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SECRETARY OF STATE
ANALYSEE FIGURA

W07-45350

COVER LETTER

TO: New Filing Section Division of Corporations	
SUBJECT: Under Armour, Inc.	
	ion - must include suffix)
Dear Sir or Madam:	
The enclosed "Application by Foreign Corporation fo "Certificate of Existence," and check are submitted to transact business in Florida.	
Please return all correspondence concerning this matter	er to the following:
Loren Loudermilk	
(Name o	of Person)
Under Armour, Inc & Subs	
(Firm/C	ompany)
1020 Hull Street, Suite 300	
(Ad	dress)
Baltimore, MD 21230	
(City/State	e and Zip code)
For further information concerning this matter, please	call:
Loren Loudermilk at (410	454-6711 Code & Daytime Telephone Number
(Name of Person) (Area STREET/COURIER ADDRESS: New Filing Section Division of Corporations Clifton Building 2661 Executive Center Circle Tallahassee, FL 32301	MAILING ADDRESS: SEE FL 22 P.O. Box 6327 Tallahassee, FL 32314
Enclosed is a check for the following amount:	
\$70.00 Filing Fee \$78.75 Filing Fee & Certificate of Status	\$78.75 Filing Fee & \$87.50 Filing Fee, Certified Copy Certificate of Status & Certified Copy

October 8, 2007

Ms. Becky McKnight Document Specialist Florida Department of State Division of Corporations P.O. Box 6327 Tallahassee, FL 32314 1

RE:

Under Armour, Inc. 1020 Hull Street Baltimore, MD 21230 EIN: 52-1990078 Ref #: W07000045350 Letter #: 907A00054284

Ms. Becky McKnight:

I am writing in response to you letter dated September 17, 2007 (copy enclosed), communicating the assessment of penalties for the late filing of our Application for Authorization to Transact Business in Florida. We are respectfully requesting a waiver of the assessed penalties. As a basis for our requests we submit the following details that document the causes for the Company's previous noncompliance and the corrective actions that have been taken to insure that Under Armour, Inc. becomes a good corporate citizen.

Under Armour, Inc. was formed in 1996 and has experienced explosive year over year sales growth that continues today. At that time the company established nexus in Florida (2006), the Company's accounting group was stretched to its limits keeping pace with the Company's sales, customer, and employment growth. Neither the Company's accounting staff nor managers had any direct tax experience, and as a result, the Company relied heavily on outside tax consultants. As result of the accounting group's lack of tax experience, tax advice was only sought when issues were brought to the Company's attention by external parties or governments.

During 2005, the Company began to recognize the need for an internal tax accountant that could attend to the mounting tax issues that had been brought to the Company's attention. In late 2005, the Company hired me to become its Tax Manager and to begin work on the most urgent Federal tax issues, in light of the Company's upcoming Initial Public Offering (IPO).

By the end of 2006, I was able to begin reviewing the Company's state tax filings and the activities of the Company's sales personnel. During the review, potential nexus creating activities were discovered and Management determined SC&H's State and Local Tax Consultants should be engaged to review our activities and determine our urgent sales & use tax matters. Through SC&H's work during the first half of 2007, it was determined that Under Armour, Inc. created sales tax nexus in Florida during 2006 and SC&H wrote to you in July 2007.

Subsequently, Under Armour, Inc. has registered to collect Florida sales tax and is attempting to register to transact business in Florida, in accordance with Florida law. The Company will file its 1st Florida quarterly sales tax return for the period ending September 31, 2007 and remit all tax due on or before the due date.

Under Armour, Inc. believes that it exercised ordinary care in correcting our delay in registration in the State of Florida. Moreover, there was not any willful neglect of responsibilities in becoming compliant with Florida law to transact business in Florida. The Company's Management feels that it has acted



prudently and with resolve in correcting the conditions that were responsible for its noncompliance. Under Armour, Inc. is now in a position where it can be a responsible taxpayer and a good corporate citizen. We, therefore, respectfully request a waiver of the penalties associated with the delay of registering with the State of Florida, based upon reasonable cause.

