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		MAIL		
(Business Entity Name)				
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FLORIDA DEPARTMENT OF STATE Division of Corporations

September 15, 2011

KEVIN KELLEY KURT SALMON US INC 1355 PEACHTREE ST N E STE 900 ATLANTA, GA 30309

SUBJECT: KURT SALMON ASSOCIATES, INC. Ref. Number: F07000005117

We have received your document for KURT SALMON ASSOCIATES, INC. and your check(s) totaling \$35.00. However, the enclosed document has not been filed and is being returned for the following correction(s):

A certificate or a document of similar import evidencing the amendment must be submitted with the application. The certificate should be authenticated as of a date not more than 90 days prior to delivery of the application to the Department of State by the Secretary of State or other official having custody of the records in the jurisdiction under the laws of which it is incorporated, formed, or organized. A translation of the certificate, under oath or affirmation of the translator, must be attached to a certificate which is not in English.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6892.

Tina Roberts Regulatory Specialist II

Letter Number: 211A00021353

www.sunbiz.org

Division of Corporations - P.O. BOX 6327 - Tallahassee, Florida 32314

Kurt Salmon

November 22, 2011

Tina Roberts Division of Corporations P.O. Box 6327 Tallahassee, FL 32314

Dear Ms. Roberts,

Attached is the Application by Foreign Profit Corporation to File Amendment to Application for Authorization to Transact Business in Florida. As noted in the application, Kurt Salmon Associates, Inc. has changed its name to Kurt Salmon Us Inc. Attached is a Long Form Certificate of Good Standing from the state of Delaware. The name change is noted in the last paragraph of the first page. A correction to an error in the original name change is noted in the second paragraph of the second page. Please contact me if you have any questions (404-253-0312).

Regards, **Kevin Kelley**



 Kurt Salmon US Inc.

 Atlanta
 Irvine

 D +1 404 892 0321
 D +1 949 609 0123

 F +1 404 898 9590
 F +1 818 827 1723

 www.kurtsalmon.com

Minneapolis D +1 612 378 1700 F +1 612 339 4477 New York D +1 212 319 9450 F +1 212 319 9476 San Bruno D +1 650 616 7200 F +1 650 616 7305 San Francisco D +1 415 296 9200 F +1 415 397 2836

COVER LETTER

TO: Amendment Section Division of Corporations

SUBJECT: Kurt Salmon Associates, Inc.

Name of Corporation

DOCUMENT NUMBER: F07000005117

The enclosed Amendment and fee are submitted for filing.

Please return all correspondence concerning this matter to the following:

Kevin Keller Name of Contact Person Firm/Company INC. 1355 Peachtree St. NE Ste 900 State and Zip Code no change

E-mail address: (to be used for future annual report notification)

For further information concerning this matter, please call:

Area Code & Daytime Telephone Number Jame of Contact Person

Enclosed is a check for the following amount:



\$43.75 Filing Fee & Certificate of Status



\$52.50 Filing Fee, Certificate of Status & Certified Copy (Additional copy is enclosed)

<u>Mailing Address:</u> Amendment Section Division of Corporations P.O. Box 6327 Tallahassee, FL 32314

Street Address: Amendment Section Division of Corporations Clifton Building 2661 Executive Center Circle Tallahassee, FL 32301

PROFIT CORPORATION APPLICATION BY FOREIGN PROFIT CORPORATION TO FILE AMENDMENT TO APPLICATION FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

(Pursuant to s. 607.1504, F.S.)

	(1-3 MU	SECTION I ST BE COMPLETED)	TALLS I	E T
		F07000005117	TT.	12
	(Document num	nber of corporation (if kr	iown)	E D
1.	Kurt Sa	lmon Associates, Inc.		S. S
	(Name of corporation as it appe	ears on the records of the	Department of State)	ADE N
2.	Delaware	3.	10/15/2007	
	(Incorporated under laws of)	(Dat	e authorized to do business in Fl	orida)

SECTION II (4-7 COMPLETE ONLY THE APPLICABLE CHANGES)

its jurisdiction of incorporation? 12/28/2010

5. Kurt Salmon US Inc.

(Name of corporation after the amendment, adding suffix "corporation," "company," or "incorporated," or appropriate abbreviation, if not contained in new name of the corporation)

(If new name is unavailable in Florida, enter alternate corporate name adopted for the purpose of transacting business in Florida)

6. If the amendment changes the period of duration, indicate new period of duration.

(New duration)

7. If the amendment changes the jurisdiction of incorporation, indicate new jurisdiction.

(New jurisdiction)

8. Attached is a certificate or document of similar import, evidencing the amendment, authenticated not more than 90 days prior to delivery of the application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the laws of which it is incorporated.

