Make-A-Wish Foundation of America[®] 3550 N. Central, Ste. 300

Phoenix, AZ 85012

MAIN:

FAX:

(800) 722-9474

(602) 279-9474 (602) 279-0922

CORPORATE OFFICERS:

MAW VM/Ext#	(*) Direct dia	I phone number provided for officers not on	MAW voic	
* (505) 286-0269 * (407) 697-2376 * (212) 403-9237	Bob Bigler, Suzie Allen, Liz Ann Sonders,	National Board Chair National Board Vice Chair Treasurer	E-Mail: E-Mail: E-Mail:	bobbigler0 I@msn.com suzieallen I@mac.com lizann.sonders@schwab.com
Ext. #: 5101 Ext. #: 5103 Ext. #: 5114 Ext. #: 5155 Ext. #: 5102 Ext. #: 5145 Ext. #: 5166	David A. Williams, MaryJane Irwin, Philip M. Boudreau, Kurt R. Kroemer, David B. Mulvihill, Kathy M. Forshey Elizabeth LaBorde	President & CEO Secretary VP & Special Assistant to the President VP & Chief Operating Officer VP & General Counsel VP Mktg. & Corp. Alliances VP Development	E-Mail: E-Mail: E-Mail: E-Mail: E-Mail: E-Mail:	dwilliams@wish.org mirwin@wish.org pboudreau@wish.org kkroemer@wish.org dmulvihill@wish.org kforshey@wish.org elaborde@wish.org

As of 10/31/08

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Make-A-Wish Foundation® of America
3550 North Central Avenue, Suite 300 Phoenix, Arizona 85012-2107
602-279-WISH, 800-722-WISH
602-279-0855 fax
www.wish.org



Corporate Officers and Board of Directors (Fiscal Year 2009)

Corporate Officers

Board Chair – Robert J. Bigler
Vice Chair – Suzanne Y. Allen
President and Chief Executive Officer - David A. Williams
Secretary - MaryJane Irwin
Treasurer – Elizabeth A. ("Liz Ann") Sonders
Vice President & Special Assistant to the President – Philip M. Boudreau
Vice President & Chief Operating Officer – Kurt R. Kroemer
Vice President, Marketing & Corporate Alliances – Kathy M. Forshey
Vice President and General Counsel - David B. Mulvihill
Vice President, Development – Elizabeth A. LaBorde

SECRETARY OF STATE

	Board of Directors	
NAME	CURRENT BOARD LEADERSHIP POSITION	STATE
Daniel L. Beem	••••••••••••••••••••••••	Arizona
Robert J. Bigler	Board and Executive Committee Chair/Chair-Elect	New Mexico
Suzanne Y. Allen	Chair, Resource Development & Branding Committee	Florida/N. Carolina
Lawrence J. Byar	Chair, Chapter Performance Committee	Connecticut
Craig A. Coffey	***************************************	Texas
Bonnie W. Gwin	Chair, Governance Committee	Ohio
Andrea S. Hunt		Illinois
Charles A. James	***************************************	California
Robert K. Jordan	***************************************	Florida
Thomas M. McAlpin	Chair, Audit & Finance Committee	Florida
Salil K. Mehta	***************************************	New York
Matthew A. Quimet	***************************************	New York
Robert L. Paglia	***************************************	Massachusetts
John K. Round	444444444444444444444444444444444444444	Texas
Elizabeth A.		
("Liz Ann") Sonders	Treasurer/Chair, Investment Committee	Connecticut
Liza Wright	***************************************	Virginia



STATE OF ARIZONA



Office of the

CORPORATION COMMISSION

CERTIFICATE OF GOOD STANDING

To all to whom these presents shall come, greeting:

I, Brian C. McNeil, Executive Director of the Arizona Corporation Commission, do hereby certify that

MAKE-A-WISH FOUNDATION OF AMERICA

a domestic nonprofit corporation organized under the laws of the State of Arizona, did incorporate on May 13, 1983.

I further certify that according to the records of the Arizona Corporation Commission, as of the date set forth hereunder, the said corporation is not administratively dissolved for failure to comply with the provisions of the Arizona Nonprofit Corporation Act; and that its most recent Annual Report, subject to the provisions of A.R.S. sections 10-3122, 10-3123, 10-3125, & 10-11622, has been delivered to the Arizona Corporation Commission for filing; and that the said corporation has not filed Articles of Dissolution as of the date of this certificate.

This certificate relates only to the legal existence of the above named entity as of the date issued. This certificate is not to be construed as an endorsement, recommendation, or notice of approval of the entity's condition or business activities and practices.



IN WITNESS WHEREOF, I have hereunto set my hand and affixed the official seal of the Arizona Corporation Commission. Done at Phoenix, the Capital, this 19th Day of November, 2008, A. D.

Order Number: