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(Requestor's Name)

(Address)

(Address)

(City/State/Zip/Phone #)

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(Business Entity Name)

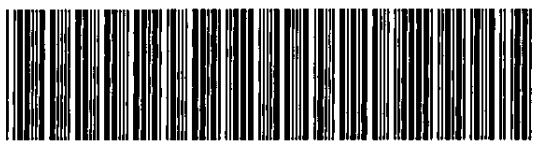
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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

**COVER LETTER**

**TO:** New Filing Section  
Division of Corporations

**SUBJECT:** The Brattle Group, Inc.  
(Name of corporation - must include suffix)

Dear Sir or Madam:

The enclosed "Application by Foreign Corporation for Authorization to Transact Business in Florida," "Certificate of Existence," and check are submitted to register the above referenced foreign corporation to transact business in Florida.

Please return all correspondence concerning this matter to the following:

Barbara J. Levine  
(Name of Person)

The Brattle Group, Inc.  
(Firm/Company)

44 Brattle Street  
(Address)

Cambridge, MA 02138  
(City/State and Zip code)

For further information concerning this matter, please call:

Barbara Levine at ( 617 ) 864-7900  
(Name of Person) (Area Code & Daytime Telephone Number)

**STREET/COURIER ADDRESS:**  
New Filing Section  
Division of Corporations  
Clifton Building  
2661 Executive Center Circle  
Tallahassee, FL 32301

**MAILING ADDRESS:**  
New Filing Section  
Division of Corporations  
P.O. Box 6327  
Tallahassee, FL 32314

Enclosed is a check for the following amount:

- \$70.00 Filing Fee
- \$78.75 Filing Fee & Certificate of Status
- \$78.75 Filing Fee & Certified Copy
- \$87.50 Filing Fee, Certificate of Status & Certified Copy

APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.

1. The Brattle Group, Inc.
(Enter name of corporation; must include "INCORPORATED," "COMPANY," "CORPORATION," "Inc.," "Co.," "Corp.," "Inc.," "Co.," or "Corp.")

(If name unavailable in Florida, enter alternate corporate name adopted for the purpose of transacting business in Florida)

2. Massachusetts 3. 04-3254813
(State or country under the law of which it is incorporated) (FEI number, if applicable)

4. January 1, 1995 5. perpetual
(Date of incorporation) (Duration: Year corp. will cease to exist or "perpetual")

6. September 1, 2006
(Date first transacted business in Florida, if prior to registration)
(SEE SECTIONS 607.1501 & 607.1502, F.S., to determine penalty liability)

7. 44 Brattle Street Cambridge MA 02138
(Principal office address)

(Current mailing address)

8. provision of economic management and environmental consulting services
(Purpose(s) of corporation authorized in home state or country to be carried out in state of Florida)

9. Name and street address of Florida registered agent: (P.O. Box NOT acceptable)

Name: Corporation Service Company

Office Address: 1201 Hays Street

Tallahassee, Florida 32301
(City) (Zip code)

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10. Registered agent's acceptance:

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

[Handwritten signature] Acc. V.P.

(Registered agent's signature) Timothy J. O'Brien

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

12. Names and business addresses of officers and/or directors:

**A. DIRECTORS**

Chairman: Peter Fox-Penner

Address: 1133 20th Street NW, Suite 800  
Washington, DC 20036-3408

Vice Chairman: Larry Kolbe and Paul Carpenter

Address: 44 Brattle Street  
Cambridge, MA 02138

Director: see attached list

Address: \_\_\_\_\_

Director: \_\_\_\_\_

Address: \_\_\_\_\_

**B. OFFICERS**

President: M. Alexis Maniatis

Address: 1133 20th Street NW, Suite 800  
Washington, DC 20036-3408

Vice President: Sue Maren

Address: 44 Brattle Street  
Cambridge, MA 02138

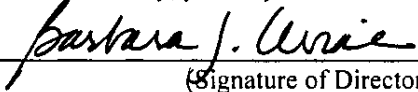
Secretary: Barbara J. Levine

Address: 44 Brattle Street, Cambridge, MA 02138

Treasurer: Daniel C. Plowden

Address: 44 Brattle Street, Cambridge, MA 02138

**NOTE:** If necessary, you may attach an addendum to the application listing additional officers and/or directors.

13.   
(Signature of Director or Officer listed in number 12 of the application)

14. Barbara J. Levine, Secretary  
(Typed or printed name and capacity of person signing application)

August 1, 2006

The Brattle Group, Inc.  
TIN 04-3254813

NAME

ADDRESS

(Note: All the officers and directors have been elected for a term that expires when successors are elected and qualify, or they earlier resign.)