Thank you very much for your consideration of this request. Please contact me at (410) 454-6711 with any questions or if you wish to discuss the matter further.

Very truly yours,

Loren N. Loudermilk

Tax Manager

Enclosure

October 19, 2007

Ms. Diane Cushing Document Specialist Supervisor Florida Department of State Division of Corporations P.O. Box 6327 Tallahassee, FL 32314

RE:

Under Armour, Inc. 1020 Hull Street Baltimore, MD 21230 EIN: 52-1990078 Ref #: W07000045350 Letter #: 007A00060119

Ms. Diane Cushing:

In response to the above mentioned letter, which is enclosed, please find our check in the amount of \$650.00 for the penalty fee of \$500 plus the annual report fees.

Please contact me at (410) 454-6711 with any questions or if you wish to discuss the matter further.

Very truly yours,

Loren N. Loudermilk Tax Manager

Enclosure



September 13, 2007

LOREN LOUDERMILK 1020 HULL STREET SUITE 300 BALTIMORE, MD 21230

SUBJECT: UNDER ARMOUR, INC. Ref. Number: W07000045350

We have received your document for UNDER ARMOUR, INC. and your check(s) totaling \$70.00. However, the enclosed document has not been filed and is being returned for the following correction(s):

Pursuant to section 607.1502(4), 617.1502(4) or 608.502(4), Florida Statutes, this office collects a civil penalty of \$1000 for each year this entity transacted business or conducted its affairs in Florida prior to qualification and the appropriate annual report/uniform business report fees that would have been due this office had the entity qualified the year it began operations in this state. The amount due this office to cover both annual report/uniform business report and penalty fees is \$1150.00.

Please return the corrected original and one copy of your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6931.

Becky McKnight Document Specialist New Filing Section

Letter Number: 907A00054284



October 12, 2007

LOREN LOUDERMILK 1020 HULL STREET SUITE 300 BALTIMORE, MD 21230

SUBJECT: UNDER ARMOUR, INC. Ref. Number: W07000045350

This will acknowledge receipt of your correspondence which is being returned for the following reason(s):

I'm sorry but we can not waive the penalty fee. What we can do is lower it to \$500.00 per year plus annual report fees. It is the responsibility of the corporation to find out what the requirements are for transacting business in Florida before they start doing business. We will need a total penalty fee of \$650.00.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6913.

Letter Number: 007A00060119

Diane Cushing
Document Specialist Supervisor

APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.

Mandana	•	ıame	adopted for the purpose of transacting business in Flori	ida).
Maryland	y under the law of which it is incorporated)	_ 3.	52-1990078	
	• '		(FEI number, if applicable)	
08/05/19		_ 5.	perpetual	4400
(Ua	te of incorporation)		(Duration: Year corp. will cease to exist or "perpetual	u")
	03/06/2006			
	(Date first transacted busine (SEE SECTIONS 607.1501 & 60	ess in 07.1.5	n Florida, if prior to registration) 502, F.S., to determine penalty liability)	
020 Hull	Street, Baltimore, MD 212		oz, i is, to detailed planty intendy,	
	(Principal office		(2005)	
020 Hall	Street, Baltimore, MD 212		· · · · · · · · · · · · · · · · · · ·	
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Wholesal (Purpose(	(Current mailing e of athletic apparel, footwoods) of corporation authorized in home state of	eal or co	T, and accessories  Unitry to be carried out in state of Florida)  Box NOT acceptable)  SECRETARY	261 001 011
Wholesal (Purpose) Jame and stre	(Current mailing  e of athletic apparel, footwood  s) of corporation authorized in home state of  et address of Florida registered agent: (	eal or co (P.O	Tand accessories  Unitry to be carried out in state of Florida)  Box NOT acceptable)  Add  Total Control Contr	O
Wholesal (Purpose) Jame and <u>stre</u> Name:	(Current mailing e of athletic apparel, footwoods) of corporation authorized in home state of et address of Florida registered agent: ( CT Corporation System	eal or co (P.O	Tand accessories  Lintry to be carried out in state of Florida)  Box NOT acceptable)  ASSEE, FLOR  33324	O

