2012 FOR PROFIT CORPORATION ANNUAL REPORT

DOCUMENT# F06000003565

Entity Name: BURGER KING HOLDINGS, INC.

FILED Jan 19, 2012 Secretary of State

Current Principal Place of Business: New Principal Place of Business:

5505 BLUE LAGOON DR MIAMI, FL 33126

Current Mailing Address: New Mailing Address:

5505 BLUE LAGOON DR MIAMI, FL 33126

FEI Number: 75-3095469 FEI Number Applied For () FEI Number Not Applicable () Certificate of Status Desired ()

Name and Address of Current Registered Agent: Name and Address of New Registered Agent:

C T CORPORATION SYSTEM 1200 SOUTH PINE ISLAND ROAD PLANTATION, FL 33324 US

The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE:

Electronic Signature of Registered Agent Date

OFFICERS AND DIRECTORS:

Title: DCEO

Name: HEES, BERNARDO
Address: 5505 BLUE LAGOON DR
City-St-Zip: MIAMI, FL 33126 US

Title: CFO

Name: SCHWARTZ, DANIEL
Address: 5505 BLUE LAGOON DR
City-St-Zip: MIAMI, FL 33126 US

Title: CMO

Name: FAUGERES, FLAVIA
Address: 5505 BLUE LAGOON DR
City-St-Zip: MIAMI, FL 33126 US

Title: GCS

Name: GRANAT, JILL

Address: 5505 BLUE LAGOON DR City-St-Zip: MIAMI, FL 33126 US

Title: CONT

Name: FRIESNER, JACKIE
Address: 5505 BLUE LAGOON DR
City-St-Zip: MIAMI, FL 33126 US

Title: AS

Name: GILES-KLEIN, LISA
Address: 5505 BLUE LAGOON DR
City-St-Zip: MIAMI, FL 33126 US

I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.

SIGNATURE: LISA GILES-KLEIN AS 01/19/2012



BOARD OF DIRECTORS

Alexandre Behring
Paul J. Fribourg
Bernardo Hees
Carlos Alberto da Veiga Sicupira
Marcel Herrmann Telles
Peter Tan
Alexandre Van Damme

OFFICERS

Bernardo Hees
Daniel Schwartz
Flavia Faugeres
Heitor Goncalves
Jill M. Granat
Jackie Friesner
Paulo Barbosa
Esther Gonzalez
Lisa Giles-Klein

Chief Executive Officer Chief Financial Officer

EVP, Global Chief Marketing Officer

EVP, Chief Information & Performance Officer

SVP, General Counsel & Secretary

Vice President, Principal Accounting Officer & Controller

Vice President & Treasurer

Vice President, Tax Assistant Secretary

> All with offices at: 5505 Blue Lagoon Drive Miami, FL 33126

Telephone No.: (305) 378-3000 Fax No.: (305) 378-7275

Effective 12/8/11

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