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(Requestor's Name)

(Address)

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(City/State/Zip/Phone #)

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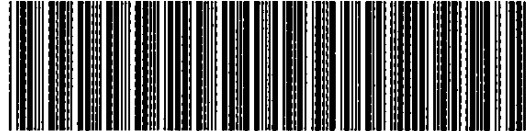
(Business Entity Name)

(Document Number)

Certified Copies _____ Certificates of Status _____

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Foreign corp
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TALLAHASSEE, FLORIDA

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F06-4570

COVER LETTER

TO: New Filing Section
Division of Corporations

SUBJECT: IN-N-OUT BURGERS, INC.
(Name of corporation - must include suffix)

Dear Sir or Madam:

The enclosed "Application by Foreign Corporation for Authorization to Transact Business in Florida," "Certificate of Existence," and check are submitted to register the above referenced foreign corporation to transact business in Florida.

Please return all correspondence concerning this matter to the following:

Charmaine T.M. Chiu
(Name of Person)
Smith Hulsey & Busey
(Firm/Company)
225 Water Street, Suite 1800
(Address)
Jacksonville, FL 32202
(City/State and Zip code)

For further information concerning this matter, please call:

Charmaine T.M. Chiu at (904) 359-7805
(Name of Person) (Area Code & Daytime Telephone Number)

STREET/COURIER ADDRESS:

New Filing Section
Division of Corporations
Clifton Building
2661 Executive Center Circle
Tallahassee, FL 32301

MAILING ADDRESS:

New Filing Section
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

Enclosed is a check for the following amount:

- ☒ \$70.00 Filing Fee ☐ \$78.75 Filing Fee & Certificate of Status ☐ \$78.75 Filing Fee & Certified Copy ☐ \$87.50 Filing Fee, Certificate of Status & Certified Copy

**APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT
BUSINESS IN FLORIDA**

*IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO
REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.*

1. IN-N-OUT BURGERS, INC.

(Enter name of corporation; must include "INCORPORATED," "COMPANY," "CORPORATION,"
"Inc.," "Co.," "Corp.," "Inc.," "Co.," or "Corp.")

(If name unavailable in Florida, enter alternate corporate name adopted for the purpose of transacting business in Florida)

2. California

(State or country under the law of which it is incorporated)

3. 95-2246829

(FEI number, if applicable)

4. 3/1/1963

(Date of incorporation)

5. Perpetual

(Duration: Year corp. will cease to exist or "perpetual")

6. _____

(Date first transacted business in Florida, if prior to registration)
(SEE SECTIONS 607.1501 & 607.1502, F.S., to determine penalty liability)

7. 4199 Campus Drive, 9th Floor, Irvine, CA 92612

(Principal office address)

4199 Campus Drive, 9th Floor, Irvine, CA 92612

(Current mailing address)

8. Restaurant Franchise

(Purpose(s) of corporation authorized in home state or country to be carried out in state of Florida)

9. Name and street address of Florida registered agent: (P.O. Box NOT acceptable)

Name: Smith Hulsey & Busey

Office Address: 225 Water Street, Suite 1800

Jacksonville

(City)

, Florida 32202

(Zip code)

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10. **Registered agent's acceptance:**

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

M. Michael Lewis, Jr.
(Registered agent's signature)

11. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

12. Names and business addresses of officers and/or directors:

A. DIRECTORS

Chairman: Esther Snyder

Address: 4199 Campus Drive, 9th Floor
Irvine, CA 92612

Vice Chairman: _____

Address: _____

Director: Roger L. Kotch

Address: 4199 Campus Drive, 9th Floor
Irvine, CA 92612

Director: Mark Taylor

Address: 4199 Campus Drive, 9th Floor
Irvine, CA 92612

B. OFFICERS

President: Esther Snyder

Address: 4199 Campus Drive, 9th Floor
Irvine, CA 92612

Vice President: Roger L. Kotch, Carl Van Fleet, Mark Taylor, Ken R. Iriart

Address: 4199 Campus Drive, 9th Floor
Irvine, CA 92612

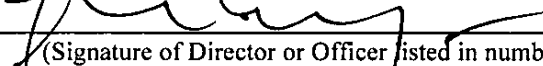
Secretary: Arnold Wensinger

Address: 4199 Campus Drive, 9th Floor, Irvine, CA 92612

Treasurer: Roger Kotch

Address: 4199 Campus Drive, 9th Floor, Irvine, CA 92612

NOTE: If necessary, you may attach an addendum to the application listing additional officers and/or directors.

13. 
(Signature of Director or Officer listed in number 12 of the application)

14. ARNOLD M. WENSINGER, SECRETARY
(Typed or printed name and capacity of person signing application)

State of California
Secretary of State

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**CERTIFICATE OF STATUS
DOMESTIC CORPORATION**

I, **BRUCE McPHERSON**, Secretary of State of the State of California, hereby certify:

That on the **1ST day of MARCH, 1963, IN-N-OUT BURGERS** became incorporated under the laws of the State of California by filing its Articles of Incorporation in this office; and

That said corporation's corporate powers, rights and privileges are not suspended on the records of this office; and

That according to the records of this office, the said corporation is authorized to exercise all its corporate powers, rights and privileges and is in good legal standing in the State of California; and

That no information is available in this office on the financial condition, business activity or practices of this corporation.

IN WITNESS WHEREOF, I execute
this certificate and affix the Great Seal
of the State of California this day of
June 30, 2006.



BRUCE McPHERSON
Secretary of State