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

12. Names and business addresses of officers and/or directors: A. DIRECTORS Chairman: See Attached Vice Chairman: Address: Director: Address: ___ **B. OFFICERS** President: Kevin Plank Address: 1020 Hull Street Baltimore, MD 21230 Vice President: John S. Plank Address: 1020 Hull Street Baltimore, MD 21230 Secretary: Kevin Haley Address: 1020 Hull Street, Baltimore, MD 21230 Treasurer: Wayne Marino Address: 1020 Hull Street, Baltimore, MD 21230 NOTE: If necessary, you may attach an addendum to the application listing additional officers and/or directors. (Signature of Director or Officer listed in number 12 of the application)

BRADLEY S. DILKERSON, ASST. TREASURER

(Typed or printed name and capacity of person signing application)

Under Armour, Inc.

#### A. List of Directors

#### Bryon Adams

Rosewood Capital Suite 1401 One Maritime Plaza San Francisco, CA 94111

#### Douglas Coltharp

750 Lakeshore Parkway Birmingham, AL 35211

#### A.B. Krongard

1400 West Seminary Ave. Lutherville, MD 21093

#### William McDermott

1200 Farview Road Villanova, PA 19085

#### Harvey Sanders

35 Wheatly Road Old Westbury, NY 11568

#### Thomas Sippel

14601 Gallant Fox Lane North Potomac, MD 20878

#### B. Additional Officers

#### Bradley J. Dickerson

Assistant Treasurer 1020 Hull Street Baltimore, MD 21230

#### John Stanton

Assistant Secretary 1020 Hull Street Baltimore, MD 21230

## . STATE OF MARYLAND Department of Assessments and Taxation

I, PAUL B. ANDERSON OF THE STATE DEPARTMENT OF ASSESSMENTS AND TAXATION OF THE STATE OF MARYLAND, DO HEREBY CERTIFY THAT THE DEPARTMENT, BY LAWS OF THE STATE, IS THE CUSTODIAN OF THE RECORDS OF THIS STATE RELATING TO THE FORFEITURE OR SUSPENSION OF CORPORATIONS, OR THE RIGHTS OF CORPORATIONS TO TRANSACT BUSINESS IN THIS STATE, AND THAT I AM THE PROPER OFFICER TO EXECUTE THIS CERTIFICATE.

I FURTHER CERTIFY THAT UNDER ARMOUR, INC. IS A CORPORATION DULY INCORPORATED AND EXISTING UNDER AND BY VIRTUE OF THE LAWS OF MARYLAND AND THE CORPORATION HAS FILED ALL ANNUAL REPORTS REQUIRED, HAS NO OUTSTANDING LATE FILING PENALTIES ON THOSE REPORTS, AND HAS A RESIDENT AGENT. THEREFORE, THE CORPORATION IS AT THE TIME OF THIS CERTIFICATE IN GOOD STANDING WITH THIS DEPARTMENT AND DULY AUTHORIZED TO EXERCISE ALL THE POWERS RECITED IN ITS CHARTER OR CERTIFICATE OF INCORPORATION, AND TO TRANSACT BUSINESS IN MARYLAND.

IN WITNESS WHEREOF, I HAVE HEREUNTO SUBSCRIBED MY SIGNATURE AND AFFIXED THE SEAL OF THE STATE DEPARTMENT OF ASSESSMENTS AND TAXATION OF MARYLAND AT BALTIMORE ON THIS JULY 06, 2007.

Paul B. Anderson Charter Division

and B. Under

2001 OCT 24 P 2: 0b
SECRETARY OF STATE
SECRETARY OF STATE

301 West Preston Street, Baltimore, Maryland 21201 Telephone Balto. Metro (410) 767-1340 / Outside Balto. Metro (888) 246-5941 MRS (Maryland Relay Service) (800) 735-2258 TT/Voice Fax (410) 333-7097