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Florida Department of State
Division of Corporations
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To:

Division of Corporations
Fax Number : (850) 205-0381

From:

Account Name : CORPORATION SERVICE COMPANY
Account Number : I20000000195
Phone : (850) 521-1000
Fax Number : (850) 558-1575

FOREIGN PROFIT/NONPROFIT CORPORATION

CRUISE LINES INTERNATIONAL ASSOCIATION, INC.

Certificate of Status	0
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**APPLICATION BY FOREIGN NOT FOR PROFIT CORPORATION FOR AUTHORIZATION TO
CONDUCT ITS AFFAIRS IN FLORIDA**

**IN COMPLIANCE WITH SECTION 617.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO
REGISTER A FOREIGN NOT FOR PROFIT CORPORATION FOR AUTHORIZATION TO CONDUCT ITS AFFAIRS IN
THE STATE OF FLORIDA:**

1. Cruise Lines International Association, Inc.

(Name of corporation; must include the word "INCORPORATED" or "CORPORATION" or words or abbreviations of like import in language as will clearly indicate that it is a corporation instead of a natural person or partnership if not so contained in the name at present. "Company" or "Co." may not be used as a corporate suffix by a nonprofit corporation.)

2. District of Columbia

(State or country under the law of which it is incorporated)

3. _____

(FBI number, if applicable)

4. 11/21/90

(Date of Incorporation)

5. Perpetual

(Duration: Year corp. will cease to exist or "perpetual")

6. Upon qualification

(Date first conducted affairs in Florida if prior to registration. See sections 617.1501 & 617.1502, F.S. to determine penalty liability.)

7. 2111 Wilson Boulevard, 8th Floor, Arlington, VA 22201

(Principal office address)

2111 Wilson Boulevard, 8th Floor, Arlington, VA 22201

(Current mailing address)

8. To promote the welfare, growth and economic interests of the international passenger cruise line industry

(Purpose(s) of corporation authorized in home state or country to be carried out in the state of Florida)

9. Name and street address of Florida registered agent: (P.O. Box **NOT** acceptable)

Name: Corporation Service Company

Office Address: 1201 Hays Street

Tallahassee

(City)

, Florida 32301

(Zip Code)

10. **Registered agent's acceptance:**

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Corporation Service Company

By: Katherine Farrell

(Registered agent's signature)

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

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DEPARTMENT OF STATE
TALLAHASSEE, FLORIDA

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

12. Names and addresses of officers and/or directors:

A. DIRECTORS

Chairman: See Schedule attached.

Address:

Vice Chairman:

Address:

Director:

Address:

Director:

Address:

B. OFFICERS

President: See Schedule attached.

Address:

Vice President:

Address:

Secretary:

Address:

Treasurer:

Address:

NOTE: If necessary, you may attach an addendum to the application listing additional officers and/or directors.

13.

(Signature of Chairman, Vice Chairman, or any officer listed in number 12 of the application)

14.

Mr. Terry Dale, President & CEO

(Typed or printed name and capacity of person signing application)

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

SCHEDULE OF DIRECTORS AND OFFICERS

Cruise Lines International Association, Inc.

Directors:

<u>Name</u>	<u>Address</u>
Richard Fain	c/o Royal Caribbean Cruises, Ltd 1050 Caribbean Way, 6 th Floor Miami, FL 33132
Charles Robertson	c/o American Cruise Lines 741 Boston Post Road, Suite 200 Guilford, CT 06437
Robert Dickinson	c/o Carnival Cruise Lines 3655 N.W. 87 th Avenue Miami, FL 33178
Daniel Hanrahan	c/o Celebrity Cruises 1050 Caribbean Way, 6 th Floor Miami, FL 33132
Robert Binder	c/o Oceana Cruises 8300 N.W. 33 rd Street, Suite 308 Miami, FL 33122
Lynn Torrent	c/o Costa Cruise Lines N.V. 200 South Park Road, Suite 200 Hollywood, FL 33021
Gregg Michel	c/o Crystal Cruises 2049 Century Park East, #1400 Los Angeles, CA 90067
Carol Marlow	c/o Cunard Line Carnival House 5 Guilford Street London, SE1 2NE United Kingdom
Tom McAlpin	c/o Disney Cruise Line P.O. Box 10210 Lake Buena Vista, FL 32830

