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COVER LETTER

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

TO: New Filing Section
Division of Corporations

SUBJECT: ROW MANAGEMENT LTD. INC.
(Name of corporation - must include suffix)

Dear Sir or Madam:

The enclosed "Application by Foreign Corporation for Authorization to Transact Business in Florida," "Certificate of Existence," and check are submitted to register the above referenced foreign corporation to transact business in Florida.

Please return all correspondence concerning this matter to the following:

Marili Cancio

(Name of Person)

Holland & Knight LLP

(Firm/Company)

701 Brickell Avenue, Suite 3000

(Address)

Miami, FL 33131

(City/State and Zip code)

For further information concerning this matter, please call:

Marili Cancio

(Name of Person)

at (305) 789 7628

(Area Code & Daytime Telephone Number)

STREET/COURIER ADDRESS:

New Filing Section
Division of Corporations
Clifton Building
2661 Executive Center Circle
Tallahassee, FL 32301

MAILING ADDRESS:

New Filing Section
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

Enclosed is a check for the following amount:

- \$70.00 Filing Fee
- \$78.75 Filing Fee & Certificate of Status
- \$78.75 Filing Fee & Certified Copy
- \$87.50 Filing Fee, Certificate of Status & Certified Copy

APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSA
BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO
REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.

1. ROW MANAGEMENT LTD. INC.
(Enter name of corporation; must include "INCORPORATED," "COMPANY," "CORPORATION,"
"Inc.," "Co.," "Corp.," "Inc.," "Co.," or "Corp.")

(If name unavailable in Florida, enter alternate corporate name adopted for the purpose of transacting business in Florida)

2. Bahamas 3. 20-083 0510
(State or country under the law of which it is incorporated) (FEI number, if applicable)

4. 9/29/03 5. Perpetual
(Date of incorporation) (Duration: Year corp. will cease to exist or "perpetual")

6. Upon qualification
(Date first transacted business in Florida, if prior to registration)
(SEE SECTIONS 607.1501 & 607.1502, F.S., to determine penalty liability)

7. 5200 Blue Lagoon Drive, Miami, FL 33126
(Principal office address)

5200 Blue Lagoon Drive, Miami, FL 33126
(Current mailing address)

8. All
(Purpose(s) of corporation authorized in home state or country to be carried out in state of Florida)

9. Name and street address of Florida registered agent: (P.O. Box NOT acceptable)

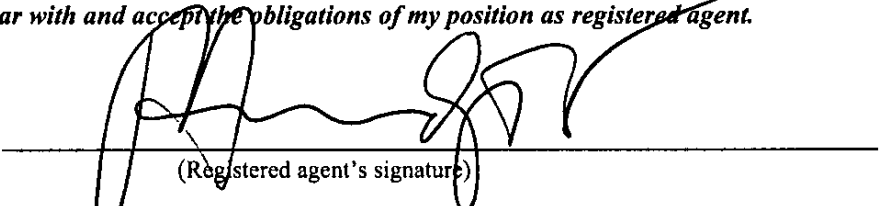
Name: Intrastate Registered Agent Corporation

Office Address: 701 Brickell Avenue, Suite 3000

Miami, Florida 33131
(City) (Zip code)

10. Registered agent's acceptance:

Having been named as registered agent and to accept service of process for the above stated corporation at the designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties and I am familiar with and accept the obligations of my position as registered agent.


(Registered agent's signature)

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

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TALLAHASSEE, FLORIDA

12. Names and business addresses of officers and/or directors:

A. DIRECTORS

Chairman: James St. John

Address: 5200 Blue Lagoon Drive, Suite 790, Miami, Florida 33126

Vice Chairman: _____

Address: _____

Director: James St. John

Address: 5200 Blue Lagoon Drive, Suite 790, Miami, Florida 33126

Director: _____

Address: _____

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B. OFFICERS

President: James St. John

Address: 5200 Blue Lagoon Drive, Suite 790, Miami, Florida 33126

Vice President: _____

Address: _____

Secretary: James St. John

Address: 5200 Blue Lagoon Drive, Suite 790, Miami, Florida 33126

Treasurer: _____

Address: _____

NOTE: If necessary, you may attach an addendum to the application listing additional officers and/or directors.

13. _____


(Signature of Director or Officer listed in number 12 of the application)

14. _____

James St. John, Chairman and President

(Typed or printed name and capacity of person signing application)



COMMONWEALTH OF THE BAHAMAS
THE INTERNATIONAL BUSINESS COMPANIES ACT 2000
(No. 45 of 2000)

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

CERTIFICATE OF GOOD STANDING

(Section 189)

No. 128280 B ROW Management Ltd. *

I, JACINDA P. BUTLER, Deputy Registrar General of The Bahamas, DO HEREBY CERTIFY:

1. The above Company was duly incorporated under the provision of the International Business Companies Act 2000, (No. 45 of 2000) on the 29th day of September 2003 as a Company No. 128280 of the Registrar of International Business Companies.
2. The name of the Company is still on the Register of the International Business Companies and the Company has paid all fees, licence fees and penalties due and payable under the provisions of Sections 175 and 194 of the said Act.
3. The Company has not submitted to me Articles of Merger or Consolidation that have not yet been effective.
4. The Company has not submitted to me Articles of Arrangement that has not yet become effective.
5. The Company is not in the process of being wound up and dissolved.
6. No proceedings have been instituted to strike the name of the Company off the said Register.
7. In so far as is evidenced by the documents filed with me the Company is in good legal standing.

* FORMERLY RESIDENTS OF THE WORLD LTD.
FORMERLY RESIDENT OF THE WORLD LTD.

Given under my hand and seal at Nassau in the
Commonwealth of The Bahamas this 15th day
of November, 2006


Deputy Registrar General