President:	M. Alexis Maniatis	2317 Blaine Drive, Chevy Chase, MD
Treasurer:	Daniel C. Plowden	15 Elmhurst Road, Stoneham, MA
Secretary/Clerk:	Barbara J. Levine	39 Ballard Street, Newton, MA
Directors:	Daniel A. Arthur	26 Bowditch Road, Sudbury, MA
	August J. Baker	16 Fairlee Terrace, Waban, MA 02468
	Lynda S. Borucki	287 School Street, Watertown, MA
	Paul R. Carpenter	46 Concord Street, Carlisle, MA
	Darrell B. Chodorow	1324 Midwood Place, Silver Spring, MD
	Marc W. Chupka	9516 Midwood Road, Silver Spring, MD
	Ahmad Faruqui	29 Tyson Court, Danville, CA
	Peter Fox-Penner	300 E. Broad Street, Falls Church, VA
	Richard E. Goldberg	660 Canyon Road, Redwood City, CA
	Frank C. Graves	17 Oak Meadow Road, Lincoln, MA
	Susan J. Guthrie	353 North Bowman, Merion, PA
	Philip Hanser	40 Cedar Street, Newton, MA
	Serena Hesmondhalgh	230 Quadrangle Tower, Cambridge Sq, London, England
	Kevin C. Hearle	4527 Jamestown Road, Bethesda, MD
	Gayle S. Koch	47 Greensbrook Way, Belmont, MA
	A. Lawrence Kolbe	94 South Street, Needham, MA
	Carlos Lapuerta	149 Oakwood Ct., Abbotssury Rd., London, England
	Steven H. Levine	36 Alcott Street, Acton, MA
	Paul C. Liu	6107 Colby Street, Oakland, CA
	M. Alexis Maniatis	2317 Blaine Drive, Chevy Chase, MD
	Daniel McFadden	41 Southhampton Avenue, Berkeley, CA
	Boaz Moselle	Rue de Pavi 26, 1000 Brussels, Belgium
	William G. Moss	18 Windermere Avenue, Arlington, MA
	Dean M. Murphy	64 Prospect Street, Belmont, MA
	Stewart C. Myers	60 Meriam Road, Winchester, MA
	Kevin Neels	311 Summer Avenue, Reading, MA
	Matthew P. O'Loughlin	29 Pierce Lane, Boxborough, MA
	George Oldfield	312 S. Boundary Street, Williamsburg, VA
	Johannes P. Pfeifenberger	11 Sherwood Road, Winchester, MA
	James A. Read, Jr.	5 Gloucester Street, Boston, MA
	James D. Reitzes	8540 Horseshoe Lane, Potomac, MD
	Robert J. Reynolds	11304 Tara Road, Potomac, MD
	Dorothy Robyn	1020 South Carolina Ave., SE, Washington, DC
	Gary A. Taylor	84 Davison Drive, Lincoln, MA
	William B. Tye	14 Whistling Swan Road, Hilton Head, SC
	Michael J. Vilbert	11 Summer Street, Lexington, MA
	Joseph B. Wharton	111 Grove Drive, Portola Valley, CA
	Robert W. Wilson	32 Longmeadow Road, Weston, MA
	Kenneth T. Wise	357 Hartford Road, Danville, CA
	Lisa V. Wood	4446 Q Street, NW, Washington, DC
	Glenn A. Woroch	6241 Ridgemont Drive, Oakland, CA
	William P. Zarakas	17 Knobb Hill, Byfield, MA



William Francis Galvin  
Secretary of the  
Commonwealth

# *The Commonwealth of Massachusetts*

*Secretary of the Commonwealth*

*State House, Boston, Massachusetts 02133*

September 22, 2006

TO WHOM IT MAY CONCERN:

I hereby certify that according to the records of this office,

**THE BRATTLE GROUP, INC.**

is a domestic corporation organized on **January 1, 1995**, under the General Laws of the Commonwealth of Massachusetts.

I further certify that there are no proceedings presently pending under the Massachusetts General Laws Chapter 156D section 14.21 for said corporation's dissolution; that articles of dissolution have not been filed by said corporation; that, said corporation has filed all annual reports, and paid all fees with respect to such reports, and so far as appears of record said corporation has legal existence and is in good standing with this office.

In testimony of which,  
I have hereunto affixed the  
Great Seal of the Commonwealth  
on the date first above written.



*William Francis Galvin*

Secretary of the Commonwealth