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Pamela Conover

c/o Seabourn Cruise Line
6100 Blue Lagoon Drive, Suite 400
Miami, FL 33126

Stein Kruse

c/o Holland America Line
300 Elliot Avenue West
Seattle, WA 98119

Richard Sasso

c/o MSC Cruises
6750 N. Andrews Avenue
Fort Lauderdale, FL 33309

Hans Rood

c/o Norwegian Coastal Voyage
405 Park Avenue, Suite 904
New York, NY 10022

Colin Veitch

c/o NCL Corporation
7665 Corporation Center Drive
Miami, FL 33126

Peter Ratcliffe

c/o P & O Princess Cruises International
24305 Town Center Drive
Santa Clarita, CA 91355

Alan Buckelew

c/o P & O Princess Cruises International
24305 Town Center Drive
Santa Clarita, CA 91355

Mark Conroy

c/o Regent Seven Seas Cruises
1000 Corporate Drive, Suite 500
Fort Lauderdale, FL 33334

Adam Goldstein

c/o Royal Caribbean International
1050 Caribbean Way, 6th Floor
Miami, FL 33132

Larry Pimentel

c/o Sea Dream Yacht Club
601 Brickell Key Drive, Suite 1050
Miami, FL 33131

Amerigo Perasso

c/o Silversea Cruises, Ltd
110 E. Broward Boulevard
Fort Lauderdale, FL 33301

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TALLAHASSEE, FLORIDA

Larry Kaye

c/o Kaye, Rose & Partners, LLP
402 W. Broadway, 21st Floor
San Diego, CA 92101

Micky Arison

c/o Carnival Corporation & plc
3655 N.W. 87th Avenue
Miami, FL 33178

Terry Dale

910 S.E. 17th Street, Suite 400
Fort Lauderdale, FL 33316

Officers:

<u>Name</u>	<u>Title</u>	<u>Address</u>
Richard Fain	Chairman of the Board	c/o Royal Caribbean Cruises, Ltd 1050 Caribbean Way, 6 th Floor Miami, FL 33132
Terry Dale	President and CEO	910 S.E. 17 th Street, Suite 400 Fort Lauderdale, FL 33316
Micky Arison	Treasurer and Secretary	c/o Carnival Corporation & plc 3655 N.W. 87 th Avenue Miami, FL 33178

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GOVERNMENT OF THE DISTRICT OF COLUMBIA
DEPARTMENT OF CONSUMER AND REGULATORY AFFAIRS

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TALLAHASSEE, FLORIDA



CERTIFICATE

THIS IS TO CERTIFY that there were received and accepted for record in the Department of Consumer and Regulatory Affairs, Corporations Division, on the 21st day of November, 1990 *Articles of Incorporation of:*

CRUISE LINES INTERNATIONAL ASSOCIATION, INC.

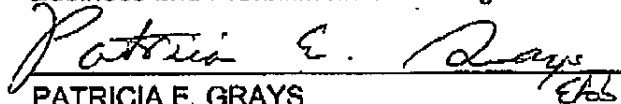
The above named corporation is duly incorporated and existing pursuant to and by virtue of the Nonprofit Corporation Act of the District of Columbia and authorized to conduct its affairs in the District of Columbia as of the date mentioned above.

WE FURTHER CERTIFY that the above entitled corporation is at the time of issuance of this certificate in Good Standing, according to the records of the Corporations Division, having filed all reports required by the District of Columbia Nonprofit Corporation Act.

IN TESTIMONY WHEREOF I have hereunto set my hand and caused the seal of this office to be affixed this 22nd day of March, 2007.

LISA M. MORGAN
Interim Director

Business and Professional Licensing Administration


PATRICIA E. GRAYS

Superintendent of Corporations
Corporations Division

Adrian M. Fenty
Mayor