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**MERGER OR SHARE EXCHANGE
DUBOIS CHEMICALS, INC.**

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ARTICLES OF MERGER

The following Articles of Merger are submitted in accordance with Section 605.1025 of the Florida Revised Limited Liability Company Act (the "Act").

FIRST: The name and jurisdiction of the surviving entity is: DuBois Chemicals, Inc., a Delaware corporation.

SECOND: The name and jurisdiction of each merging entity is:

1. I.S.E.L., LLC, a Florida limited liability company, document number L15000158802; and
2. DuBois Chemicals, Inc., a Delaware corporation, document number F08000004157.

THIRD: The surviving entity exists before the merger, is a foreign corporation and has a certificate of authority to transact business in this state.

FOURTH: The merger was approved by I.S.E.L., LLC in accordance with Section 605.1021-1026 of the Act and by DuBois Chemicals, Inc. in accordance with the laws of Delaware, its jurisdiction of formation. The plan of merger was approved by the sole member of I.S.E.L., LLC and the board of directors of DuBois Chemicals, Inc. on the date hereof; the plan of merger did not require approval of the shareholders of DuBois Chemicals, Inc.

FIFTH: The participation of DuBois Chemicals, Inc. in the merger was duly authorized in accordance with the organic laws of DuBois Chemicals, Inc.

SIXTH: The surviving limited liability company agrees to pay to any members of the merging limited liability companies with appraisal rights the amount to which such members are entitled under Sections 605.1006 and 605.1061-605.1072 of the Act.

SEVENTH: The merger shall become effective on December 8, 2023.

[Signature Page Follows]

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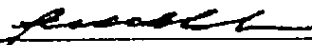
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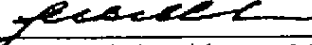
The undersigned companies have caused these Articles of Merger to be signed by an authorized officer, the 4th of December, 2023.

I.S.E.L., LLC

By: DuBois Chemicals, Inc.
Its sole member

By: 
Jeff W. Welsh, President and CEO

DUBOIS CHEMICALS, INC.

By: 
Jeff W. Welsh, President and CEO

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