(Signature of a director, president or other officer - if in the hands of a receiver or other court appointed fiduciary, by that fiduciary) Here Hitchcock

(Typed or printed name of person signing)

of person signing)

^{4.} If the amendment changes the name of the corporation, when was the change effected under the laws of

Delaware

PAGE 1

The First State

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY THAT "KURT SALMON US INC." IS DULY INCORPORATED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD STANDING AND HAS A LEGAL CORPORATE EXISTENCE NOT HAVING BEEN CANCELLED OR DISSOLVED SO FAR AS THE RECORDS OF THIS OFFICE SHOW AND IS DULY AUTHORIZED TO TRANSACT BUSINESS.

THE FOLLOWING DOCUMENTS HAVE BEEN FILED:

CERTIFICATE OF INCORPORATION, FILED THE ELEVENTH DAY OF SEPTEMBER, A.D. 2007, AT 5:51 O'CLOCK P.M.

CERTIFICATE OF OWNERSHIP, CHANGING ITS NAME FROM "KSA SUBCO CORPORATION" TO "KURT SALMON ASSOCIATES, INC.", FILED THE TWELFTH DAY OF OCTOBER, A.D. 2007, AT 5:06 O'CLOCK P.M.

AND I DO HEREBY FURTHER CERTIFY THAT THE EFFECTIVE DATE OF THE AFORESAID CERTIFICATE OF OWNERSHIP IS THE TWELFTH DAY OF OCTOBER, A.D. 2007, AT 11:58 O'CLOCK P.M.

CERTIFICATE OF OWNERSHIP, FILED THE TENTH DAY OF DECEMBER, A.D. 2007, AT 1:19 O'CLOCK P.M.

CERTIFICATE OF MERGER, CHANGING ITS NAME FROM "KURT SALMON ASSOCIATES, INC." TO "KURT SALMON US, INC.", FILED THE TWENTY-EIGHTH DAY OF DECEMBER, A.D. 2010, AT 8:23 O'CLOCK P.M.

4421437 8310



Jeffrey W. Bullock, Secretary of State AUTHENTICATION: 9132662

111131751 You may verify this certificate online at corp.delaware.gov/authver.shtml

DATE: 11-02-11



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The First State

AND I DO HEREBY FURTHER CERTIFY THAT THE EFFECTIVE DATE OF THE AFORESAID CERTIFICATE OF MERGER IS THE THIRD DAY OF JANUARY, A.D. 2011, AT 12:01 O'CLOCK A.M.

CERTIFICATE OF CORRECTION, CHANGING ITS NAME FROM "KURT SALMON US, INC." TO "KURT SALMON US INC.", FILED THE EIGHTEENTH DAY OF JANUARY, A.D. 2011, AT 6:26 O'CLOCK P.M.

AND I DO HEREBY FURTHER CERTIFY THAT THE AFORESAID CERTIFICATES ARE THE ONLY CERTIFICATES ON RECORD OF THE AFORESAID CORPORATION, "KURT SALMON US INC.".

AND I DO HEREBY FURTHER CERTIFY THAT THE SAID "KURT SALMON US INC." WAS INCORPORATED ON THE ELEVENTH DAY OF SEPTEMBER, A.D. 2007.

AND I DO HEREBY FURTHER CERTIFY THAT THE ANNUAL REPORTS HAVE BEEN FILED TO DATE.

AND I DO HEREBY FURTHER CERTIFY THAT THE FRANCHISE TAXES HAVE BEEN PAID TO DATE.



D3/07

DATE: 11-02-11

4421437 8310

111131751 You may verify this certificate online at corp.delaware.gov/authver.shtml